

FINANCIAL TIMES



Michelin

Tyre-making revolution shrouded in mystery

Technology, Page 12

American challenge

Will European business grasp Intranet potential?

Peter Martin, Page 14



Official boycotts

Selective purchase laws begin to bite

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Today's survey

The Business of Travel

Separate section

World Business Newspaper <http://www.FT.com>

THURSDAY FEBRUARY 6 1997

Nato summit with Russia urged on expansion fears

France has suggested to the US, Britain and Germany that they hold a summit with Russia in a bid to overcome its objections to Nato enlargement. The move, which follows President Jacques Chirac's recent visit to Moscow, comes amid outspoken but conflicting Russian signals, arguing against Nato taken in new members from eastern Europe without Moscow's consent. Russian prime minister Victor Chernomyrdin said enlargement could boost support for Russian hard-liners. Page 16

US business fights sanctions threat: Thirty US companies have joined a campaign against the increasing threat of economic sanctions by the US. Countries affected account for between 40 and 50 per cent of the world's population. Page 10

Swiss banks' Holocaust fund: Credit Suisse Group, Swiss Bank Corporation and Union Bank of Switzerland will put up SF100m (\$70m) to establish a fund to aid Holocaust victims and their families in a bid to restore Switzerland's tarnished reputation. Page 2

Clinton in tribute to Harriman: US president Bill Clinton paid tribute to Pamela Harriman, 76, the country's ambassador to France who died in Paris of a brain haemorrhage - saying she was "one of the most unusual and gifted people I have met". The former daughter-in-law of Winston Churchill and widow of multi-millionaire Averell Harriman enjoyed a life as wife or companion to some of the world's wealthiest and most powerful men. Obituary, Page 6

German gloom deepens: A sharp fall in German manufacturing orders and fears about unemployment added to the gloom over the economy. Page 2

Israel and Palestinian leaders postponed a meeting due today after the crash near southern Lebanon of two Israeli helicopters in which 73 soldiers died. The crash coincides with debate over Israel's involvement in Lebanon and its military death toll. Page 5

Vote bid on expatriates' pensions: British MPs should be allowed a free vote on whether the UK should spend an extra £265m (£410m) a year to unfreeze the pensions of 433,000 British expatriates, a committee said. Page 11

Caribbean garment makers want "Nafta plus" due to the rapid growth in Mexico's clothing exports to the US. They fear North America Free Trade Area restrictions could badly affect their \$6bn-a-year market. Page 10

Bank's failure "unthinkable": Japan's finance minister Hiroshi Mitsuoka reassured Nippon Credit Bank investors that its failure was "unthinkable" after fears of a liquidity crisis sparked bank share sell-offs. Page 17

A Japanese government panel will today unveil plans to give the country's central bank more autonomy from the finance ministry. The ministry would lose power to order the delay of interest rate changes and other important policy decisions. Page 16 and Lex

Rich nations in aid cuts: The world's richest governments have cut aid to developing countries as a proportion of gross national product to the lowest level for 45 years, partly over pressure to reduce budget deficits. Page 5

Toshiba, the Japanese consumer electronics to power engineering conglomerate, said its consumer products division will break even in 1997 for the first time in five years. Page 17

Investors warn Ramos: The Philippines' foreign business community warned President Fidel Ramos it is losing confidence in the country's privatisation process after court challenges to the award of contracts. Page 16

Grim Russian jobs picture: Unemployment in Russia is far more acute than officially recognised, according to a new study, which challenges more upbeat assessments by the International Monetary Fund and the World Bank. Page 2

FT.com: the FT web site provides online news, comment and analysis at <http://www.FT.com>

EU STOCK MARKET INDICES

	EU GOLD	
New York Comex	1,848.11	(+14.63)
Dow Jones Ind Av	1,364.26	(-3.46)
EURO and Far East	2,541.25	(+30.10)
CAC40	3,088.00	(+30.04)
DAX	4,281.5	(+20.05)
FTSE 100	1,165.97	(-12.35)

EU LUNCHTIME RATES

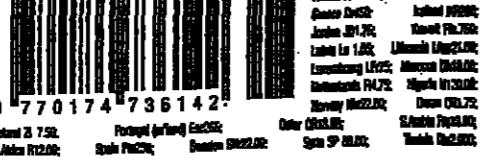
	EU DOLLAR	
New York Comex	1,492	(-1.04)
DM	1,485.25	(-1.01)
FT	5,525	(-5.51)
SEK	1,424.8	(-12.35)
Y	122.5	(-0.27)

EU OTHER RATES

	EU STERLING	
DM	1,280.05	(-2.57)
Y	122.5	(-0.27)
Yen	1,016.5	(-10.65)
France 10 yr OAT	107.12	(105.84)
Germany 10 yr Bund	102.25	(102.04)
Japan 10 yr JGB	104.395	(104.395)

EU NORTH SEA OIL (Argus)

Brent Dated \$227.11 (22.57)



US finance firms in \$24bn alliance

Dean Witter, Discover and Morgan Stanley announce big merger 'of equals'

By Richard Waters and John Authers in New York

Dean Witter, Discover & Co and Morgan Stanley yesterday unveiled a merger which will create the US's biggest investment banking and investment banking firm with a market value of \$24bn.

The deal, achieved by a share swap, brings together Morgan Stanley, one of Wall Street's most prestigious investment banks, which ranks among the leading corporate advisers and trading firms in the US and Europe, with a retail financial services house that has yet to venture overseas.

Dean Witter's Discover credit card, meanwhile, has 3m customers, making it the biggest credit card issuer in the US.

The alliance, which touched off a wave of speculation on Wall Street that others would follow, will leave Dean Witter shareholders controlling 55 per cent of the combined group.

The group will have annual revenues of \$12bn.

Mr Richard Fisher, chairman of Morgan Stanley, said his



Teaming up: dealers from the two US investment firms mull over the merger at the London futures exchange

Picture: Brendon Con

agement consultant at Tillings

ghost Towers Perrin.

The two sides brushed aside comparisons with other, failed

Wall Street marriages of the past, such as that of Shearson and Lehman Brothers. Mr John Mack, president of Morgan Stanley, said the two were each merging from a position

Continued on Page 16

Roche buys US flavours company for \$1.1bn

By Daniel Green

Roche, the Swiss pharmaceuticals company, is spending \$1.1bn to buy Tastemaker, a US synthetic flavours company. The move will dampen stock market speculation that Roche is about to launch a multibillion dollar drugs industry takeover.

Shares in Zeneca, the UK pharmaceuticals company which has been the subject of rumours of a Roche bid, fell 22.5p to £17.375p yesterday. Tastemaker is owned in equal shares by Hercules and Mallinckrodt, US chemicals companies.

Mallinckrodt said that during the next 18 months it would buy back up to \$250m worth of shares in addition to previously announced buybacks. Hercules said it would also buy back shares. Shares in both Hercules and Mallinckrodt rose in early trading in New York.

The acquisition is Roche's biggest since it bought US drug company Syntex in an agreed \$3.5bn takeover in May 1984. It is an attempt by Roche to shore up its only poorly performing division, Givaudan-Roure, which makes flavours and fragrances.

The division had 1996 sales of \$714.5m (£585.5m), about 9 per cent of Roche's total sales, but profitability is below the company's average.

The deal met with a mixed response from investors, with Roche certificates falling \$15.55 to SF12.12 in Zurich.

"We think that Roche should not be putting more money into fragrances and flavours," said Mr Genghis Lloyd-Harris, pharmaceuticals analyst with Credit Suisse First Boston in London. "But if they are going to keep the business, this is a reasonable deal."

He said the deal would make Roche roughly equal biggest in the world flavours and fragrances market. Only US com-

Prodi rejects idea of Italian Emu delay

By Lionel Barber in Brussels

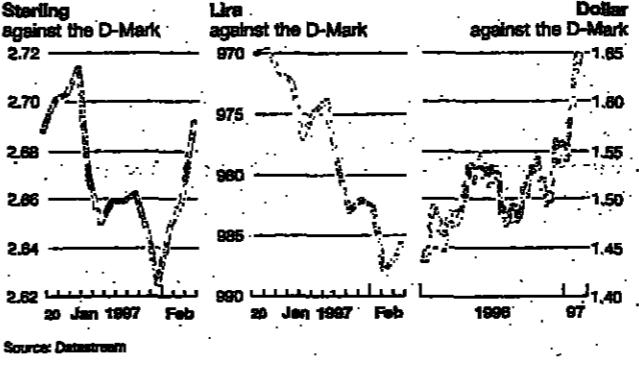
Mr Romano Prodi, Italian prime minister, yesterday reaffirmed Italy's "solemn commitment" to being among the founder members of economic and monetary union on January 1, 1999.

He angrily rejected the idea that Italy should wait until 2000 or 2001 to join the single currency - a compromise being considered by senior central bankers and monetary officials.

Despite official denials in Paris and Bonn, monetary officials say the idea of delayed entry - reported in yesterday's Financial Times - has been canvassed in Germany, the Netherlands and among central bankers for the past six months.

Mr Prodi is due to take his

Turbulence returns to currencies



case to Chancellor Helmut Kohl in Bonn tomorrow, lobbying for the German leader's support for early Emu entry.

Under the terms of the merger, Morgan Stanley shareholders will own 45 per cent of the group, receiving 1.65

shares in Dean Witter for each share they currently hold.

Based on the two companies' share prices on Tuesday, that represented an 11 per cent premium to Morgan Stanley stock.

Rivals and industry observers

predicted that the two would face considerable problems in making the merger work.

"There's a huge culture

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said Mr Don McNees, a man-

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ghost

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Continued on Page 16

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NEWS: EUROPE

All change in Swedish power sector

State-owned generator ordered to lead and finance switch to use of renewable energy supplies

By Hugh Carnegy and Greg McIvor in Stockholm

Sweden's power industry faces a big shake-up following the decision by the Social Democratic government to begin shutting nuclear power plants.

The move follows a 1990 referendum vote to end nuclear power. But there were fears yesterday that the decision would reverse the trend of liberalisation that has made Sweden a testing ground for deregulation of energy markets across Europe.

To remedy the loss of

power from nuclear plants - which supply 50 per cent of Sweden's electricity - the government is to step up intervention in energy markets and force a switch to greater use of non-fossil fuel alternatives.

Most striking was the announcement of a much-changed role for state-owned Vattenfall, Europe's sixth largest power producer. Incorporated in 1992 on a for-profit basis, Vattenfall will now be required to lead and finance the transition to sustainable energy production. The government ruled out privatising the company,

which many investors had been expecting.

In addition, the government made clear that Vattenfall, which was informed of its changed status only two hours before the decision was announced, would be forced to use its production capacity to compensate Sydkraft, its biggest rival, for the closure of the first two reactors at Barsebäck in southern Sweden.

The government also indicated it intended to strengthen control over imports and exports of electricity through state-owned Svenska Kraftnät, the

national grid operator. "The principle shall be that the state through Svenska Kraftnät will own and administer foreign (power) links. Only Svenska Kraftnät should be given concessions for future foreign links," it said.

The change in Vattenfall's role could have far-reaching effects on a wave of restructuring within the Nordic power sector sparked over the last year by deregulation of trade in electricity in Sweden, Norway and Finland.

As the region's biggest producer, with a 25 per cent market share, Vattenfall has been a key player in a round

of acquisitions and partnerships between Nordic and other European generators anxious to build up volumes. But its ability to participate may now be restricted by its new obligation to spend its cash on developing alternative fuels.

Mr Karl-Axel Edin, of Ternium energy consultants in Stockholm, said foreign companies could find it easier to gain ground in Sweden as a result. "This is as it was at Vattenfall has become a leader in the Nordic countries in this business. A greater part of the generating and distribution network could fall

into foreign hands. I don't think the government understands the real consequences of their decision in this respect," he said.

Vattenfall officials acknowledged the changes would weaken the company's competitive position in Nordic markets and limit its capacity to operate abroad.

Share prices in private sector generators surged as

investors anticipated that the nuclear shutdown will cause a shortage of power.

Shares in Sydkraft, which

owns the two reactors to be

EUROPEAN NEWS DIGEST

Ukraine bank chief re-elected

The Ukrainian parliament yesterday voted a second term of office for Mr Victor Yushchenko, the central bank governor credited with reining in inflation.

Tight monetary policy kept inflation last year at 38 per cent, down from 16,000 per cent in 1993, when Mr Yushchenko took over. He said yesterday Ukraine would finance its budget deficit increasingly from sales of government treasury bills, which in recent months have attracted western investor interest.

President Leonid Kuchma told deputies that Ukraine's financial system would suffer without Mr Yushchenko, one of the most respected governors in the former Soviet Union. No other serious candidate emerged to head the central bank but Mr Yushchenko has been a favoured target for the left and the industrial lobby, which wants easier government credit.

Matthew Kaminski, *Riga*

French civil servants to strike

French civil servants will strike for a day on March 6 in protest at a 2.8 per cent pay offer. Unions have demanded 4.4 per cent.

The government is determined to hold the line on public pay in order to qualify for monetary union. It has refused unions' demands for "compensation" for last year's wage freeze. Its offer of 2.8 per cent matches the expected inflation rate in 1997-98.

David Buchan, *Paris*

VW-ABB row over paint plant

Volkswagen and ABB, two of Europe's biggest industrial companies, remained at loggerheads yesterday in a dispute over the costs of equipment for a paint plant installed by ABB at VW's Skoda subsidiary in the Czech Republic. The issue has gained significance after Zurich prosecutors confirmed this week they were pursuing allegations of blackmail on the basis of information supplied by ABB.

Last month, VW said a manager in its purchasing division had been suspended after internal investigations into the paint plant. The new facility, believed to have cost about DM130m (\$79m), was installed last summer as part of a DM700m expansion at Skoda. The dispute has triggered reports in the German press that VW staff demanded bribes from suppliers.

Haig Simonian, *London*

German employers lose case

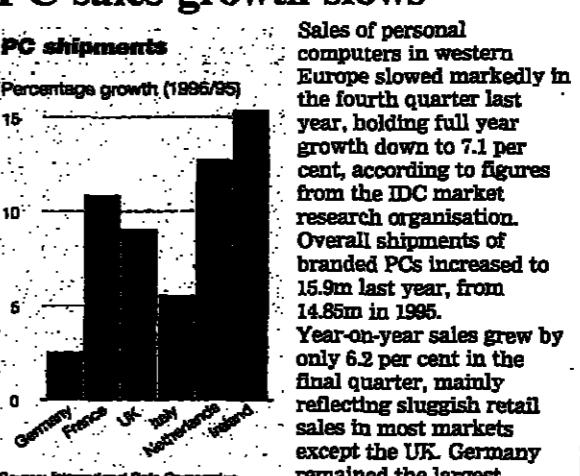
German building employers' unilateral action last August to cancel a wage agreement for eastern Germany was illegal, a court ruled yesterday. The labour court in Wiesbaden backed the IG Bau trade union and ordered the employers to stand by the wage deal that provided for a 1.85 per cent rise and step-by-step increases in eastern German wages to west German levels. It said the employers had failed to seek a renegotiation of the agreement.

The building industry federation said it might appeal to a higher court in Frankfurt.

Mr Klaus Wiesehögel, the IG Bau leader, hailed yesterday's ruling. Mr Wilhelm Küchler, deputy president of the building industry federation, said the failure in 1996 of 1,850 eastern German construction companies with the loss of 30,000 jobs showed the employers' action was justified.

Peter Norman, *Bonn*

PC sales growth slows



Sales of personal computers in western Europe slowed markedly in the fourth quarter last year, holding full year growth down to 7.1 per cent, according to figures from the IDC market research organisation.

Overall shipments of branded PCs increased to 15.9m last year, from 14.8m in 1995.

Year-on-year sales grew by only 6.2 per cent in the final quarter, mainly reflecting sluggish retail sales in most markets

except the UK. Germany remained the largest market, although

shipments only grew by 2.6 per cent to 3.9m and actually declined in the fourth quarter by around 4 per cent. This was attributed by IDC to home market saturation. In contrast France, Belgium, Denmark, Finland and Ireland all recorded growth of more than 10 per cent.

In terms of vendors, Compaq gained market share both

year-on-year and in the final quarter. Dell Computer

benefited from its determined assault on the corporate market while the combined Packard Bell/NEC/Zenith

Data Systems entered the top five. Another newly

consolidated vendor, Fujitsu/ICL, made strong gains in the German market, particularly in the fourth

quarter.

Paul Taylor, *London*

Basque leaders head for jail

The stage appeared set yesterday for the entire leadership of Herri Batasuna (Popular Unity), the Basque separatist coalition party linked to the outlawed Eta organisation, to be jailed.

Two members of its executive council were remanded on Tuesday after refusing to answer a supreme court summons and failing to produce bail of P12m each (\$36,000). A third was arrested overnight and others on the 25-member council, scheduled to appear by February 18, are expected to take the same stance.

The case is over a 1996 election video, which featured ETA members, and statements issued by the party following two pre-election assassinations. Moderate

Basque nationalists have criticised the summonses, arguing that they provide a propaganda platform for the party. Mr Jon Idigoras, a Herri Batasuna official already remanded by a national court judge over the same case last year and due to appear at the Supreme Court next week, yesterday called into question the independence of the justice system and claimed the summonses were political.

David White, *Madrid*

ECONOMIC WATCH

German gloom deepens

An unexpectedly sharp fall in orders for German manufacturers in December and fears that the January unemployment total, due today, will exceed 4.5m added to the gloom about the German economy yesterday.

The economics ministry reported that orders fell in volume terms by a seasonally adjusted 1.4 per cent in December compared with November, reflecting a 2.7 per cent drop in orders from abroad and a 0.4 per cent decline in domestic orders.

Meanwhile, unconfirmed reports from Nuremberg, the home of the federal labour office, suggested that seasonally unadjusted unemployment last month rose by close to 0.5m to 4.6m, some 200,000 up on previous expectations and well above the previous record of 4.27m in February 1996. Mr Holger Fahrinkraut, an economist at the Frankfurt office of UBS, the Swiss bank, said

Germany was experiencing a growth pause but he forecast "a pronounced upswing in exports and investment" later in 1997.

Peter Norman, *Bonn*

Grim jobs picture emerges in Russia

By John Thornhill
in Moscow

Unemployment in Russia is a far more acute problem than is officially recognised, according to a new study, which claims more than a third of the industrial workforce is "suppressed unemployed".

The report, based on the largest and most detailed labour surveys since 1990, highlights the social pain of Russia's transition process and challenges more upbeat economic assessments by the International Monetary Fund and the World Bank. It urges these institutions to put far more emphasis on welfare support.

Mr Guy Standing, a director of the International Labour Organisation, who wrote the report, says official joblessness figures are an "administrative artefact" which conceal the unemployment level "in the most cruel way possible".

"There is enough evidence to assert with regrettable confidence that, on average, living standards have plummeted, that the economic slump has been prolonged and is continuing, and that the consequences for poverty and economic inequality have been very severe," he says.



German finance minister Theo Waigel (right) and Russian counterpart Alexander Livshits exchange documents yesterday after agreeing to reschedule DM25bn (\$16bn) of loans to the former Soviet Union, guaranteed by Bonn and due to be paid between 1996 and 1998.

As at December, the state statistics committee estimated that 2.78m people, or just 3.4 per cent of the working population, were registered as unemployed.

On the ILO's methodology, the unemployment rate stood at 9.5 per cent in July 1996, but even that understates the true position, the report argues.

The unemployed are discouraged from registering because of the very low levels of benefit available.

Laid-off workers, who have no chance of regaining their jobs, are also excluded from the official unemployment registries. Enterprises keep surplus workers on their books to avoid additional tax and redundancy payments.

Workers have had few incentives to quit their nominal jobs for fear of losing access to subsidised shops and hospitals. Premature deaths have

also obscured the problem of rising unemployment. Since the late 1980s, the average life expectancy for males has declined from 65 to 58. The number of working-age people who died from alcohol-related causes more than tripled between 1990 and 1995.

While there has been growth in informal economic activity, many of these "grey" jobs are taken by those already counted as employed, the report says.

Russian Unemployment and Enterprise Restructuring: Reviving Dead Souls. Guy Standing. Macmillan Press. 1996. Also updated ILO paper of same title. Geneva. 1997.

Big three set up fund in bid to restore country's tarnished image

Swiss banks to aid Nazi victims

By William Hall in Zurich
and Norma Cohen in London

Switzerland's three largest banks have agreed to put up SFr100m (\$70m) to establish a fund to aid victims of the Holocaust and their families, in an attempt to restore the country's tarnished international reputation. Credit Suisse Group, Swiss Bank Corporation and Union Bank of Switzerland will put the money into an escrow account at the central bank.

It is only a fortnight since Mr Rainer Gut, chairman of Credit Suisse, first raised the idea of establishing such a fund before the results are known of the government investigation into Switzerland's wartime record. Yes-

terday's decision reflects mounting concern that allegations about the country and its banks were damaging their reputation abroad.

The three big banks are much more dependent than foreign rivals on international business and said yesterday in a joint communiqué: "The time has come for action not words." They said the account was open for contributions from other parties, including the Swiss government and the central bank.

Jewish groups welcomed the announcement. "The ice on the Swiss alps is melting," said Mr Shimon Samuels, director for international affairs at the Simon Wiesenthal Centre in Paris.

The Wiesenthal Centre is also urging that non-Jewish victims of Nazi persecution be eligible for compensation.

"We note with satisfaction that this is only an initial infusion," said Mr Elan Steinberg, chief executive of the World Jewish Congress.

Privately, representatives of Jewish organisations concede that deciding how to distribute to claimants would be difficult. However, there is broad agreement with a call last week by the US deputy assistant secretary of state, Mr Stuart Eizenstat, to give priority to Holocaust survivors and their heirs in central and Eastern Europe who have died before the summer.

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Bulgarian Socialists block attempt to stabilise currency

By Anthony Robinson in London and Theodor Troev in Sofia

Bulgaria's ruling Socialist party last night blocked an attempt by the opposition Union of Democratic Forces (UDF) to implement key financial legislation aimed at stabilising the currency.

The lev has plummeted during a month of street protests which ended on Tuesday with the Socialists agreeing to hold elections in April.

The UDF decided to end its boycott of parliament to try to

push through amendments to the state budget law, the central bank law and profits tax legislation which would have paved the way for the conversion of the central bank into a currency board, as suggested by the IMF.

But the Socialist party, unwilling to ease the task of a future UDF-supported caretaker government, decided that it would only attend parliament to pass the law dissolving parliament and opening the way for elections.

The opposition cannot muster a quorum to pass laws to approve this year's budget and allow a caretaker government to prepare a currency board.

President Petar Stoyanov is expected to appoint a caretaker administration within 10 days to govern until elections are held in the middle of April.

The IMF has indicated it is prepared to send a mission to Bulgaria to help set up the currency board once a caretaker government is in place.

The establishment of a

currency board is seen as the essential first step towards the financial stabilisation of the economy. It deprives the government and central bank of the ability to print money to bail out loss-making companies and finance the government debt by rigidly linking the domestic money supply to the level of foreign exchange reserves.

But the currency board regime works by forcing governments to cut costs and staff and to close loss-making enterprises. It would inevitably result in higher

unemployment and a protracted squeeze on real incomes, a point underlined by Mr Stoyanov yesterday.

The president warned demonstrators still jubilant at their defeat of the ruling Socialist party that tough times lay ahead.

He promised that both the presidency and future governments would be honest about the situation but that there would be no quick or easy solutions.

Mr Stoyanov has emerged as a crucial moderating figure on the

Bulgarian political scene. But Mr Ivan Kostov, the UDF leader and several other party figures yesterday continued the fierce rhetorical attacks on the Socialist party.

Bulgarian Brady bonds continued to strengthen in trading yesterday as the markets reacted favourably to signs of a solution to the political crisis.

The lev also stabilised at around 2,700 to the dollar. But consumers face mounting difficulties as pharmacies, petrol stations and stores selling

imported products close down or run out of stocks and are unable to pay for new supplies.

Bourgas refinery - the main source of petroleum products - was reported last night to have run out of crude oil. A tanker bringing Russian oil from the Ukrainian port of Odessa was due to arrive shortly but that would only provide petrol for five days. Petrol prices will rise 46 per cent today in line with the government's monthly price adjustment which reflects the lev/dollar exchange rate.

Lisbon angry at possibility of Emu delay

By Peter Wise in Lisbon

Mr António Guterres, Portugal's Socialist prime minister, yesterday attacked suggestions that the entry of southern European countries into economic and monetary union might be delayed.

"Any decision on Emu membership which is not strictly based on the objective compliance of individual countries with the convergence criteria would be totally unacceptable to Portugal," he told the FT.

Mr Guterres, whose government wants Portugal to be among the first countries to adopt the euro in 1999, was reacting to a reported plan to postpone the entry of Italy until 2000 or 2001 that could also be extended to Spain and Portugal.

"The Maastricht treaty does not envisage the formation of regional blocs and any distinction in the treatment of individual countries is unacceptable," he said. "Portugal wants to be judged on its own merits."

He is concerned that Portugal and Spain, regardless of their better economic performance, will be grouped with Italy as "second wave" countries barred from the first stage of Emu to ease German fears about a weak euro.

Attacking those who oppose southern European participation in the first wave, he said: "These unorthodox theories about the euro tend to come from people who are suffering a crisis of confidence about themselves or about the future of Europe. Portugal does not share their lack of confidence."

The escudo was "one of the most stable currencies" in the European Monetary System and would contribute to a strong euro, Mr Guterres said.

His comments came shortly after Mr António

Sousa Franco, Portugal's finance minister, told a parliamentary committee that recent statements on which countries would be included in the euro amounted almost to direct interventions in foreign exchange and monetary markets.

Portuguese government officials acknowledge privately that they are concerned about the impact of the Emu debate on financial markets. Mr Sousa Franco has warned of increased foreign exchange volatility, and the Bank of Portugal has had to



Prime Minister António Guterres: "Unacceptable"

intervene recently to prevent both excessive appreciation and depreciation of the escudo.

But a senior Lisbon bank economist said yesterday that any depreciation of the escudo in 1997 was unlikely to be at a level that would threaten Portugal's compliance with the inflation criteria for Emu.

He said that inflation, which is forecast to fall from 3.1 per cent in 1996 to about 2.6 per cent this year, was Portugal's most vulnerable area. The country was almost certain to comply with all the other criteria.

French press revels in Tapie disgrace

By Andrew Jack in Paris

Mr Bernard Tapie, flamboyant socialist politician, Eighties-style get-rich-quick businessman and - since Monday - prison inmate, has lost none of his fascination for the French press.

Yesterday's papers devoted substantial space to the failure of his final appeal against spending the next eight months in jail.

Time finally ran out for Mr Tapie on Tuesday, when the country's highest appeal court rejected his plea for clemency, confirming his sentence of two years imprisonment - including 16 months suspended - for football match rigging and interfering with witnesses.

For a second day, the rightwing *Le Figaro* ran a Tapie story on its front page and an interview inside, while the Communist party's *L'Humanité* splashed his continued presence "in the shadows" across the entire front.

Before the court's verdict, *Le Monde* mischievously ran a front page profile of Mr Tapie on Tuesday afternoon entitled "Number 265 449 G" - Mr Tapie's prison identity. Under standard procedure, he spent the night before the judgment in jail.

The leftwing *Libération*

and the populist tabloid *Le Parisien*, relegated Mr Tapie to inside pages after both gave him front page treatment and two inside pages on Tuesday morning.

Only the business papers *Les Echos* and *La Tribune* played down the story - a decision a columnist in the latter said was nothing to with "prudery or embarrassment" but rather because "enough is enough".

The continued interest in

most papers is best

explained by two cartoons

on the subject in yesterday's

edition of the weekly

satirical paper *Le Canard*

Enchaîné.

In one, Mr Tapie says to

two fellow prisoners: "Hey

guys, what do you say to

creating an investors' club?"

That hints at his

continued ability to reinvent

himself, most recently

revealed in both his plans

to star in a second film

and to act as a consultant

for a US construction

company.

In the other cartoon, two

prison guards show him the

closed-circuit television

in his cell, reassuring him:

"You won't feel out of place:

there's plenty of cameras

here too" - a reference to

the mutual attraction of the

man always ready with a

quip, and a national media

so keen to repeat it.

Kohl party calls for more talks on controversial plans

CDU ducks pensions issue

By Peter Norman
in Bonn

Chancellor Helmut Kohl's Christian Democratic Union yesterday deferred a decision on reforming Germany's pay-as-you-go pension system, an issue that has split the party and the governing coalition in Bonn in recent days.

In a move to paper over the cracks, the party leadership agreed instead to hold further internal discussions. These would be followed by talks with the Christian Social Union, the CDU's Bavarian sister party; then with the Free Democratic party, the junior coalition partner; and finally with the

opposition Social Democratic party. The latter controls the Bundestag, the second chamber of the Bonn parliament representing the federal states.

Inconsistencies between government proposals for lower tax rates and reduced tax privileges for affluent pensioners, on the one hand, and the plans of Mr Norbert Blüm, the labour minister, to raise pension contributions and reduce the level of pensions, on the other, brought Mr Blüm into open conflict with Mr Kohl and Mr Theo Walz, the finance minister, late last month.

Although Mr Blüm has gained strong support from the CDU's left wing, his pro-

posals ran into strong criticism from younger Christian Democrat politicians, most of the CSU, the FDP and employers. They are also opposed by trade unions and the opposition SPD.

In a move to reconcile differences within the CDU, the party leadership yesterday accepted Mr Blüm's ideas for developing the existing system as the basis for further discussion.

But Mr Peter Hintze, the party's general secretary, added that discussion of other options remained possible.

Mr Hintze said that pension reform should encompass three goals: the reduction of non-wage labour costs; a reduction in the role of the state in the economy; and the achievement of a fair sharing of burdens between young and old.

Many critics of Mr Blüm have charged that his plans will fail to meet these targets.

The CDU general secretary

strongly denied

that the party's aim of involving the SPD in pension reform was a precursor of a "grand coalition" of SPD and CDU to solve Germany's problems.

The SPD yesterday reacted coolly to the idea of co-operating with Mr Kohl's party on pensions, saying there was "only a small window open" for joint solutions.

Medallion man: Kohl wears medals from across the nation at a reception yesterday to mark the carnival season

Reuter

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NEWS: ASIA-PACIFIC

N Korea grain impasse 'halts peace talks'

By Peter Montagnon
in Washington

North Korea's failure to finalise a contract to import 500,000 tonnes of US grain lies behind its decision to postpone talks this week on fresh security arrangements in the Korean peninsula, according to US officials and commodity market traders.

The US government awarded a licence to Cargill, the Minnesota-based commodity dealer, to export the grain as part of the complex negotiations that led to Pyongyang's apology last December for

its submarine incursion into South Korean waters.

That apology also paved the way for North Korea to attend a brief session on proposals for four-power security talks scheduled for this week.

But the grain negotiations have reached an impasse because of Cargill's inability to reach satisfactory agreement on precise amounts, timing of deliveries and the pricing of the mineral goods which North Korea is to deliver in exchange for the grain, commodity traders said.

Cargill said yesterday: "We are

not tied in any way to higher-level diplomatic negotiations. We are a commercial company, and the sale is a commercial transaction, and is not being supported in any way by government aid or credit."

North Korea, which this week admitted that its 2.5m tonne autumn harvest was only about half the level needed to feed its population, had hoped for speedy grain deliveries to ease its pressing food shortage.

But traders said barter deals were always difficult to organise, especially with cash-strapped coun-

tries such as North Korea which had a poor record for respecting contracts.

US officials said Pyongyang had apparently failed to understand that the licence simply set a ceiling on the amount that could be exported over a period of time. The US government could not force Cargill, a private company, to conclude any commercial deal, much less trade the full amount at once.

A further opportunity to help North Korea with its grain shortage may come shortly when the UN World Food Programme issues an appeal for 100,000 tonnes in

food aid worth almost \$40m.

The US has given \$2.2m in food and medicine aid to North Korea over the past two years and is likely to view the UN appeal sympathetically. But there are doubts whether this will be enough to bring Pyongyang back to the security talks. The appeal is small compared with North Korea's total need.

Last year, Pyongyang got some 500,000 tonnes of grain from all sources. Much of that came from China, though in a rare gesture South Korea provided 150,000 tonnes.

Shanghai sees rise in invisible unemployed

Chinese officials are worried as bloated enterprises put off workers. James Harding reports

In the past two years, Mr and Mrs Hu have been laid off from a state-owned Shanghai electronics company. Mr Wang has been laid off from a shipyard and Mrs Zhang from a textile mill. None has found full-time work but none is "unemployed".

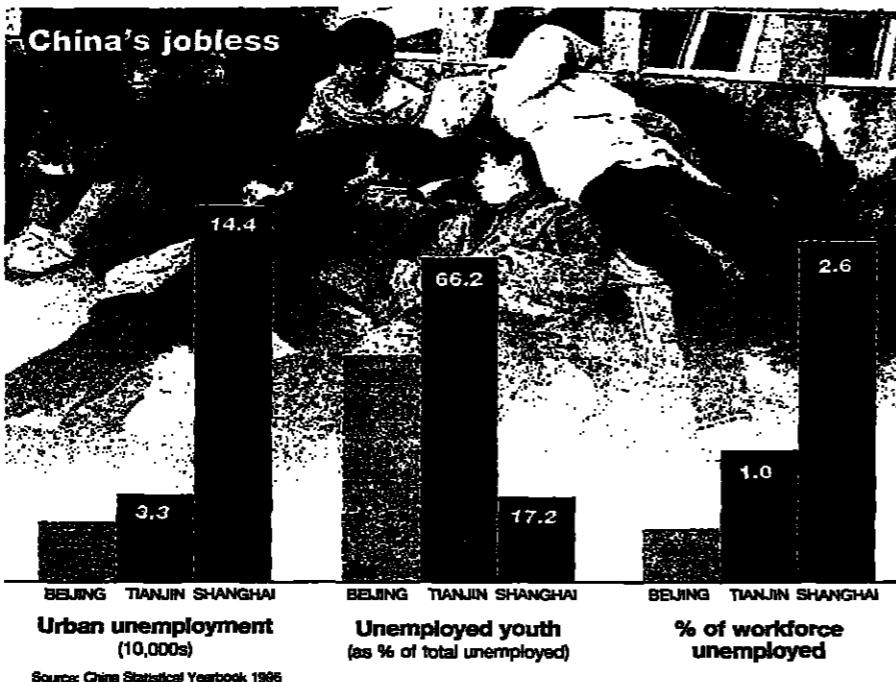
Instead, the Hua, in their early 50s, have been encouraged to take early retirement. Mr Wang is still on the shipyard's books and occasionally drives an unlicensed taxi. Mrs Zhang is a housewife getting subsistence pay from her old employer.

These unregistered redundancies help keep the shine on Shanghai's statistics, which purport to show 1996 unemployment was only 1.50.000 or below 3 per cent.

"No one believes the 3 per cent figure," says one local economist. The figures are too low "but who can say by how much?"

Unofficial unemployment, widespread under-employment, an influx of unskilled migrants and a swelling number of pensioners are all turning Shanghai - a city in the forefront of China's conversion to capitalism - into a showcase of the benefits and social costs of a market economy.

Workers laid off by state-owned enterprises and kept on a subsistence wage by their old employers are put in a different category from the unemployed, who have



no ties to any work unit.

Their numbers rose 20 per cent last year to 270,000, officials reported last month.

But in private, municipal party officials fear the problem is several times bigger.

An internal paper, commissioned by Mayor Xu Kuangdi, is understood to estimate real unemployment and under-employment at between 15 and 20 per cent.

Government researchers calculate that only 5m-6m people are in full-time employment out of a potential labour force of more than 8m in a city with 13m registered residents.

The internal documents are understood to calculate the migrant worker population in Shanghai at over 3m.

They are separate from the official figures, but are a key factor in explaining the swelling jobless problem, as the lowest rungs on the labour ladder - manual and menial jobs paying about \$1.30 a day - have been taken by unregistered arrivals from rural areas.

Widespread under-employment also helps explain the shortfall between the official figure of 470,000 out of work (unemployed and state enterprise redundancies combined) and the more than 2m people not in full-time work.

The published unemployment figures are so ill-reflected of the real economy that no one really knows what is going on. All we do know is that there is a heavy under-employment problem," says the China representative of one interna-

tional financial institution.

As an indication of the scale of the unemployment problem, there are 3,711 workers at the No.2 Cotton Mill in Shanghai, but more than 500 have been suspended from active work.

There are redundancies also on the books of the No.13 Semiconductor Factory, which has laid off 100 people in the past five years, leaving 300 employees, but only 90 in full-time work.

Red Lantern Radio is an acute case, having halved the workforce in the past three years to 1,000 but employing just over 500 workers on company business.

There are hundreds of such cases where workers still registered with the state enterprise are redundant; they are said to be "waiting for a new post", "changing posts", "awaiting retirement" or "relocated for internal digestion".

The World Bank's estimate that redundant workers account for more than 10 per cent of the workforce at most state enterprises is, if anything, conservative.

A bloated workforce weighs down many potentially profitable Chinese companies.

Disguising the figures can distort the local economy.

The merger trend in Shanghai has, in part, been driven by political pressure to absorb redundant workers.

In the long term, coping

with an official unemployment rate comparable with western levels will strain municipal finances, already burdened by infrastructure commitments. The 33.3 per cent jump last year in Shanghai's helping-the-poor fund signals the direction of municipal welfare costs.

China's Communist party, whose mandate has rested on delivering increased prosperity, is sensitive to the potential social unrest linked to jobless masses.

The concern in the upper echelons of the Shanghai government was underlined this month by Mr Huang Ju, Shanghai party secretary,

who urged that the re-employment programme for suspended workers should be accelerated. Re-employment and training are part of Shanghai's solutions to the problem; so is a long-term decline in the registered population.

The World Bank's estimate that redundant workers account for more than 10 per cent of the workforce at most state enterprises is, if anything, conservative.

A bloated workforce weighs down many potentially profitable Chinese companies.

Disguising the figures can distort the local economy.

The merger trend in Shanghai has, in part, been driven by political pressure to absorb redundant workers.

In the long term, coping

ASIA-PACIFIC NEWS DIGEST

Sharif attracts more support

Mr Nawaz Sharif, Pakistan's prime minister-designate, said yesterday he expected the support of other members of parliament to boost the already hefty absolute majority his party won in last Monday's elections. The Pakistan Muslim League won 134 seats in the 217-member parliament against 17 secured by the Pakistan People's party led by Ms Benazir Bhutto, the deposed prime minister. The PML's strength in parliament would reach 170 with support from others, he told party workers in his home town, Lahore. His party did not need the support of others to form a government but "we will take along allies," he said.

The new parliament is to hold its first session on February 15, to be followed by Mr Sharif's induction as prime minister. Pledging to build Pakistan into a true Islamic welfare state, Mr Sharif said he would combat illiteracy, poverty and corruption, develop economic self-reliance and reduce Pakistan's debt burden of \$30bn.

Mr Sharif's ally, the Awami National party, secured nine seats and 12 went to the Mohajir Qaumi Movement, an ethnic group based in Karachi. Independents and minor groups have 29 seats. Results of three seats and another 10 seats reserved for non-Moslem minorities are still awaited.

AFP, Islamabad

Korean bank chiefs arrested

Two South Korean bank presidents were arrested yesterday for receiving \$500,000 each in return for

granting loans to the bankrupt Hanbo steel and construction group. Mr Sheen Kwang-shik of Korea First Bank and Mr Woo Chan-mok of Cho Hung Bank were alleged to have provided Won680bn (\$787m) to Hanbo last year in spite of the group's shaky finances. Hanbo received a total of Won5,000bn in loans from 61 banks and other financial institutions in the last four years to construct a giant steel mill that proved to be unprofitable.

Meanwhile, a prominent opposition MP became the first politician to admit he had taken money from Mr Chung Tae-soo, the Hanbo founder, as political donations. In response to ruling party allegations, Mr Kwon Roh-kep, a close associate of opposition leader Kim Dae-jung, said he had accepted nearly \$200,000 from Hanbo on three occasions since 1993.

John Burton, Seoul

Philippines inflation dips

Philippine inflation fell year-on-year from 5.2 to 5 per cent in January, in spite of a moderate rice price rise, according to figures released yesterday. The National Statistical Office said it had revised the inflation figure for December, earlier put at 5.1 per cent, to 5.2 per cent after updating water rates in the Manila area. The revision did not alter the final figure for 1996 of 8.4 per cent.

Justin Marocci, Manila

Bond sentenced to four years

Mr Alan Bond, who became one of Australia's most prominent entrepreneurs in the 1980s before crashing into personal bankruptcy in 1992, was yesterday sentenced to four years' jail over charges that he defrauded the Bell Resources group of more A\$1bn (US\$760m) by siphoning the money out of Bell and into his Bond Corporation. Mr Bond pleaded guilty to two charges in the matter last year, with the prosecution agreeing to discontinue a further three charges.

Nikki Tait, Sydney

SIEMENS

Boom in major international projects

Information for Siemens shareholders
The first quarter of the current fiscal year was marked by strong growth in international orders. Growth drivers were the company's energy, transportation, communications, and information segments.

	1/10/96	to	31/12/96	Change
Orders				
German business				+22%
International business				+8%
Sales				+31%
German business				+6%
International business				+5%
Employees (31/12/96)	000s		000s	+7%
German operations				-1%
International operations				-1%
Capital expenditure and investments	DM billion		DM billion	+36%
Net income after taxes	DM million		DM million	-5%

Orders showed the highest growth in the Asia-Pacific region (+130%) and the Americas (+37%). The surge in international business and stronger domestic growth were largely fueled by a sharp increase in major projects. Following the amassing of large orders in the first quarter, growth for the remainder of the year is expected to normalize.

Power Generation (KWW) more than doubled its order volume over the previous year. International business at Public Communication

Networks (ÖN) continued to thrive, and ÖN again profited from Deutsche Telekom orders relating to the digitization of its telephone network. Private Communication Systems (PNS) further expanded the high volume of its terminals business. Siemens Nixdorf Informationssysteme returned to double-digit growth in domestic orders. The jump in orders at Transportation Systems was generated by large infrastructure projects in Germany and abroad.

For further information, please contact:
Investor Relations
Tel: (+49 89) 2 34-2474
or visit our Internet site:
<http://www.siemens.de>

Siemens' industry segment, however, saw orders decline, largely as a result of weak domestic demand for capital goods and Germany's recessive construction industry. As expected, Semiconductors (HL) was affected by sharp price erosion, particularly for memory chips: both orders and sales showed double-digit declines.

Net income for the quarter was slightly below last year's figure, which had been boosted by strong earnings in the Semiconductors Group. In contrast, net income for the communications segment showed healthy growth.

Note: In accordance with German legal requirements, the information contained in this Interim Report has not been audited. Copies of the Interim Report are available from S.B.C. Warburg, attn: Mr C. Ward, 2 Finsbury Avenue, London EC2M 2PF on request.

Siemens AG, Berlin and Munich

C NEWS DIGEST
rif attracts
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NEWS: INTERNATIONAL

Rich nations Big role for the small loan Brady bonds for Ivory Coast

Bruce Clark on high hopes for microcredit in war on poverty

By Graham Bowley,
Economics Staff

The world's richest governments have cut their aid to developing countries as a proportion of gross national product to the lowest level for 45 years.

Pressure on governments to reduce budget deficits as well as "compassion fatigue" and growing public cynicism meant official aid fell sharply in 1995, says the latest report from the Organisation for Economic Co-operation and Development.

However, the decline was offset by increased private investment from industrialised countries. As a result, the total level of resources flowing from the industrialised world to poorer countries has again reached record levels.

The different trends underscore the complexities of the aid debate in international organisations such as the OECD, the Paris-based think tank for 21 of the world's richest nations.

Private finance is flowing into the developing world but this is restricted to a narrow band of high-income, fast-growing countries, principally in Asia and Latin America. The report makes clear that many of the poorest countries are still denied access to flows of private capital from the developed world. They continue to rely heavily on official external aid only.

Mr Bernard Wood, a director at the OECD, said countries should be able to use aid they receive as a catalyst

to attract investment in their own right. "It is important to recognise development in other countries is primarily their own business," he said, emphasising this was the key message from the OECD's report.

Measured overall, direct aid by OECD countries to the developing world was \$59bn in 1995. Measured in donors' own currencies rather than in dollars, and adjusting for inflation, this was 9 per cent down on 1994. Aid accounted for only 0.27 per cent of the GNP of OECD members - the lowest level recorded since comparable statistics began in 1950.

In contrast to official aid, private investment increased to \$159bn in 1995, taking total resource flows into the developing world to \$239bn. This was 50 per cent more, in real terms, than in 1990. Foreign direct investment by companies in the industrialised world reached a record \$54bn.

However, developing country debt grew 8 per cent in 1995 to \$1.90tn. Debt servicing payments rose to \$194bn. The OECD said there was a "decisive tilt" towards short-term debt, as Asian companies' and banks' appetite for short-term borrowing rose.

The OECD said less aid was going to production sectors and more to social infrastructure projects. About 40 per cent of aid went to Africa, 30 per cent to Asia, and 10 per cent to Latin America. The rest was spent on other programmes.

UK aid cut, Page 11

Arkansas more than a decade ago, and Mr Robert Rubin, the US treasury secretary.

Their clarion calls to help the disadvantaged were an unusual event in the capital of a country where the federal welfare system is about to be all but dismantled and overseas aid is deeply unpopular.

On one hand, a colourful assembly of the world's have and have-nots heard ringing calls from leading US politicians and business leaders, for a new drive to alleviate poverty in the developing world and at home.

"We believe that poverty does not belong in a civilised human society. It belongs in museums," declared Professor Muhammad Yunus, the Bangladeshi pioneer of lending small amounts to small businesses and founder of the Grameen bank.

This was a sentiment that won ready acceptance from a 2,000-strong audience that ranged from camera-shy peasant women from Africa and Latin America to executives from corporations such as MasterCard, Monsanto and Citicorp.

Also present were Mrs Hillary Rodham Clinton, who has known and admired Prof Yunus since he visited and on to "commercial

sources of funds" either through the broader financial market or by mobilising savings.

But the conference failed to dent the scepticism of experts who wonder whether microcredit can survive the icy waters of strict market economics. "If it was profitable, everybody would be doing it," said one.

Even in Bangladesh, whose dense population creates a promising environment for microloans, the rosy picture presented by the statistics is not always confirmed, according to experts. For example, the fact that women receive most loans, and hence are charged with repaying them, does not always imply a real boost to their economic power.

The Clinton administration, in its message of support, argued that microcredit should not and need not be dependent on anything other than the mainstream market economy.

Conference delegates readily accepted a prepared communiqué which committed them to work for a ten-fold increase in the number of recipients of microcredit.

to reach about 100m of the world's poorest families, by the year 2005.

The statement gives an impressively precise figure of \$21.6bn for the amount of credit that will be needed by microcredit users to reach that goal, and suggests that up to \$8bn could come from commercial lenders in market rates.

In the words of Mr Carter Garber, a US development consultant, that is a "very steep challenge" for a sector that has raised no more than \$500m in private money over the last decade.

Some of the most successful experiments in microcredit have been subtle compromises between altruism and the market.

In Washington, for example, a "shared return fund" called Devicap invited first-world investors to forgo up to half their returns - from a "socially screened portfolio" chosen on both ethical and financial grounds - in order to finance micro-enterprise programmes in more than 50 countries.

Conference delegates

By Edward Luce

of other African countries, probably Congo and Cameroon, to follow suit in the near future.

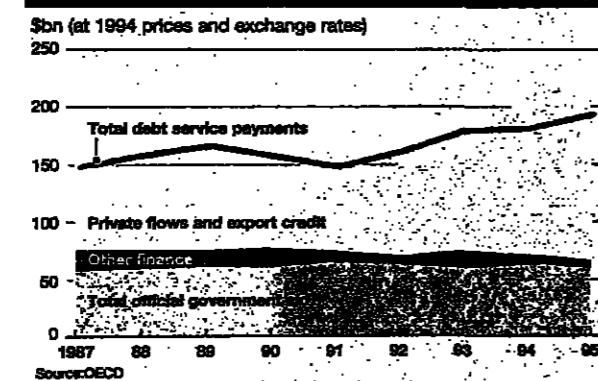
The agreement between the west African state and 132 private banks known as the London Club of commercial creditors follows the signing of a debt restructuring package with the International Monetary Fund and bilateral lenders in 1994.

Under the deal Ivory Coast was forgiven for 50 per cent of its debt service obligations in its official (non-commercial) borrowing.

London Club executives say that Ivory Coast, which will also buy back at least 30 per cent of its distressed commercial debt at about a quarter of its original value, has recovered from the economic crisis of the late 1980s which led to a reduction in per capita income of over 25 per cent.

Gross national product growth reached 7 per cent last year and is expected to hit 7 per cent again in 1997. The IMF believes that Ivory Coast, which produces a third of the world's cocoa supply, is in a better position to service its debt payments than when it defaulted in 1987.

Aid flows in as debt payments pour out



Israeli crash delays meeting

By Judy Dempsey
in Jerusalem

Israeli and Palestinian leaders have postponed today's meeting following the crash of two Israeli military helicopters in which 75 soldiers, including 13 officers, died. Yesterday and today were declared days of national mourning.

The crash, one of the worst in Israel's military history, took place on Tuesday evening in Shear Yishuv, in the Galilee Panhandle, on the tip of Israel's northern border with the occupied zone in southern Lebanon.

The soldiers were being flown to the 15km occupation zone where Hezbollah guerrillas had earlier carried out 20 raids on Israeli military units and outposts in or close to the zone, according to defence officials.

The crash, whose cause is unknown, coincides with an increasing debate about Israel's continuing involvement in Lebanon, which it invaded in 1982. It withdrew in 1985 after carving out the security zone in southern Lebanon. Since then, more than 200 Israeli soldiers have been killed there.

Mr Avigdor Kahalani, public security minister, said recently that soldiers sent to the security zone were like "sitting ducks". The situation cannot continue there. A decision must be made... I think the IDF [Israeli Defence Forces] should unilaterally withdraw from Lebanon." He called for the establishment of a multinational force to be placed in southern Lebanon.

But Mr Yitzhak Mordechai, defence minister, rejected calls for a withdrawal.

Officials concede voices for a unilateral withdrawal are growing. "The problem is the vacuum which would be left. Who is prepared to fill it in a way that we could withdraw feeling secure?" a senior official said.

Abacha considers standing for office

By Antony Goldman
in Lagos

General Sani Abacha, who seized power in Nigeria after the army annulled elections three years ago, has said he might put himself forward as a candidate for presidential elections scheduled for next year, if his "constituency" so decided.

Gen Abacha told The Washington Times in a rare interview that his programme to restore civilian rule was on schedule, his efforts to revive Nigeria's economy were bearing fruit and that criticism from abroad over his government's human rights record was unwarranted.

It is the first time he has addressed mounting speculation that he might abandon his uniform to contest multiparty elections. "It is not new in Africa," he said, "where military people have stepped into politics."

Opposition groups in Lagos, the commercial capital, yesterday expressed concern. "Even by the mere leaving open of the possibility of his participation, he does the transition programme no good at all," said Mr Clement Nwankwo, of the Constitutional Rights Project.

"The process can have no credibility while a referee such as this considers his prospects as a player."

One diplomat said: "It is no secret that Nigeria employs several Washington lobbyists, and this interview looks carefully scripted to prepare international opinion for his long-term ambitions."

Gen Abacha blamed delays in local elections, now scheduled for March 15, on recent bomb attacks against military targets in Lagos. The police have blamed the bombings on the National Democratic Coalition but no formal charges have been brought.

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Global Communications

NEWS: THE AMERICAS

Clinton seizes moment to wave activist flag

The OJ Simpson jury just might have done President Bill Clinton a favour. Their judgment was only flashed across the nation's TV screens as he was in the last 20 seconds of his State of the Union speech. The country might have been mostly waiting on the news from California but, for an hour, he had no competition on the airwaves.

Even his political opponents conceded, if sometimes backhandedly, he had seized the inadvertent moment rather well in a confident and focused speech with a major theme, education, and a foreign policy section that was more than the usual afterthought.

What concerned Republicans was not Mr Clinton's delivery - "the president has proven time and again he can talk the talk," Congressman Tom Delay, the majority whip, sarcastically commented.

Nor was it his adoption of policies they consider their own.

such as balancing the budget, cutting middle class taxes and cracking down on crime.

It was more, as Senator Pete Domenici, the budget committee chairman, put it, "it just seems there was an awful lot of government in this speech... he can't possibly get everything he wants."

Senator Trent Lott, the influential majority leader, said that "words are nice," but added "is this truly the end of big government as we know it or will we find dozens of new Washington programmes in the president's budget?" This goes to Capitol Hill today.

Mr Clinton walked a careful line in his ambitious 10-point "national crusade" for better education. He did call for a 20 per cent increase next year in federal spending on education, but also made clear that the centrepiece - new national standards in English and mathematics - would be implemented and evaluated by the states, not

US factory orders fell 1.3 per cent in December from the previous month, the commerce department reported yesterday, a further indication that the rapid pace of economic growth recorded at the end of last year is set to slow, Gerard Baker reports from Washington.

Orders declined for the second consecutive month, trimming the rate of growth for 1996 as a whole to 4.9 per cent, following a 6.6 per cent rise in 1995.

Manufacturers' orders are a reasonably reliable guide to the short-term prospects for industrial output, and the decline at the end of last year suggests factory production may already be slowing from its 4.1 per cent annual rate recorded in the last three months of 1996.

But manufacturing activity

is continuing to grow at the start of 1997, fueling concerns among policymakers about the re-emergence of inflationary pressures. The Federal Reserve left interest rates unchanged yesterday after a two-day monetary policy meeting. However, the likelihood of a rate rise in the first half has grown as evidence of the strength of the economy has mounted.

the federal government.

His preferred solution to the eternal private vs state schools debate at least acknowledges Republican demands for greater parental freedom of choice. He proposed a seven-fold increase, to about 3,000, in the number of quasi-independent "charter" schools inside the state system, but made no mention of the "voucher" plan for private education advanced by conservatives.

Nor do Republicans object in principle to the president's strong call for a revived volunteer spirit in the country, on which he plans an April summit featuring two prominent Republicans, ex-president George Bush and retired General Colin Powell. The conservative problem is with the government playing any role at all.

Mr Clinton's answer is that though the era of big government may be over - as he declared in last year's State of the Union message - there is nothing wrong with Washington providing people with the "tools" to

change the nature of society for the better.

If that means, as he announced on Tuesday night, persuading 60 universities to send students to teach literacy classes to nine-year-olds or getting five major corporations to agree to hire new staff from the welfare rolls, then Washington is doing its proper job at small cost.

This stood in sharp contrast to the official Republican response, delivered by one of its rising stars, the black Congressman J.C. Watts from Oklahoma. His mes-

sage could have been taken from the defunct Contract with America manifesto of 1994, with its emphasis on a wholesale diversion of authority from Washington to the states.

Mr Watts was also the subject of extraneous controversy. He had told a newspaper interview published on Tuesday that some black leaders - he specifically mentioned Mr Jesse Jackson and Mayor Marion Barry of Washington - were "race-hunting poverty pimps," prompting predictable outrage.

Even if he broke no new ground, Mr Clinton was also conspicuously firm with the isolationist tendency in Congress on foreign policy. He made no apologies to the Democratic left in pursuing "engagement" with China, demanded that the US pay its bills to international institutions such as the World Bank and a "reforming" United Nations and insisted he be granted "fast-track" authority to negotiate new trade deals,

especially with South America.

But his most direct challenge was to Senator Jesse Helms over ratification of the chemical weapons treaty. The chairman of the foreign relations committee is holding approval hostage to UN and State Department reforms. Failure to ratify an agreement "bipartisan from the beginning," Mr Clinton said, would be an abdication of global leadership.

Still, it was business as usual again yesterday. Mr Lott had the Senate debating the constitutional amendment to balance the budget, which the president said in his speech was unnecessary. And the capital's parish magazine, the Washington Post, chose to lead with the OJ Simpson verdict.

Mr Clinton was not in town. He flew off to Georgia to preach the virtues of education reform, confident that the public, if not all the politicians, like what they hear.

Jurek Martin

Trials of OJ may never end

By Christopher Parkes
in Los Angeles

Mr OJ Simpson faces personal and financial ruin after being found responsible for the deaths of his former wife, Ms Nicole Brown Simpson, and her friend, Mr Ronald Goldman.

The civil trial, unanimous in its condemnation and the award of \$35m to compensate the Goldman family for the murder of their son, must now decide on the full price of Mr Simpson's responsibility.

The decision that the victims were killed in June 1994 with "malice" and "oppression" confronts the former football star with the prospect of having to pay huge punitive damages to both families. Hearings were due to start today with forensic accountants and marketing experts on hand to help the jurors assess Mr Simpson's resources and the residual value of his famous face and wrecked showbusiness career.

Public debate over establishment claims that the principle that no man may be tried twice for the same crime had not been breached, and that the Simpson case was "not about race," started immediately the verdict was announced.

As in the aftermath of Mr Simpson's acquittal at his criminal trial in 1995, many commentators stood firmly by their claims that the affair - from the slow-speed, freeway "chase" of Mr Simpson's white Ford Bronco, to his stop on the way home from Tuesday's verdicts to buy \$1.75 worth of Baskin Robbins ice cream -

reflected more the nature of Californian society than the deficiencies of the US legal system.

The white majority civil jury in middle-class Santa Monica had no doubts of Mr Simpson's involvement after 14 hours' deliberation in the criminal trial, the mainly black panel determined his innocence in a downtown court after 200-odd minutes.

In the first hearing the decision swung on the credibility of Mr Mark Fuhrman, the white "racist cop" of LA's nightmares, caught lying in his insistence that he never used the word "igger" and nailed as a potential evidence-planter.

Race has played a secondary role in public debate

In the trial now winding up, much depended on the credibility of Mr Simpson, who could not this time duck the witness box on the grounds that he might incriminate himself.

A poll of Angelenos completed as the jury deliberated found 71 per cent of whites compared with 10 per cent of blacks believed Mr Simpson was a killer. Yet race has played a secondary role in the public debate.

The pursuit after truth LA-style, accompanied by a grotesque crowd of hunk-followers falling over one another in the pursuit of publicity and money, has proven far more absorbing.

Prosecuting and defending lawyers, witnesses, journal-

ists, jurors and "friends" belonging to the Simpson circle have written books, signed up for films and demanded large fees for TV appearances. Mr Johnnie Cochran, the main defender in the criminal trial, denounced by some in the media for playing "the race card," now has a substantial career as a TV personality.

On Tuesday night, Mr Christopher Darden, the tearful, black prosecuting attorney at the first trial, emerged from the shadows claiming part of the credit for the civil trial result.

Mr Richard Riordan, LA's colourless mayor, issued a statement appealing for calm in a community which had not shown the slightest indication of unrest. Mr Willie Williams, the LA police chief campaigning for a second term in office in the face of mayoral dissent, called a press conference at 10.30pm, although he had nothing to say and no part in the Santa Monica proceedings other than crowd control.

Away in the background, Playboy garnered column-inches of free publicity with the unveiling of a March issue featuring the naked Ms Faye Resnick, 39. Ms Resnick, declaring her belief in "full disclosure" as she bared all, wrote a best-seller about her relationship with Mr Simpson and is a much-heard "expert" on the case.

Even as the civil trial wound down, jurors from the criminal case were discovered touting their public relations and literary agents among the 12 members of the current panel.

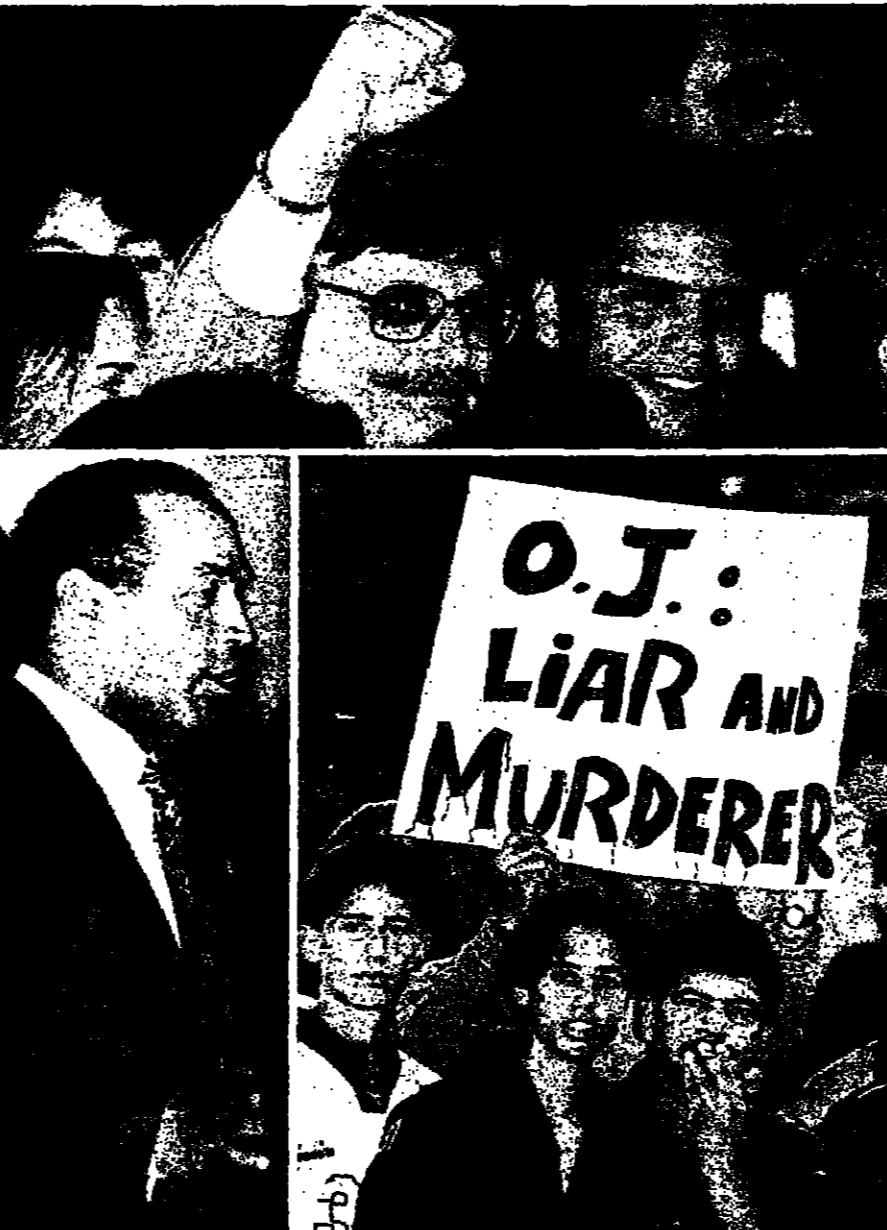
Thanks to limits on media access, the absence of televi-

sion cameras and the disciplinary disposition of Judge Hiroshi Fujisaki, who gagged the victims' garrulous families, the civil court proceedings were relatively serene. But the popular appetite for salacious and sickly sentiment, fuelled by foul-mouthed talk show

radio and fed by attentive news media, proved beyond containment.

Tuesday's decision marked the approaching end of the legal system's involvement if Mr Simpson appeals, the *dans le macabre* will start again. "I think we should make it a best of three trials of OJ ever to end."

Jubilant Fred Goldman (above); OJ Simpson on his way out after the verdict (left), and shocked spectators outside the courthouse



als," said one gleeful bystander in Santa Monica.

Even if Mr Simpson stands down, the majority US public, whose belief in the guilt of the one-time hero was vindicated in Santa Monica on Tuesday night, shows no inclination to allow the trials of OJ ever to end.

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Ecuador at standstill as unions call strike

Ecuador's industry and commerce were paralysed yesterday as unions began a 48-hour general strike to protest at government austerity measures and call for the resignation of President Abdala Bucaram, Reuter reports from Quito.

Banks, financial markets and industry in the capital closed and the government

declared a "state of mobilisation," allowing it to use troops to maintain order.

Unions planned a huge demonstration in Quito, the capital, culminating in a march on Congress to demand Mr Bucaram's resignation.

Government offices also were shut, as Mr Bucaram earlier gave public workers a

day off to coincide with the strike. Oil industry unions have said they would join the strike.

Ms Rosalina Arteaga, the vice-president, added to the turmoil surrounding the government, saying she wanted to replace Mr Bucaram if he resigned or was dismissed from his post.

In an address to the nation

on Tuesday night, Mr Bucaram called for talks between the government, unions, social organisations, indigenous groups and business to "construct a new state" and stimulate the economy.

Opposition groups and students have staged protests since the beginning of January when the six-month-old government launched an economic austerity package, including price rises for electricity, telephones and public transport.

Mr Bucaram said he respected the protests but added that the government would not permit attacks on private property nor aggressive provocation.

Last month, the US ambassador warned that "deep-seated corruption" was taking root in Ecuador and that it could have an impact on US investments there.

The US yesterday urged the people of Ecuador to refrain from violence and called for a "broad national dialogue" of the country's political leaders.

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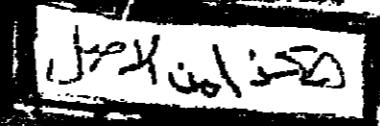
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Asian / Australian / Japanese Equities

Advance Agro Public Company Limited	US\$ 60,000,000 5% Convertible Bonds Due 2001
Alsons Cement Corporation	US\$ 110,679,044 Common Stock
Commonwealth Bank of Australia	US\$ 110,000,000 Ordinary Shares in the Form of Intelligent Shares and Intelligent American Depository Shares
Digital Telecommunications Plus, Inc.	US\$ 674,185,000 Common Stock
Koito Manufacturing Co., Ltd.	US\$ 20,988,871,000 Common Shares
Korea Electric Power Corporation	US\$ 200,000,000 5% Senior Convertible Debentures Due 2001
Korea Mobile Telecommunications Corp.	US\$ 137,901,794 American Depository Shares
PFMG Capital Ltd.	US\$ 65,000,000 2.75% Convertible Bonds Due 2000
Sakura Finance (Bermuda) Trust/The Sakura Bank, Limited	US\$ 150,000,000,000 Non-Cumulative Mandatory Convertible Preference Shares Represented by Preference Share Units
Steel Authority of India	US\$ 125,000,000 Global Depository Receipts
TE Finance (Cayman) Limited/The Total Bank, Limited	¥ 100,000,000,000 Non-Cumulative Mandatory Exchangeable Preferred Shares
Winbond Electronics Corporation	US\$ 200,000,000 2.0% Convertible Bonds Due 2003

Latin American Equities

Banco BHIF	US\$ 55,000,000 American Depository Shares
Compania de Minas Buenaventura S.A.	US\$ 95,875,000 American Depository Shares
Consorcio ARA, S.A. de CV	MXP 263,773,984 Ordinary Shares and American Depository Shares
Nortel Inversora S.A./Telecom Argentina STET/France Telecom S.A.	US\$ 249,999,960 10% Mandatory Exchangeable Debt Securities Due 2000
Siderar S.A.I.C.	US\$ 77,738,552 Class A Shares and American Depository Receipts
Siderar S.A.I.C.	US\$ 64,386,317 Class A Shares
Telefonica del Peru	US\$ 598,805,000 American Depository Shares

U.S. Equities

AMERCO	US\$ 87,500,000 Common Stock
Applied Magnetics Corporation	US\$ 100,000,000 7% Convertible Subordinated Debentures Due 2006

U.S. Equities (continued)

ARV	ARV Assisted Living Inc. 6.75% Convertible Subordinated Notes Due 2006	US\$ 50,000,000
Arendale	Arendale Industries Inc. Common Stock	US\$ 1,000,000
AZTA	Azta Corporation Common Stock	US\$ 1,000,000
Berkshire Hathaway Inc.	Berkshire Hathaway Inc. Common Stock	US\$ 1,000,000
Berkshire Hathaway Inc./Salomon Inc.	10% Exchangeable Preferred Shares Due 2001	US\$ 1,000,000
Casper Horizons Inc.	Casper Horizons Inc. Common Stock	US\$ 1,000,000
CERIDIAN	Ceridian Corporation Common Stock - Block Trade	US\$ 1,000,000
Columbia Gas System, Inc.	Columbia Gas System, Inc. Common Stock	US\$ 1,000,000
Crompton & Knowles Corporation	Crompton & Knowles Corporation Common Stock	US\$ 1,000,000
Dayton Superior Corporation	Dayton Superior Corporation Common Stock	US\$ 1,000,000
Donnelley Enterprise Solutions, Inc.	Donnelley Enterprise Solutions, Inc. Common Stock	US\$ 1,000,000
Enhance Financial Services Group Inc.	Enhance Financial Services Group Inc. Common Stock	US\$ 1,000,000
Farm Family Holdings, Inc.	Farm Family Holdings, Inc. Common Stock	US\$ 39,500,000
Forest Oil Corporation	Forest Oil Corporation Common Stock	US\$ 132,000,000
frontier	frontier Corporation Common Stock - Block Trade	US\$ 122,261,800
GENESIS	Genesis Energy, L.P. Common Units	US\$ 154,687,500
Hecla	Hecla Mining Company Common Stock - Block Trade	US\$ 23,718,500
IMPATH	Impath Inc. Common Stock	US\$ 25,350,000
Integra LifeSciences Corporation	Integra LifeSciences Corporation Common Stock	US\$ 36,918,750
Kapson Senior Quarters Corporation	Kapson Senior Quarters Corporation Common Stock	US\$ 35,500,000
McLeod	McLeod, Inc. Common Stock	US\$ 240,000,000
MFS	MFS Communications Company, Inc. Common Stock	US\$ 1,923,506,250
Midwest Express Holdings, Inc.	Midwest Express Holdings, Inc. Common Stock	US\$ 38,056,950

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COUNTRIES

U.S. Equities (continued)

Mabors Industries, Inc. 5% Convertible Subordinated Notes Due 2000	US\$ 150,000,000
National Processing, Inc. Common Stock	US\$ 107,950,000
National Tech Tools, Inc. Common Stock	US\$ 77,250,000
Navient Mining Corporation Common Stock Block Trade	US\$ 244,186,058
Neutrogena Steel, Inc. Common Stock	US\$ 62,500,000
Plasma & Materials Technologies, Inc. 10% Convertible Subordinated Notes Due 2001	US\$ 75,000,000
Prudential Petroleum Services, Inc. Common Stock	US\$ 42,000,000
Qualcomm, Inc./Cincinnati Bell Inc. Common Stock	US\$ 195,125,000
Quintiles Inc./Pfizer Inc. Security 10% Convertible Holdings, Ltd.	US\$ 232,303,125
Realogy Corporation	US\$ 100,000,000
SCS 10% Convertible Subordinated Notes Due 2001	US\$ 260,000,000
Smartalk Telecommunications, Inc. Common Stock	US\$ 60,900,000
SRS/Lands, Inc. Common Stock	US\$ 24,800,000
Station Casinos Inc.	US\$ 100,000,000
Starwest Business Systems, Inc. Convertible Notes	US\$ 50,000,000
Starwest Systems, Inc.	US\$ 100,000,000
Starwest Systems, Inc.	US\$ 76,125,000
Starwest Systems, Inc.	US\$ 27,000,000
Starwest Systems, Inc.	US\$ 131,250,000
Starwest Systems, Inc.	US\$ 33,500,000
Starwest Systems, Inc.	US\$ 17,000,000
Starwest Systems, Inc.	US\$ 147,275,000
Starwest Systems, Inc.	US\$ 105,875,000
Starwest Systems, Inc.	US\$ 11,250,000

European / Middle Eastern / African Equities

ARGENTARIA Argentaria SA Common Stock	US\$ 1,300,000,000
Bank of Cyprus Bank of Cyprus, Limited 6.75% Subordinated Convertible Bonds Due 2005	US\$ 150,000,000
Cimpel - Cimentos de Portugal, S.A. Ordinary Shares and American Depository Shares	PTE 119,826,000,000
Comcast UK Cable Partners Limited Class A Common Stock	US\$ 11,625,000
Commercial International Bank (Egypt) S.A.E. Global Depository Receipts	US\$ 119,783,125
CWE Capital Partners II Private Equity Fund Private Placement	US\$ 100,000,000
Deutsche Telekom AG	DM 127,110,000,000
Eltecom Group N.V. Common Stock	US\$ 100,000,000
Hellenic Telecommunications Organization S.A. (OTE)	US\$ 100,000,000
Interplex Industries Limited	US\$ 100,000,000
Italtel S.p.A.	US\$ 100,000,000
Italtel S.p.A.	DM 12,125,000
ITEL	US\$ 100,000,000
ITEL	DM 14,125,000
ITEL	US\$ 100,000,000
ITEL	DM 16,846,130
SAP	DM 100,000,000
Sol Melka Sol Melka S.A. Common Stock	PES 38,311,000,000
Sol Melka Sol Melka S.A. Common Stock	US\$ 114,312,500
TAG Microelectronics S.A. Ordinary Shares and American Depository Shares	CHF 613,712,750
Tamro Corporation Common Stock	DM 425,000,000
Telecel - Comunicaciones Personas, S.A. Ordinary Shares	PTE 60,777,750,000
Viatel Viatel Global Communications Ordinary Shares and American Depository Shares	US\$ 104,000,000

Salomon Brothers

INNOVATION AND PERFORMANCE IN GLOBAL EQUITIES

NEWS: WORLD TRADE

WORLD TRADE NEWS DIGEST

CD software market to grow

The European market for compact disc software is predicted to expand sharply during the late 1990s, with average annual growth of 21 per cent over the next five years. A study from Datamonitor, the market research consultancy, predicts CD software sales in Europe will increase from a total of \$2.5bn in 1996 to \$6.5bn by 2001.

At present the market is dominated by CD games software, which made up two thirds of sales last year. Games software will continue to command a significant market share, although the market is moving away from software for specialist games consoles to CD games playable on personal computers.

One of the fastest growing product sectors is likely to be PC information software, which mustered sales of just \$17m last year, but should be worth \$219m in 2001. Over the same period, sales of educational and entertainment PC software are expected to rise from \$36m to \$322m. Meanwhile the market for CD business software should expand from \$72m to \$2.4bn.

Alice Raushorn, London

Dumping duties on China

The European Commission has imposed anti-dumping duties of 39.2 per cent on handbags from China, despite warnings from European retailers and importers that such a move would cost more jobs than it would create. But it has not imposed dumping duties on Chinese travel luggage and sports bags, and is expected to continue an investigation into imports of briefcases and school bags.

The three investigations had been conducted in parallel following a complaint by the European Committee for Leather Goods Industries last March. The Brussels-based Foreign Trade Association, which represents importers and lobbied hard against duties in all three cases, has said it will press for the handbag duties to be overturned.

The FTA and a group of retailers and luggage makers warned the Commission in December that duties would drive up costs. The EU's Official Journal yesterday said the Commission had found Chinese handbag manufacturers had "significantly undercut [EU] producers' prices, eroding profitability and causing a gradual reduction in employment as well as a number of company closures".

Neil Buckley, Brussels

Gazprom pipe insurance

Lloyd's of London is to insure the sprawling and dilapidated network of pipelines belonging to Gazprom, Russia's richest company and the biggest producer of natural gas in the world.

The thousands of kilometres of pipelines carrying Russia's gas reserves to markets in western Europe frequently leak. While Gazprom cannot afford to repair its ailing pipeline infrastructure properly, it is concerned about the financial impact of frequent leakages and the insurance contract is designed to protect it against commercial loss.

Mr Ronald Sandler, chief executive of Lloyd's, said Gazprom had unusual insurance needs. He said the contract, under which London-based underwriters will provide reinsurance for a premium thought to be in excess of \$10m, showed how Lloyd's was seeking new markets.

Christopher Adams, Insurance Correspondent

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US business to fight sanctions threat

By Nancy Dunn in Washington

Mr Clayton Yeutter, a former US trade representative, and Mr Michael Barnes, a former congressman, will help lead a campaign by US companies to counter the increasing threat of US economic sanctions by Congress and local government.

Thirty big companies have signed up to the campaign, organised by the National Foreign Trade Council, which will also seek participation by labour unions and non-governmental organisations.

"We are under no illusion about the difficulty of this task," said Mr Daniel O'Flaherty, a council vice-president. Countries subject to

US sanctions now account for 40.50 per cent of the world's population and 20 per cent of the world's trade, according to the National Association of Manufacturers.

This, said Mr Howard Lewis, NAM vice-president for trade and technology policy, is a conservative estimate, and excludes countries subject to sanctions which have not yet been imposed, as well as trade and environmental sanctions.

Although US companies may not be banned from operating in the countries subject to sanctions, they have been increasingly affected by the climate so created, said Mr Lewis, whose group is to release a study on US sanctions later this month.

The last Congress employed sanctions widely in an effort to promote democracy and human rights, passing bills aimed at Cuba, Libya, Iran and Burma and placing limits on investment or trade for China, Cambodia, Haiti, Indonesia, Nigeria, Pakistan and Turkey. The targets have mainly been foreign companies.

This proliferation of measures - and the enmity they have generated abroad - have made business increasingly nervous. "US companies are worried they will be seen as unreliable suppliers," said Mr O'Flaherty. "We've had reports of US companies losing contracts because European companies are writing them out of specifications."

Mr Bill Lane, Washington director of Caterpillar, said his company lost an engine sale in Canada "because a small portion of the end product was destined for the Middle East, and the customer thought it would be easier to buy from a German company."

With the administration considering imposing investment sanctions on Burma, representatives of Unocal, a partner with France's Total and others in a \$1bn offshore natural gas project in Yadana, Burma, are in Washington this week demonstrating their efforts to help Burmese villagers. The project partners have rebuilt clinics and schools, hired doctors, established a pig farm, a livestock breeding

project and a shrimp farm.

"Pepsi has pulled out of Burma," said Mr Jack Rafuse of Unocal. "You can make and sell Pepsi in a lot of places but you can't find world class gas fields right next to a gigantic burgeoning market in a lot of places."

In addition to opposing sanctions, the NFTC coalition will propose alternative policies - incentives including foreign aid, visa denial and exclusion from sporting events. "We want to ensure that the US has carrots as well as sticks by which to persuade foreign governments," said Mr Lane. "We will redouble our efforts to lobby aggressively for the foreign operations budget."

American Burma boycotts start to bite

Ted Bardacke on a growing dilemma facing world companies

Telecommunications rivals Motorola of the US and Ericsson of Sweden recently faced a dilemma. The companies' global ambitions had led them to establish operations in Burma, but at the same time they were bidding against each other to provide a \$40m (£26m) emergency radio system to the city of San Francisco, which last year passed a law prohibiting city contracts from going to companies that do business in the military-ruled south-east Asian nation.

Ericsson, having signed deals with the Burmese junta worth an estimated \$3m, stuck with the generals. Motorola, whose lone Burmese sales manager had yet to drum up much business, joined the growing corporate exodus from Burma and is now almost certain to win the San Francisco contract, according to city officials.

Motorola cited cost cuts for its decision, but Burma boycott activists claimed victory nonetheless.

"I guess Motorola wanted our \$40m more than the generals' change," says an aide to Mr Ammann, San Francisco supervisor, who sponsored the legislation.

"We've shown local action can cost global companies not only disrupt but money as well," adds Mr Ammann.

Often characterised as mere moral gestures, state and local "selective purchasing" legislation, affecting billions of dollars in government contracts in the US, is beginning to exact a toll on companies around the world.

Non-US companies are starting to take notice. "I don't know what's driving our business in the US but if this movement really spreads, I'm afraid the directors in Tokyo might decide to sacrifice my job for its US business interests," says a Rangoon-based Japanese executive with a company that has extensive dealings - but is losing money - in Burma.

Similar ordinances are being considered in the country's most populous state, California, and its two largest cities, New York and Los Angeles. Activists, funded on by the Burmese democracy leader, Ms Aung San Suu Kyi, who supports such legislation, are saying that in 1997 the crusade will spread to cities in the UK, Canada and Australia.

Whereas the threat of consumer boycotts has been cited as the main reason to restrict products companies such as Kodak, Walt Disney and PepsiCo have pulled out of Burma recently, selective purchasing legislation puts more pressure on infrastructure and information technology companies.

Apple Computer, keen to keep its hold on the state's lucrative market for educational computers, said in October it was pulling out of Burma to comply with the Massachusetts law.

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The European Commission has formally protested to the US State Department about the Massachusetts law. It is the law violates US federal government commitments on government procurement contained in the General Agreement on Tariffs and Trade. It has threatened to bring the issue to GATT's successor, the World Trade Organisation, for settlement.

The Japanese government has also asked the US trade representative for a "legal opinion" on the matter. Thai officials say several members of the Association of Southeast Asian Nations, by far the largest foreign investors in Burma, have raised the issue informally with the US and it may be discussed at a meeting of Asian and European foreign ministers in Singapore next week.

"This is going to get very political, and we have the legal arguments to counter the European claims," says Mr Simon Billenness, an analyst with Franklin Research in Boston, which manages more than \$500m in "socially responsible" investments and advocates selective purchasing legislation.

"It's no longer just an issue of human rights in Burma but states' rights in the US, which hits on a raw nerve at the WTO."

The EU and Japanese protests were prompted by the Massachusetts law as well as fears that the state might extend the provisions to companies doing business in Indonesia, as was recently proposed in the state legislature to protest human rights violations in East Timor.

But the next showdown will again take place in San Francisco, where a \$123m contract originally awarded

to Japan's Mitsubishi Heavy Industries for a transportation system at the city's airport is mired in a legal dispute.

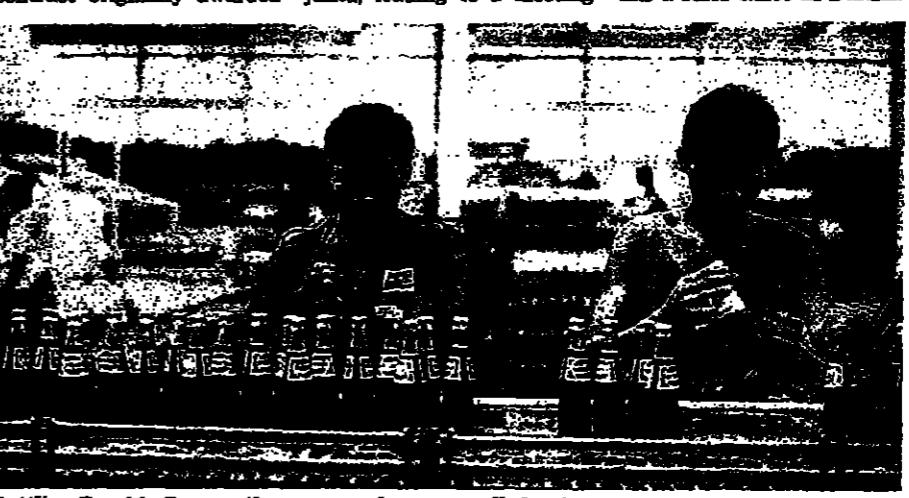
The EU claims the 1996 Massachusetts state law is "a breach of US international obligations and as such could have a damaging effect on bilateral EU-US relations", according to a letter Mr Hugo Paemen, EU ambassador to the US, has sent to Massachusetts Governor William Weld.

Several US cities have also passed selective purchasing laws against companies doing business in Burma, but Massachusetts is the only state and the largest market to boycott such companies. It issued a list of companies with Japanese ones such as Sony.

between Mr Minoru Makihara, the company president, and General Than Shwe, the junta chairman, in Rangoon last year.

The airport contract is now being challenged in court on several grounds, highlighting the fact that many of the selective purchasing laws have a variety of loopholes - financial, technical and humanitarian - that will inevitably be exploited by lawyers on both sides of the issue whenever a contract is challenged.

Indeed, if Mitsubishi Heavy eventually loses out it may challenge the next bidder in line, AD Tranz, another US company, because that consortium may use equipment from Asia Brown Boveri, which has a sales office in Burma.



Bottling Pepsi in Burma: the company has now pulled out

Victor Malt

Caribbean garment makers' Nafta fear

By Canute James
In Kingston

Garment makers in the Caribbean Basin, looking with growing discomfort at the rapid growth in Mexico's clothing exports to the US, are pressing for "Nafta parity". They fear North America Free Trade Area restrictions could cost them much of their \$6bn-a-year market.

The Caribbean industry achieved 9 per cent growth in its exports to the US between January and October last year. Hopes for continued growth, however, have been moderated by the performance of the Mexican

industry, whose apparel exports to the US between January and October grew 36 per cent.

Caribbean exporters are concerned that a larger, more efficient Mexican clothing industry, helped by membership of Nafta, will ride into Caribbean markets.

"We are not unduly worried about Mexico's growth, but concerned Caribbean Basin producers could go under because of it," said Mr Peter King, chairman of the Caribbean Textile and Apparel Institute. "Some of Mexico's growth has been the result of the diversion of investment from the Caribbean."

Asian group 13.6 per cent, Hong Kong 10.8 per cent, China 10 per cent and Mexico 9.4 per cent.

Caribbean Basin exporters plan to renew a request to Canada, Mexico and the US for "Nafta parity" for their exports to the US and Canada.

The 24 countries in the Caribbean Basin want to be allowed to export clothing and other products without rules of origin and Mexico has stepped in to meet demand.

The American Textile Manufacturers Institute says the Caribbean Basin accounts for 16 per cent of all US clothing imports, the

can garment factories have relocated in Mexico, according to the Textile and Apparel Institute. The Jamaican government recently offered the industry \$6m to improve its competitiveness.

Caribbean officials say the US government has promised it will put Nafta parity on the legislative agenda. But several admit privately they expect Mexican apparel producers, and US producers which fear a flood of competitive Caribbean exports, to oppose the request.

The industry brings jobs to areas with traditionally high unemployment.

WTO urged to act on regional pacts

By Guy de Jonquieres

The World Trade Organisation needs to start developing effective disciplines soon to stop regional trade arrangements (RTAs) weakening its authority and obstructing global economic integration, a committee of international trade experts has warned.

While they find no conclusive proof that RTAs always harm non-members by discriminating against their exports of goods and services, they find enough evidence that they can cause economic damage to warrant WTO policing.

An economic analysis prepared for the experts' report says the enlargement of the European Union in 1994, to include Austria, Finland and Sweden, appeared strongly to suggest RTAs could distort trade at the expense of third parties.

In the two years after enlargement, the relative importance of intra-EU trade to its members grew 10 per

cent, but the importance of EU members in the rest of the world's trade fell 44 per cent.

Much the same shift occurred in trade among the six members of the Gulf Co-operation Council after their free trade pact took effect in 1983. Trade among members of the North American Free Trade Agreement exhibited a similar, but less marked, trend.

Mercosur, the four-nation Latin American grouping, the Central Europe Free Trade Area and the Israel-US Agreement had all seen trade among members increase faster than trade with non-members.

The only examples of external trade growth outpacing intra-regional trade were after the formation of the European Economic Community in 1958, its admission of Greece in 1961 and the expansion of the Association of South East Asian Nations in 1961.

The report makes five main recommendations for more effective policing of RTAs:

• The WTO should set stiffer criteria for RTAs, covering Most Favoured Nation tariff treatment, rules of origin and transparency and enforcement.

• RTA members should be required to move towards common trade rules.

• RTAs should be obliged to remain open to new members.

• The WTO should develop rules to prevent RTAs distorting foreign direct investment flows.

• The WTO should actively promote compatibility between RTAs and

NEWS: UK

Cancellation of 'super jumbo' casts shadow over plan for extra terminal at London hub

Heathrow expansion dispute rekindled

By Michael Skapinker,
Aerospace Correspondent

BAA, the owner of London's Heathrow airport, and British Airways were asked yesterday to explain how they would keep the number of flights to an acceptable level now that Boeing had shelved plans to build a 550-seat "super jumbo". The request came from the chairman of an inquiry into plans to build a fifth terminal at the airport, Britain's biggest.

BAA and the airline have said that, while the fifth terminal would increase the number of passengers using the airport from 56m last year to 80m, there would be only a

small rise in the annual number of flights. This was because larger aircraft would be used, including a new generation of super jumbos.

Boeing last month said, however, that it was dropping plans to produce an extended version of its 400-seat 747. The company said that, while it would continue to study a larger aircraft, there was insufficient demand to justify building a 550-seater. Airbus Industrie, the European consortium, has said it will go ahead with its planned 550-seat A3XX.

Mr Roy Vandermeer, the inquiry chairman, gave BAA and BA, until February 25 to say whether the Boeing announcement meant

future traffic forecasts for a five-terminal airport needed to be changed. He asked whether Heathrow would be able to continue its practice of using one runway for take-offs and one for landings. Opponents of the planned terminal fear Heathrow plans to use the two runways for both landings and take-offs, greatly increasing noise levels.

The terminal's critics were quick to describe Mr Vandermeer's questions as a blow to BAA's case. Mr Dermot Cox, chairman of the Heathrow Association for the Control of Aircraft Noise (Hacan), accused BAA of misrepresenting the "true increase in noise pollu-

tion which such a massive expansion of Heathrow would cause. Boeing's decision to cancel the super jumbo only highlights the lack of any foundation for BAA's claims."

BAA said that Boeing's cancellation of the super jumbo did not affect its forecast of the number of flights that would follow the building of Terminal Five. Mr Michael Maine, BAA's technical director, said airlines were already using larger aircraft at Heathrow.

The average number of passengers per aircraft had grown from 126 in 1984 to 132 in 1996. This trend would keep the number of flights down. Mr Maine said BAA had no plans to change the way it

used its runways. BA said it was still looking at the Airbus plans for a 550-seater.

Mr Vandermeer said yesterday the inquiry would probably continue until mid 1998. When it began in May 1995, officials forecast it would finish by the end of 1996.

Heathrow is the world's busiest international hub. It handles some 55m passengers a year and more flights to more overseas destinations than any other airport, some 1,100 daily to 213 cities and resorts in more than 80 countries. The fifth terminal is intended to enable Heathrow to cope with an expected doubling of worldwide air traffic by the end of the next decade.

UK NEWS DIGEST

Overseas aid below average

UK government aid to developing countries fell 6 per cent to \$3.2bn (\$3.2bn) in 1995, the Organisation for Economic Co-operation and Development said yesterday. Britain now contributes 0.28 per cent of gross national product in aid to the developing world, below the industrial country average of 0.41 per cent.

This puts the UK 16th in the list of 21 rich developed countries analysed by the OECD. The Paris-based organisation which acts as a think-tank for 29 of the world's richest nations. It now lags behind countries such as France, Germany and Denmark.

Graham Bowley

■ CHANNEL TUNNEL

Operator opts out of price war

Eurotunnel, operator of the Channel tunnel between England and France, yesterday signalled its withdrawal from the fierce price-cutting war which has depressed its own earnings and those of the cross-Channel ferry companies. The battle meant that day trippers from England could sometimes make the crossing for £1.

The company's passenger shuttle division announced increases of between £40 and £70 (\$100) in its spring and summer tariffs. "We are confident these are the right prices," said Mr Bill Dix, managing director of passenger shuttle services. "We had a false market when the ferries threw extra capacity on to the Dover-Calais route, but we believe there will be a rationalisation." But there was no sign yesterday that the ferry companies would copy Eurotunnel's move. P&O, the biggest ferry operator on cross-Channel routes, plans fare reductions of up to 25 per cent.

Charles Batchelor

■ INFORMATION TECHNOLOGY

Water company sues Oracle

North West Water, a former state utility, has begun legal action against Oracle, the leading database software company, over what it claims is the failure of the company to deliver a new operations management computer system. The suit, disclosed in today's edition of Computer Weekly, the trade magazine, is the latest in a string of high profile disputes between customers and IT suppliers in the UK.

This dispute involves a contract signed by North West Water and Oracle in April 1994. Under the contract Oracle was to design and develop a system known as OPMS 4.0. Work on the project, valued at £2.4m (\$3.8m), stopped in August 1995 with both sides blaming each other for the dispute. Yesterday North West confirmed that it had begun legal action because "efforts to resolve the dispute have failed". Mr Alan Laing, in charge of Oracle's European legal affairs, said: "Oracle is vigorously defending this action."

Paul Taylor

■ LLOYD'S

Agency chief banned as director

Mr David Coulthard, managing director of a leading Lloyd's of London members' agency, Cox Tudsbery & Wills, has been disqualified as a company director for four years by a High Court judge in London. The action followed an investigation begun in 1993 by the UK government's Department of Trade and Industry into the activities of Mr Coulthard while he was a director of Daves and Henderson, a members' agency which went into liquidation four years ago.

In 1989, Cox Tudsbery & Wills was acquired by a subsidiary of Cox Members' Agencies, which is not related to Cox Insurance Holdings, a quoted insurance company. Mr Hugh Shuttlesworth, now a non-executive director with Cox Tudsbery & Wills, has been disqualified as a company director for five years and Mr Alan Dawes disqualified for three years.

Christopher Adams

■ COPPER TRADING

Contempt case judgment reserved

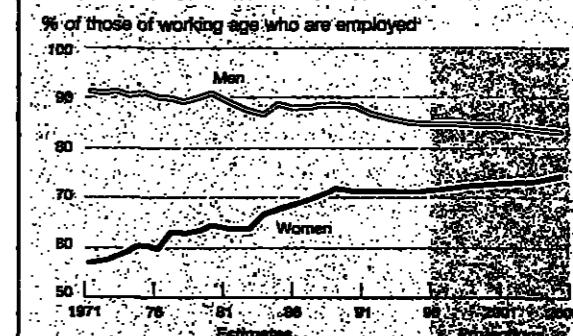
The High Court in London yesterday reserved judgment over whether senior Serious Fraud Office staff, including its director Mr George Staple, committed contempt of court over their handling of the continuing investigation into the Sumitomo copper scandal. Lawyers for Mr Jeffrey Green, an accountant from Radlett, north of London, claim that the SFO breached court orders imposed after it had seized computers from his offices. The SFO denies the claims, insisting they are an attempt to embarrass the office. Judgment is expected today.

John Mason

■ ECONOMIC ACTIVITY

Men in retreat

% of those of working age who are employed



More women to join workforce

The feminisation of the UK labour force looks set to continue until at least 2006, with women aged between 25 and 34 expected to record an 8 per cent growth in economic activity and those aged 50 to 64 a rise of between 5 per cent and 6 per cent. By 2006, 45.3 per cent of the workforce will be women, compared with 44 per cent in 1996. Slight falls are projected in male activity rates for all age categories, the biggest being a 2 per cent drop in the 55 to 59-year-old group. The workforce will be older in 10 years' time: there is a projected rise of 2.3m in the number of people over the age of 35 in the labour market and a fall of 1.1m of those under 35. However, the UK's labour force is also projected to increase by 1.2m on today's figure of 27.8m.

Robert Taylor

■ PILOT TRAINING

BAe warns of Hawk problem

British Aerospace has advised customers using older versions of its Hawk advanced jet trainer aircraft not to fly the fighter following a problem with a Royal Air Force Hawk. The RAF has grounded its Hawk fleet, including the Red Arrows display team, following an incident last Thursday when a pilot from an RAF training base reported difficulty with the tailplane. A subsequent investigation revealed a problem with one component in the tail control system. As a result BAe advised other users of the jet trainer not to fly Hawk aircraft which have logged more than 600 hours until the exact cause of the problem has been identified.

The company said that it was optimistic that the problem would be resolved quickly. The Hawk is one of BAe's big export success stories, with aircraft being used by the US, Saudi Arabia, the United Arab Emirates, Malaysia, South Korea and Indonesia.

Bernard Gray

Minister sets 'tough' target for tourism rise

By Scheherazade Daneshku
Leisure Industries Correspondent

The government yesterday set growth targets for the UK's tourism industry in an effort to increase its earnings.

Mrs Virginia Bottomley, chief heritage minister, said no extra state funding would be available, and that the targets were tough, but nonetheless achievable.

She said the £27bn (\$36bn) sector accounted for more than 5 per cent of gross

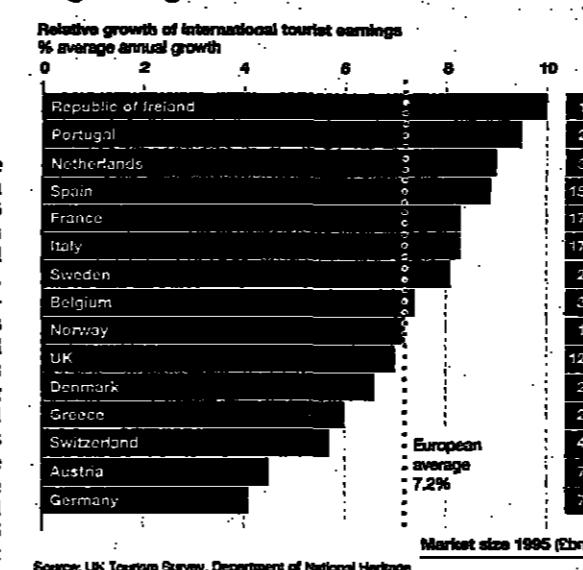
domestic product. It would be able to provide more jobs than manufacturing on current trends by 2012.

The action plan calls for growth in earnings from overseas tourists to exceed the annual average for the European Union.

Britain last year beat the European annual average of 7.2 per cent recorded between 1990 and 1995, but it underperformed in earlier years.

The target for growth in earnings from domestic tourism is to beat the annual average growth in

A growing trade



Source: UK Tourism Survey, Department of National Heritage

MPs urge vote on pensions for expatriates

By Jim Kelly,
Accountancy Correspondent

The US Financial Accounting Standards Board has hit back at leading UK critics of its principles in an unprecedented attack, claiming that any alternative would undermine the integrity of company balance sheets.

Mr Jim Leisenring, deputy chairman of the Financial Accounting Standards Board, says that "assets and liabilities are the anchors of accounting" and are under threat from UK critics.

His attack is directed specifically

Foreign secretary takes harder line over euro

By John Kampfner,
Chief Political Correspondent

The UK government yesterday hardened its stance for participation in European monetary union, arguing that Britain might choose not to join even if the system proved economically viable.

Mr Malcolm Rifkind, the foreign secretary, described as "absurd" the opposition Labour party's assertion that it would base a decision purely on a "hard-headed" look at the economic circumstances at the time.

Mr Rifkind was responding to a key speech by his Labour opposite number, Mr Robin Cook, who said Labour recognised the "potential attractions" of a single currency in giving greater stability to export prices and removing transaction costs.

These benefits could only be realised, however, if there was a "genuine convergence of real economic performance", Mr Cook said.

"He says that my approach is not operational - well it's what accountants have actually been doing for decades," retorts Mr Paterson. "This is like scientists trying to tell the bumble-bee that it is aerodynamically unable to fly."

"I don't accept his view that a balance sheet approach is necessary to impose greater rigour and that my approach is an 'anything-goes' system."

The real trouble with his approach is that it doesn't actually work. As a result standard setters often apply my approach in reality, but use the language of their own."

technical criteria were met". The Conservatives, by contrast, would "look at the wider issues".

Mr Rifkind denied that his tour of EU capitals to criticise the approaches of member governments - and Mr John Major's robust speech on Tuesday - marked a more confrontational attitude.

But he added: "This emphatically does not mean that Labour is committed to signing up to the single currency in 2001, 2002 or 2003. We are keeping our options open for those years every bit as open as our options for 1998."

Mr Rifkind called Labour's approach to Europe "naive, inconsistent and incompetent"; Labour's public concession of so many important negotiating objectives of other European countries is undermining Britain's negotiating position in the IGC".

A Conservative government, Mr Rifkind said, would not take Britain into monetary union unless it was convinced the benefits outweighed the drawbacks.

Labour "have now taken a decision in principle that they would wish to join a single currency if certain

technical criteria were met". The Conservatives, by contrast, would "look at the wider issues".

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Pay freeze threatened for judges and admirals

The Scotsman who hopes to be the next chancellor of the exchequer talks to Robert Peston

Three words constantly crop up in any conversation with Mr Gordon Brown: priorities, toughness and fairness.

Classic statements from the party's shadow chancellor of the exchequer include "we have got to distinguish between high priority and low priority areas [of spending]" and "it is a case of toughness allied to fairness".

Both were said in an interview with the Financial Times in defence of Labour's decision to oppose pay increases for top armed forces personnel, judges and senior civil servants - and to rule out a salary rise next year for ministers and MPs.

The senior salaries review body has recommended pay rises well above inflation. Some judges, civil servants and senior officers would receive more than twice the 2.5 per cent headline rate.

Mr Brown said a Labour government would not implement such rises. Under Labour, a High Court

judge - currently earning £104,439 (£169,180) a year - would miss out on a rise of around £5,000, and a rear-admiral earning £56,290 would be forced to forgo a £2,000 increase.

The importance of the move for Mr Brown lies in the signal it sends, rather than in the total sums saved. Just 5,000 people would be affected and between £10m and £20m of potential spend-

would be recouped. Mr Brown wants to show that Labour is serious about curbing the growth of public spending - and that if nurses and teachers have to make sacrifices, bigger ones will be demanded of the highest paid public servants.

"We have got to be prepared to make tough decisions," he said. He insisted he would "prefer not to do this" and was "not doing it lightly". But at a time when borrowing is too high - and falling only slowly - it was right "to ask" top public servants to "show leadership".

For the governing Conservatives the decision will send a completely different signal. They will say it shows Labour is still gripped by the politics of envy and that it undermines government efforts to reinvigorate the top rungs of the

public sector by making salaries more competitive.

Labour leftwingers may also be cool about the move. They would prefer Mr Brown to levy a new top rate of tax on all high earners, a move ruled out last month.

The government will gauge its response to Labour's initiative carefully. Attacking Labour could be risky, given the desire by ministers to phase in proposed rises averaging between 3.2 per cent and 3.4 per cent for L3m doctors, nurses, teachers and lower ranks in the armed forces.

Mr Kenneth Clarke, the chancellor of the exchequer, will propose to

TECHNOLOGY

Mystery surrounds Michelin's revolutionary C3M tyre-making unit, writes David Owen

Wheel it out slowly

It is one of the most talked about, but least known, machines in world industry. And some expect it to revolutionise the \$80bn-a-year (237bn-a-year) tyre sector's manufacturing and distribution systems in a way resembling the impact of mini-mills on the US steel industry.

The C3M is perhaps the most closely guarded secret, among many closely guarded secrets, at France's Michelin, one of the world's three tyre giants, along with Japan's Bridgestone and Goodyear of the US.

An automated manufacturing unit, in an industry where successful automation has proved elusive, the C3M is said to be able

to switch efficiently between different tyres - a potentially important attribute in a market experiencing increased diversity of demand.

François Michelin, the company's head, has compared its potential industrial impact to that of the float glass process which revolutionised glass making after its introduction by the UK's Pilkington in 1969.

Stephen Reitman, an analyst with Merrill Lynch in London, says the C3M "delivers a very substantial increase in productivity" and "seems to be in advance of the competitors".

During a rare visit last week to the company's biggest tyre testing facility at Almeria in southern Spain, Michelin executives were silent on the machine's technology. The group has always designed and assembled its own machinery, believing that it is important to have expertise in all areas that could help it improve the performance of its products.

They were more forthcoming about how C3M could reshape the industry, outlining a vision of a network of small plants serving relatively confined regional markets, in the way that mini-mills largely do in the steel sector. Tyre distributors, they say, might



Tyre making: an industry where successful automation has proved elusive

one day be able to place an order with a local C3M facility and take delivery of the newly manufactured tyres the next morning.

The executives are reluctant to estimate how long this is available for a significant part of the market. They acknowledge too that even after the forthcoming inauguration of the group's third C3M machine, the new technology will produce less than 1 per cent of its world output of passenger car tyres.

Given that experimental work on C3M is said to have started almost 20 years ago, Michelin's rate of progress seems strangely slow. If it is such an outstanding breakthrough, why is introduc-

tion of the C3M on a significant commercial scale so slow?

One possibility, given the secrecy, is that the process has been beset by more testing problems than admitted. But analysts say that the first C3M-produced tyres to appear on the market are recognisably different from those produced by traditional methods, but very good.

A more likely explanation is that the financial and commercial circumstances that would persuade a company in Michelin's position to accelerate development are not yet in place.

The company still makes good profits with its existing machinery. First-half operating profits,

unveiled last September, were up more than 30 per cent at FF13.62bn (2400m) on turnover of FF13.91bn. Christopher Will, an analyst with Lehman Brothers in London, says: "Michelin has a good profits future. This would be the case even if it scrapped C3M because the industry's fundamentals have become much stronger."

Its recent priority has been to cut its debt/equity ratio, which shot up after the acquisition of Uniroyal Goodrich seven years ago and was still 197 per cent on June 30 1996.

The widespread introduction of C3M would probably entail a substantial cut in the workforce. Reitman observes: "C3M is the tyre industry's equivalent of the neutron bomb in terms of employment". Such cuts would help long-term profitability, but would be highly controversial in France, where unemployment is at a post-war high. Michelin is closely associated with a single local community, the provincial French town of Clermont-Ferrand.

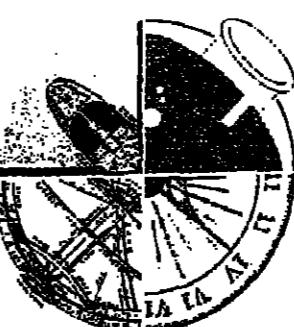
There appears so far to have been insufficient incentive, particularly in Europe, for the company to introduce the new technology rapidly. It claims to have relocated 40 per cent of its European machinery recently to adjust plant configuration.

Hardly the actions of a company expecting the machines soon to be replaced.

Analysts suspect, nevertheless, that consumers in at least one part of the world may not be kept waiting much longer before C3M-manufactured tyres are available in relatively large volumes.

They believe North America, where tyre prices are lower and labour markets more flexible, is where the machine will first really make its presence felt. Will says: "I think C3M will arrive in North America with a bang."

Worth Watching • Vanessa Houlder



US design company, has tried to make reading more comfortable with a book holder that suspends the book, hands-free, up to 5ft off the floor.

The device, which can be adjusted to the right reading height and angle, can also be used to hold the book in front of a seated reader. The book is strapped by its cover to an easel using Velcro straps; an optical-quality acrylic cover props it open. The Reader's Window costs \$249, before packaging and delivery.

Howell Design: US, tel 8022534465; fax 8022538917.

Spark of inspiration

About 60 times a year, the electricity supply is interrupted briefly by storms and other events. These disruptions last less than a second, but they wreak havoc on sensitive equipment and cause companies to lose valuable production time.

Westinghouse of the US has designed a "dynamic voltage restorer" to smooth out dips in the voltage. This uses solid state devices to monitor the incoming supply voltages. If there is a voltage dip, the dynamic voltage restorer uses energy from other "phases" or from capacitors to restore the voltage. Scottish Power is installing a dynamic voltage restorer at a cost of £1.6m at the plant of the Caledonian Paper Mill, at Irvine in Ayrshire, in what it believes is the first project of its kind in Europe.

Better view of monitors

One of the disadvantages of liquid crystal display monitors, compared with cathode ray tubes, is their restricted viewing angle. Early LCD monitors often had viewing angles as narrow as 35°. Merck, the German manufacturer of LCD products, has just been granted a patent for a new technology that increases the viewing angle to 140° in both the vertical and the horizontal planes.

Merck: Germany, tel 051712200; fax 051712200.

Good for a little lighter reading

Most people find that reading in bed for long periods of time gives them aching arms and a cracked neck. Howell Design, a

Illuminating insights into quasars

The debate among astrophysicists about the nature of quasars, the most luminous objects in the universe, may be quelled with forthcoming technology.

Until now, astronomers have been hamstrung by equipment that lacked the means to distinguish between a quasar's luminosity in the foreground and that of its host galaxy in the background.

But a solution could be supplied by Nemos, a near-infrared

camera and multi-object spectrometer, which will be installed during a Hubble Space Telescope refurbishment mission due to be launched from NASA's Kennedy Space Centre in Florida on Tuesday. By viewing galactic structures in infrared light, Nemos should provide new details about quasars' host galaxies.

Two astrophysicists, John Bahcall of Princeton University, and the University of Wales's Mike Disney, lead speculation over these perplexing, very

distant points of light. Disney believes they may be super-massive black holes which ignite after colliding with another galaxy. Bahcall agrees that this is possible for some quasars, but counters that others appear almost "naked" or without an interacting galaxy or host galaxy to fuel them.

The highly-sensitive apparatus uses technology inspired by heat-seeking "Hell-Fire" anti-tank missiles. Because Nemos will operate outside earth's atmosphere, it

should see a quasar's host galaxy more clearly than ground-based observation can achieve.

A second instrument, the Advanced Camera for Surveys, will be installed on Hubble in 1999 and will use a wide-field lens to look for undiscovered quasars. The camera should be able to counter quasar-glares effectively with a coronagraphic (or screening) device which will also give it the ability to peer into a host galaxy's nucleus.

Ultimately, however, ground-

based infrared observations may give the best host galaxy-quasar contrast. New generation Adaptive Optics at the Keck Telescope in Hawaii continue to reduce earth's atmospheric distortions.

Using a laser-generated artificial control star to measure the atmospheric distortion, a computer then feeds a deformable (or fully flexible) mirror the correct compensation at a rate of several hundred times a second.

Bruce Dorminey

◆ First Pan-African Investment Summit ◆

PRIVATISATION IN PRACTICE

The Restructuring of State-Owned Enterprises into the Next Millennium

◆ 16-19 March 1997 ◆ Johannesburg, South Africa

The Concept

Following the wave of successful privatisation in Western European economies in the last 10 years, developing countries are now thrusting ahead with privatisation programmes. According to the World Bank, more than US\$96bn in revenues have been derived from privatisation in poorer countries. What is Africa's share of this growing phenomenon and what lessons can be learnt from the African experience?

The Investment Summit, entitled "Privatisation in Practice - The Restructuring of State-Owned Enterprises in Africa into the Next Millennium" is the first ever attempt to discuss and debate the vital subject of privatisation at a high-level Pan-African forum from a hands-on perspective.

Sponsorship

The Summit is co-sponsored by CNN International, GoldCity Communications, Business Report, TRW (USA) and supported by the International Finance Corporation of the World Bank; it will be attended by Heads of Government, Finance, Privatisation and Industry Ministers from most African countries. It has the support of the African Privatisation Network (APN). More than 25 countries including Kenya, Nigeria, Ivory Coast, Ghana and Uganda have already indicated their participation at ministerial level. Other supporters of the Summit and confirmed participants include: The African Development Bank, The African Import/Export Bank, Price Waterhouse USA and Pangaia Partners USA.

The Audience

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• CEOs and Financial Directors of Major Public/Private Corporations

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• Exchange Controls

• Finding Financial Partners

• Future Directions

• Immigration Policy

• Joint-Venture Opportunities and more ...

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■ Dr Karie Mbundu, Executive Secretary Southern African Development Community, Botswana

■ Eric Postel, Pangaia Partners, USA

■ Mr Iain Christie Oliver Campbell White Private Sector Finance Unit, The World Bank

■ Mr David Goldberg, Special Legal Consultant

■ Mr David Donaldson, Policy Analyst International Finance Corporation, USA

■ Mr Gavin Fennell, Deloitte & Touche Group

■ Mr Edward Boateng, CNN International

■ Mr Shola Taylor, INMARSAT, UK

■ Mr James E. Shapiro, New York Stock Exchange

■ Mr Jeffrey L. Schwartz, Price Waterhouse, USA

■ Dr Ken Kwaku, MIGA, The World Bank Group

■ Mr Arnold Shipp, HSBC International Bank

■ Dr Alhaji Hamza R. Zayyad, Executive Chairman/Bureau of Public Enterprise, Nigeria

■ Experts from the African Privatisation Network

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President Jerry Rawlings of Ghana

President Yoweri Museveni of Uganda

President Sam Nujoma of Namibia

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The following sponsorship opportunities are available at the time of going to press • Head sponsorship • Major sponsorship • Co-sponsorship

Registration

The fee for the Summit is the UK £750 and includes all documentation, lunches, receptions and dinners. Further information and booking form.

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■ Rover Group - Partnerships in Progress

■ The 'rebirth' of Britain's components industry - reality or myth?

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■ The used car retail revolution

■ 'Lean thinking' - the gathering revolution

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Cinema/Nigel Andrews

Fire above, furbelow

RIDICULE
Patrice LeconteWHITE MAN'S
BURDEN
Desmond NakanoFLY AWAY HOME
Carroll BallardTHE PROPRIETOR
Ismail Merchant

For its opening night the Cannes Film Festival likes to match pomp with pomp. Costume movies stiff with genteel opulence serve as looking glass to an audience dressed in everything that Armani, Givenchy and company can hurl together.

Picture then that audience's emotions during the first scene of last year's opener, Patrice Leconte's *Ridicule*. The film is promisingly set in the court of Louis XVI, but before five minutes are up we watch a man take out his organ and urinate at graphic leisure on a paralysed nobleman.

Cannes survived and so can we. *Ridicule* begins viciously and stays vicious. But on the way there is enough to please the glad rag faucons as well as those who want their minds set alight. Fire above, furbelow, and Remi Waterhouse's superbly finished script giving us a sort of Voltairian *Mr Smith Goes to Washington*.

A young idealist (Charles Berling) who comes to court to plead for a drainage scheme for his diseased swamp of a village must bend to every *belle époque* rule. These include falling into bed with the court seductress (a splendid Fanny Ardant), appearing the arrogant toffs (Jean Rochefort, corrupt Abbe Bernard Giraudau) and displaying wit in a society that requires verbal dexterity like a passcard.

Monty Python once gave us a sketch about the high-stress com-

petitiveness of London salon society. ("I wish I had said that": "You will, Oscar, you will") In *Ridicule* everyone dismisses British wit, or "humour" as they pronounce it with *faux* bewilderment. The French style is more cerebral, more referential, more oblique, and designed to kill. Careers tumble before our eyes as a witicism falls short or goes too far. "I can also disprove the existence of God!" exclaims the Abbe joyously, after triumphantly proving it before the King. Everyone's face grows suddenly long as the Abbe's career grows suddenly short.

Leconte, who made *Monsieur Hir* and *The Hairdresser's Husband*, has a surreal, guerrilla grace as a filmmaker. The period details are cliché-free and *boulevards*: a noblewoman's naked body blown with powder by her maid-servants (few people took baths in 1780s Versailles); the Jules Verne-ish diving-suit cobbed up by the hero's marine scientist girlfriend; the philanthropist parading his deaf-mute protégés before a giggling court uncertain if it is being frisked for charity or thrilled with a freak show.

Justice is finally done to and by our hero, but only after he has passed through injustice and indeed embraced it. *Ridicule* is a film about ends and means. To buy anything valuable in this world you may have to sell yourself on route. And 18th-century Versailles, propose Leconte and Waterhouse, was one of history's great social-historical shop windows: a place where self-interest was so overdrressed that it only drew attention to its lurking nakedness, and where the perfumed powder of toiletry gave an inevitable way to the more cleansing powder of the Revolution.

White Man's Burden is another social fable doodling thoughts on justice and humanity. But writer-director Desmond Nakano is no Patrice Leconte. The gimmick here is role reversal: what if an apartheid society existed where blacks held sway over whites? What if unjustly dismissed worker



Cerebral wit, designed to kill: Bernard Giraudeau and Fanny Ardant in Patrice Leconte's 'Ridicule'

John Travolta, wearing a frightful shade of carrot hair, kidnapped millionaire boss Harry Belafonte, wearing the perplexity of an actor who has not been on screen for two decades? (This film was made before Alman's *Kansas City*.)

All that factory hand Travolta did was cast an accidental eye on Mrs B, glimpsed *en déshabillé* through a window, while he delivered a package to B's mansion. Now he is cast out on the streets, where vengeance is his only food. That and the plate of ketchup'd chips whose gourmet possibilities, in the film's only funny, half-human scene, are discussed in minute detail by captive and captor. It is as if a page from a Tarantino script has accidentally dropped into Nakano's ponderous problem opera.

Where Belafonte struggles to give life to his walking cut-out, Travolta actually succeeds in bringing anger, anxiety and a plausible underclass accent (white trash crossed with Afro-American) to his hick from the townships. But where are these townships? Are we in America or Africa? Are we in South Central L.A. or some new Soweto? Where is the detail, where is the folk culture, where is the street slang of this new imagined race war? Even a "universal" fable must have some particularity.

Fly Away Home might have had us all flying to our anti-schmaltz pills. The spirit of Disney hovers close to this tale of a Canadian girl in a light aircraft who leads an orphaned brood of wild geese - almost criminally cute as they grow from chicks to fledglings - to a migrating ground in North Carolina.

She is helped and followed by her inventor-aviator father, played by Jeff Daniels in so much hair and beard that we are amazed he can see a goose in front of his face. But we are amazed at much here: mainly at the achievement of Carroll Ballard and Caleb Deschanel, the director/cameraman team of *The Black Stallion*, in beating off low-key winsomeness so that their

landing strip is clear for comedy, humanity and even enchantment.

Impudent plot flourishes like the aerial gauntlet run by girl and father through a city's skyscrapers - Baltimore suddenly rears out at them through the fog - co-exist with an unsentimental account of re-bonding between Dad and daughter, who has spent childhood years in New Zealand.

John Paquin, *The Piano*'s Oscar-winner, mixes rapture with Alice-like rationality as the heroine. And even the fiscally unchallenged Daniels allows two sharp blue eyes and a series of floppy grins to back their way through the histrionics. A treat.

Jeanne Moreau suffers long and nobly in *The Proprietor*. Producer

turned-director Ismail Merchant, best known to now as the right hand of James Ivory, casts the French *déesse* as a famous writer seeking her Paris roots after too many years in America.

Question one: how can one have too many years in America? All human life is there. Question two: did Moreau have casting control?

hope never to see performances more arch than those by Christopher Cazenove or Moreau's former husband - every emotion semaphored across the footlights - and Sean Young as a vulgar, dimwitted Hollywood actress (no comment).

But then with this script by Jean-Marie Basset and George Trow, who would not founder? As a last desperate recourse, amid the stilted snobberies, sententious and anti-Hollywood "satire", Merchant features a brief musical number sung *en plein air* by two leading characters. At hour ear-

lier it might have saved things. At this stage it reminds us of the taste and timing of another famous musical opportunist, the Emperor Nero.

There is always the National Film Theatre's Howard Hawks season. The director's most cracking comedy *My Girl Friday*, with Cary Grant and Rosalind Russell revivifying the artwork formerly known as *The Front Page*, is there in a restored print. Has ten while you may.

Concert At home with romantics

The Philharmonia is getting itself properly sorted out. Having settled

Christoph von Dohnányi as its principal conductor, it has now announced Leonard Slatkin as its principal guest conductor with effect from the 1997/8 season.

Both appointments put the seal on arrangements which were effectively in existence already. Slatkin, who made his name as the long-standing music director of the Saint Louis Symphony, has worked for some years with the Philharmonia as his regular port of call when he has been in London. So, the cachet for the orchestra now comes in having a couple of respected names at the top of its headed notepaper.

In musical terms, the two conductors are reasonably complementary. Dohnányi specialises in the more intellectual German composers, showing his best form recently in the concert performance of Schoenberg's *Moses und Aron*; Slatkin is more at home with the romantics and has an affinity for English and American music. If they want to argue over the Richard Strauss, the Philharmonia can probably offer enough to keep them both happy.

Tuesday's concert at the Royal Festival Hall was Slatkin's first in London since his appointment was made public. To start, there was a slip of a novelty in Glinka's *Kamarinskaya*, a light scherzo with variations. A little-known piece like this can be an unexpected surprise for the audience, and it clearly was for the orchestra, too. The Philharmonia violins were several rehearsals away from getting their bows round it neatly.

After that, Christian Tetzlaff was the soloist in Mendelssohn's Violin Concerto. The main virtue of his performance was that he never tried to make more of the music than it asks for. Tetzlaff's variety of tone was limited, but he played with bright concentration; the orchestra accompanied him without heaviness, though Slatkin has a knack of finding a four-square phrase in early romantic music, if there is one.

The main work - a Slatkin favourite - was Elgar's Second Symphony. It was strange to hear this symphony again after memories of John Eliot Gardiner's very different performance with the same orchestra, not least because the American Slatkin feels Elgar's music in a more traditional way than the English Gardiner. I have to say that I found Gardiner's excessively taut Elgar 2 highly involving, but Slatkin was certainly nearer what the composer intended in this mature and confident showing. The orchestra also played well for him. One sensed they had not enjoyed the experience of Elgar with Gardiner much.

Richard Fairman

Mitridate in no-man's land

Andrew Clark reviews a Mozart mini-festival in Salzburg

There is a lot going on in Salzburg this year, and the British have grabbed a good slice of the action. The summer festival promises Sam Mendes's new National Theatre production of *Othello*, a Peter Greenaway extravaganza, a Mark Anthony Turnage evening, a Philharmonic Orchestra residency and Britten's *War Requiem*. The main focus of the Easter festival is Bryn Terfel's debut as Wozzeck. And the Mozartwoche (Mozart week), a mini-festival to brighten up the depths of winter, has been dominated by British period specialists.

A decade ago, when Salzburg's taste was defined by Herbert von Karajan, none of this would have been possible. The fact that such a bastion of middle Europe should open itself to Anglo-Saxon culture represents a significant shift in its outlook. Gerhard Mortier has been a key agent of change - but his influence is limited to the summer festival. What cannot be denied is that some of the most dynamic voices in the performing arts today come from the English-speaking world, and Salzburg has finally got the message.

This is especially true in the field of historically aware performance. Roger Norrington, John

Eliot Gardiner and Christopher Hogwood all had their say during the Mozartwoche - Norrington in a new production of *Mitridate* at the Kleines Festspielhaus, Gardiner in a Mozart and Schubert concert with the Vienna Philharmonic, and Hogwood in two programmes with the Academy of Ancient Music. Here is more than a touch of irony: Salzburg importing musicians from the UK to play "authentically" the works of its most famous son.

Given that Salzburg is hardly deprived of Mozart for the rest of the year, a whole week of his music could seem like too much icing on the cake. In practice, it does not work out so. The snow-covered scenery is spectacular, and there are none of the Easter and summer festival tourist hordes; but the musical standard is just as high.

If that were not the case, an out-of-season Mozart festival would be little more than a marketing tool to fill empty hotels and theatres. It is more than that:

flutist performs works by Beck, Krenek, Mozart and Bach; 7.30pm; Feb 8

OPERA
Staatsoper Unter den Linden
Tel: 49-30-20354438
● *Tancredi*: by Rossini. Conducted by Fabio Luisi, performed by the Staatsoper Unter den Linden. Soloists include Jeffrey Francis, Gloria Scalchi and Kwangchul Youn; 4pm; Feb 9

■ BONN
EXHIBITION
Kunst- und Ausstellungshalle der Bundesrepublik Deutschland
Tel: 49-228-917200
● *Die Grossen Sammlungen V: Museo Nazionale di Capodimonte*, Naples: exhibition featuring about 130 paintings from the collection of the Museo Nazionale di Capodimonte in Naples. Included are works by Andrea Mantegna, Raphael, Titian, El Greco, Pontormo, Lorenzo Lotto, Correggio and Annibale Carracci; to Mar 2

■ HELSINKI
EXHIBITION
Opera House Tel: 358-9-403021
● *La Traviata*: by Verdi. Conducted by Osko Kamu, performed by the Finnish National Opera. Soloists include Ritta-Liisa Korhonen, Ari Grönthal and Raimo Laukka; 7pm; Feb 8

■ INDIANAPOLIS
EXHIBITION
Indianapolis Museum of Art Tel:

44-212-879-5500
● *In Pursuit of Old Masters*: at the end of 1994 the Victoria & Albert Museum received more than 300 Arndt Society

watercolours in a transfer from the National Gallery. The society, an antiquarian and educational association, was founded in 1848 with a view to improving public artistic education through the

Mozartwoche has turned itself into a lexicon of performance styles. The well-cushioned Vienna Philharmonic is still the biggest crowd-puller, but the real connoisseurs flock to the period instrument ensembles. And Mozart's *Massa solemnis* at Sunday Mass in Salzburg Cathedral has an authenticity of its own.

This year, the most intriguing sounds came from Robert Levin's performances of two piano concertos, the B flat K450 and Coronation K597, on a Hammerklavier which the composer is said to have used as a child. Strictly speaking this was not authentic Mozart: by the 1780s, when he composed these two works in Vienna, he was accustomed to a larger, more developed keyboard instrument. So it was hardly surprising the solo part should sound miniaturised, even in the friendly acoustic of the Mozarteum.

But Levin's performance last Sunday quickly outweighed such considerations. He explored a far wider range of dynamic nuance than you would have thought possible on such an instrument; his phrasing was flexible but never indulgent; and for all his clever jack platform manner, he proved himself an intuitive musician, eager for playful dialogue with those around him. How often do we encounter such spontaneous, intimate music-making in this repertoire?

Hogwood's accompaniments were less convincing. Like Raymon Lepage, Hogwood has never been able to shake off the mantle of the harpsichordist-scholar who aspires to be a conductor. Perhaps his real strength lies in the baroque repertoire. In these Mozart performances, and in a prosaic account of Haydn's symphony in F major (Hob.1:7), Hogwood never really persuaded us he was necessary; which, of course, a conductor wasn't in Mozart's day.

Norrington acknowledged the

point in his programme note for

Mitridate - but he could afford to, because this was a production in which the conductor made all the difference. Salzburg has traditionally overlooked Mozart's adolescent output; Norrington has put it back on the agenda. *Mitridate* may not be Mozart's most profound music, but it is still unbelievably mature for a 14-year old. By bringing a *con moto* emphasis to his tempi, fast and slow, Norrington tapped the music's zest and brio, and the modern-instrument Camerata Academica sounded transformed.

Sadly, the orchestral performance did not meet its match in the stage production, which found Norrington's old Kent Opera partner, Jonathan Miller, floundering in a sea of half-realised ideas. Peter Davison's decor was a loose juxtaposition of brick facade, prefabricated paneling and blue sea sky - apparently intended as a metaphor for the cold walls of power over which love triumphs. Like Frida Paraggi's costumes - black oriental hair and coats for

the men, pannier frocks for the women - the result was neither of our time nor sensitive to 18th-century styles and manners.

Worst of all, Miller left his singers in a dramatic no-man's land. This and other recent productions suggest he has become little more than a *metteur en scène*, content to decide a framework of interpretation (sometimes inspired, frequently not) and leave the singers to fill in the detail. Where the cast is experienced, or there is a good revival director, it works; otherwise, as in *Mitridate*, the acting is clumsy and ill-coordinated.

Only two singers had a clear-cut profile in *Mitridate*. Vesselina Kasarova devised an intelligent vocabulary of gesture to establish the scheming personality of Farneze, using her rich mezzo timbre to brilliantly expressive effect; her artistry and confidence have developed out of all recognition since I last heard her two years ago. Bruce Ford, Covent Garden's *Mitridate* in 1991, made light of the part's ferocious vocal demands, and cast a subdued but dignified figure. The others sang the notes efficiently enough, but conveyed little palpable feeling. The production needs extensive re-working if it is to pass muster at this summer's festival.

Richard Fairman

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Thursday February 6 1997

The financial melting pot

Thanks to the Glass-Steagall Act of 1933, the demarcation lines in the US financial landscape used to be among the clearest in the world. The potential amalgamation of one of Wall Street's pre-eminent investment banks, Morgan Stanley, with the retail financial services group Dean Witter, Discover, serves to undermine the dramatic extent to which familiar boundaries have changed. It is not simply that the provisions of the unpealed Glass-Steagall legislation have been eroding. The mutual funds, which have grown in value from a little over \$1 trillion in 1990 to nearly \$3.5 trillion today, have expanded so fast that they threaten to displace banks as managers of household wealth. Citicorp, Fidelity, Merrill Lynch and, since its acquisition of Van Kampen American Capital last year, Morgan Stanley, are all bent on chasing the same retail customer.

Meantime, bank loans everywhere are being turned into securities. The European banks are bringing their own version of the hybrid universal banking model Wall Street. And now, for good measure, peace appears to have broken out between the US Treasury and Senator Alfonse D'Amato, Republican chairman of the Senate banking committee. Measures to give freedom for industrial and com-

Balkan cheer

Among many attempts to make sense of developments in Europe since 1989, one of the most insidious has been the thesis that democracy and market economies need a cultural base derived from western Christianity, and are less likely to flourish in Balkan Orthodox societies which endured centuries of Ottoman rule.

This theory received pseudo-empirical backing from the relatively successful transition in some countries of western Christian heritage – Estonia, Poland, Czech Republic, Hungary, Slovenia – while economic reform was more hesitant and politics more turbulent in Orthodox Balkan Bulgaria, Romania and Serbia.

All the more welcome, are recent events in those three countries. Last autumn Romania elected a non-communist president and government who seem at last to be setting about economic reform in a serious manner. Bulgaria too chose a new president, Mr

America forever

At this year's Davos summit, two topics dominated the business and economic agenda: the prospects for a single European currency, and Europe's apparent failure to adopt new technology. The themes might seem disparate, but there is a common element that of American triumphalism.

In the case of technology, that is self-evident. The twin gods of computing, Mr Andrew Grove of Intel and Mr Bill Gates of Microsoft, expressed concern over Europe's slowness to buy their products. Mr Lew Platt, chief executive of Hewlett-Packard, commented in a more detached way that Europe's rate of invention in information technology seemed at an all-time low.

As for the single currency, the view from American delegates was more discreetly expressed, but equally unanimous. Regardless of its timing or membership, they said, the single currency would not work. Of course, it worked in America: but Europe's structures – social, economic and political – were too ossified to accommodate it.

It is worth stepping back to recall why the US was so alarmed by the Japanese threat in the mid-1980s. First, Japan had a clear lead in the relevant technologies, those of manufacturing. Second, its monolithic social and economic structures were ideally suited to pushing the products of those technologies into world markets.

All that has now been reversed. US industry has learnt to copy Japanese techniques of manufacturing. Meanwhile, the information technologies which the US has pioneered are in a state of explosive and unpredictable growth.

This is ideally suited to the pluralistic and atomised structures of the US economy. It is unclear which technologies will work, or which products will find a market. The US has enor-

mous diversity in its workforce and capital structures. The experimental phase of the information revolution thus plays to its strengths.

But it is only a phase. Many US executives seem to believe that the pace of change will go on for ever, but this is to commit the sin of extrapolation. It is much more likely that the future will revert to trend.

Thus, Moore's Law states that the capacity of a micro-chip will double every 18 months. Many in the semiconductor industry – apparently including Mr Moore, co-founder of Intel – accept this is a logically finite process.

Similarly, the Internet is already running into capacity problems. More important, it seems likely that the pace of experimentation on the Internet will eventually slow as the market-place sorts out its chief applications.

As these technologies mature, two things will happen. First, non-US companies will have a clearer view of the opportunities for competition. Second, the flexibility which characterises the Silicon Valley model will become less of a comparative advantage.

Now it is clear that Europe cannot become more flexible. If it cannot, the single currency is indeed doomed. But suppose the contrary: that the single currency is achieved, and drives the process of structural reform. That is the view of Europe's politicians; and while there is room for scepticism, they are not necessarily wrong.

The contrast with the 1980s holds good in one final respect. Then, Japan's self-confidence rested heavily on the performance of its stock market, which ended in a devastating crash. It would take a bold spirit to predict anything similar for Wall Street. But in that event, what price US triumphalism five years on?

Another thundering herd

The latest Wall Street merger creates an investment bank that could trample on its rivals, say John Gapper and John Authers

The merger of the US investment bank Morgan Stanley and the US retail brokerage and credit card company Dean Witter, Discover is not simply a significant event for the American securities industry. It could also have repercussions for banks, brokers and fund managers around the world.

The merged company is most obviously a response to what has been the unexpected success in recent years of Merrill Lynch, the largest US retail broker. Merrill's "thundering herd" of local salesmen have been combined with an institutional broking arm to make a strong investment bank.

It also poses a big challenge to banks, led by J.P. Morgan, that have tried to build investment banking operations on top of lending businesses. As the traditional boundaries between US banks and securities firms have weakened, this has often appeared the most likely model for the future.

This is not merely an issue for participants in the US. The biggest US investment banks – notably Morgan Stanley, Merrill Lynch and Goldman Sachs – have developed strong international operations. By reinforcing its powers to sell securities in the US, Morgan Stanley may gain an extra edge.

"I think this is a fascinating deal. Unlike many other mergers it's not one of consolidation, but of complementary expansion," says Mr James Quella, a director of Mercer management consultants in New York. "There is now a competitor for Merrill, which has never existed before."

Even three years ago, the notion that retail brokers in the US could be an essential part of a global investment bank would have seemed a strange idea. Not only did they have a poor image, but the cultural problems in combining them with investment banks had proved immense.

The most notable example was the combination of Shearson, the retail broker, with Lehman Brothers, the Wall Street bank, under the ownership of American Express. This was dissolved three years ago after cultural differences between the two sides prevented them working together.

Yet this was also a poor period for the retail broking industry. Since then, inflows of cash into mutual funds – open-ended pooled investments similar to UK unit trusts – have been so strong that investment banks have realised the best growth prospects are in the retail market.

Last year, mutual funds took in a total \$224.9bn in net new cash now, almost \$100bn more than the previous record. Thanks to "401(k)" plans – individual retirement plans which are sponsored by companies – mutual funds are also making inroads into the institutional market.

Morgan Stanley has come to this merger after having signalled for some time it was looking to consolidate its position in fund management and securities. Its failed attempt in late 1994 to merge with S.G. Warburg Group, the European investment bank later taken over by Swiss Bank Corporation, was its most significant move.

The Dean Witter merger is of a different kind. As Mr John Mack, Morgan Stanley's president, pointed out yesterday, a Warburg merger would have led to the elimination of overlaps between the two firms. "It was almost a

Morgan Stanley and Dean Witter: a perfect marriage?

Top 10 US underwriters Common stock, 1996

Manager	Amount (\$m)	Rank	%
Goldman Sachs	16,632.7	1	14.5
Merrill Lynch	14,204.2	2	12.3
Morgan Stanley	12,701.5	3	11.0
Donaldson Lufkin & Jenrette	8,037.8	4	7.0
Smith Barney	7,871.1	5	6.8
Salomon Brothers	5,785.2	6	5.0
Credit Suisse First Boston	5,593.2	7	4.8
Alex Brown & Sons	5,480.4	8	4.7
Lehman Brothers	4,583.6	9	4.0
Montgomery Securities	4,283.3	10	3.7

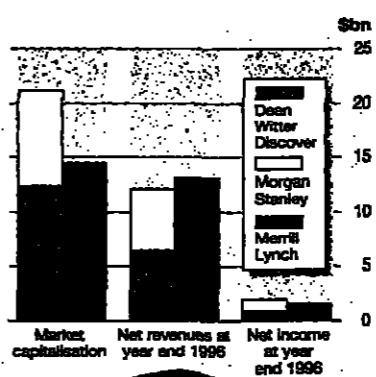
Investment grade debt, 1996

Manager	Amount (\$m)	Rank	%
Merrill Lynch	93,575.7	1	18.3
Salomon Brothers	63,843.7	2	12.5
Goldman Sachs	55,343.2	3	10.8
J.P. Morgan	53,123.6	4	10.4
Lehman Brothers	51,571.7	5	10.1
Morgan Stanley	48,256.8	6	9.4
Credit Suisse First Boston	34,271.3	7	6.7
Bear Stearns	16,103.3	8	3.1
Smith Barney	15,124.7	9	3.0
NationsBank	14,537.1	10	2.8

Source: Securities Industry Association, company reports, Securities Data Corp.

Top 10 US securities firms, Jan 1, 1996 By retail representatives

Manager	Number
Merrill Lynch	13,759
Smith Barney	11,105
Dean Witter	8,578
Paine Webber	8,199
Prudential Securities	5,684
AG Edwards	5,678
Charles Schwab	4,846
Fidelity Brokerage	3,716
Edward Jones	3,160
Morgan Stanley	2,570



remains large. "There are substantial operating and cultural risks in mergers of this sort. Some of them work, but others don't," says one senior investment banker.

There is a separate question about the personalities at the top. Mr Mack is known as a tough manager who lacks patience with those who do not measure up within Morgan Stanley. He has formed a partnership there with Mr Dick Fisher, the chairman, who has a more laid-back and gentlemanly air.

However, there are, at least, questions over whether Mr Mack will achieve the same harmonious relationship with the younger Mr Philip Purcell, chairman of Dean Witter and of the new merged company.

"I guess some people do not know me very well. I only care about what is best for my shareholders and employees and I care about being on the best team," said Mr Mack rather tartly when this suggestion was put to him. He emphasised that he had suggested closer ties to Mr Purcell two years ago.

Assuming these questions are resolved satisfactorily, the combined company clearly poses a challenge to competitors. One set of financial institutions that will be looking at the new force carefully are investment banks such as Goldman Sachs that lack such a strong retail distribution arm.

"One would be remiss if one did not think carefully about how consolidation of this sort affects us, but we have a very cohesive plan and culture that is successful today, and will be successful going forward," insists Mr Jon Corzine, Goldman's chairman. Nonetheless, Goldman and others may have to accelerate plans to expand in mutual fund management.

On the other side of the industry are the commercial banks led by J.P. Morgan that have been trying to build up their investment banking arms. European banks such as Union Bank of Switzerland and Deutsche Bank have also been trying to build such operations both in the US and in Europe.

Until now, such institutions were thought most likely to be able to claim the title of "the pre-eminent global financial services firm" boasted by the participants in yesterday's deal. As the regulatory divide between banks and securities houses in the US lowers, these banks have been seen as powerful new competitors to Wall Street firms.

Yet this deal at least gives a fighting chance to the sort of combined retail and institutional brokerage that was until now represented only by Merrill Lynch. Broking behemoths which achieve stable earnings through ownership of fund management arms and push aggressively into global capital markets may be able to outflank banks.

Mr Fisher pointed out yesterday that as the industry was gripped by consolidation, Morgan Stanley believed it had to "pick your partner and put together the strongest possible combination you can see". The new company may not be all that its founders claim, but they have given quite a jolt to all the others that are still courting.



Financial Times

100 years ago

Gloom Among The Tombstones
There is always a note of sadness in an obituary notice, no matter how humble the circumstances of the deceased or the nature of his moral reputation. There is generally some show of pomp at the obsequies, and a demonstration of more or less acute grief. But what is true of the individual is not necessarily true of the corporation and their manner of leaving the world differs in a remarkable degree. With the joint stock company, a couple of notices in the 'London Gazette' and all is over. But there is pathos in the disappearance of ambitious projects beneath the waves of misfortune. It is painful to record the death of a couple of motor companies – premature mortals which succumbed even before the Act legalising their existence had come into operation.

50 years ago

Oil From Africa
Details of the scheme for the mechanised production of ground nuts in east and central Africa show it to be both far-reaching and statesmanlike. The immediate object is to relieve the world shortage of oilseeds, oils and fats, but the project should greatly benefit the territories and international trade.

OBSERVER

Fisher king
feels it in

■ On paper the mega-merger with Dean Witter, Discover looks like a fitting swansong to Dick Fisher's career at Morgan Stanley. As a young Turk in the early 1970s, Fisher helped push the most blue-blooded of Wall Street investment banks into the vulgar world of sales and trading. As chairman he has presided over breathtaking international expansion, but with enough caution to leave S.G. Warburg standing at the altar two years ago.

So securing Morgan Stanley's position in its own backyard looks as good a way as any for the urban 55-year-old to cap his career. How the new securities industry giant will fare when he finally decides to retire from the board is another matter.

A man of considerable personal charm, Fisher's smooth style has been a welcome counterweight at Morgan Stanley to the robust approach of operating chief John Mack. It'll be intriguing to see whether Mack – a southerner known to insiders as Mack the Knife and Darth Vader, after the villain of the movie *Star Wars* – can strike up an easy working relationship with Dean Witter boss Philip Purcell.

The new name – Morgan

Stanley's Dean Witter Discover – at least looks an unhappy compromise. With neither firm prepared to ditch its heritage, and Morgan unable to drop the "Stanley" under a 60-year-old agreement with former parent J.P. Morgan, the result was always going to be a bit of a mouthful. Putting the two organisations together should give them plenty more to chew on.

Not shaken

■ There's a bit of a bad smell hanging over the Australian advertising world. Bacardi-Martini Pacific, part of the international drinks group, has been forced to abort a planned "aromatic advertising" campaign, designed to promote Bacardi Limon, a lemon-flavoured alcoholic drink. Bacardi's idea was to place aroma dispensers in bus and tram shelters in four Australian cities – Sydney, Adelaide, Brisbane and Melbourne. When people walked into the shelters, they would be greeted by a short burst of lemon scent. Observer is coverage would be seen as a test of their new values. All decided to stick with Clinton as lead story, though there were plans to cut in with the OJ verdict, if necessary.

In any case, the campaign has already run out of fizz. On Tuesday night all the US television networks were set up for live coverage of Clinton's state of the union address – until word came that the Senate Monica jury was about to pronounce the verdict in the OJ Simpson civil trial.

Unhappy Grumpy

■ So Xavier de Méséac, Euro Disney's finance director, has suddenly "decided to explore other career opportunities outside the company". That's the very same Xavier de Méséac pictured in yesterday's 1996 annual report, alongside a list of his many achievements and

resignations.

There

"In a free market, profit is society's reward for those who serve its interests."
KAZUO INAMORI, founder of Kyocera

FINANCIAL TIMES

Thursday February 6 1997

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Bank of Japan set to win greater self-rule

By William Dawkins and Richard Lambert in Tokyo

A Japanese government panel will today reveal proposals to transfer power to the country's central bank from the finance ministry - the first change in the bank's powers for 55 years.

Under the long-awaited draft plan, the finance ministry would lose responsibility for important policy decisions, including its power to order the central bank to delay interest rate changes. The ministry would be allowed to ask the bank to review decisions only if they contravened Japanese law or its own statutes.

A report prepared by an independent panel in consultation with the bank and the ministry will form the basis of an amendment to legislation governing the Bank of Japan for adoption in the current parliamentary session, which ends in mid-June.

The proposals were given impetus after the government announced last November that it wanted to deregulate the Tokyo financial markets by

Legislation will switch power away from finance ministry

2001. Central banks in the European Union are also being given more independence under the Maastricht treaty provisions for economic and monetary union.

Under the Japanese plan, monetary policy would be decided by a new policy board, to be chaired by the governor.

Currently Mr Yasuo Matsushita, with two other BOJ officials and six outside representatives, including independent economists and government officials.

At present, monetary policy changes are proposed by a BOJ executive committee, which must consult the finance ministry, and adopted by a separate bank policy board.

The report is expected to propose that the bank could for the first time make collateral-free, low interest loans to

troubled private-sector banks without consulting the finance ministry. The ministry would be allowed to ask, but not order, the BOJ to carry out financial rescues. Currently, the bank and the ministry have to consult on such rescues.

The appointments of governor and deputy governor would be approved by parliament, as well as by the cabinet, according to the proposals. Currently, only cabinet approval is required.

In addition, the finance ministry's control over the BOJ's budget - unique among advanced industrialised countries - would be limited. The report proposes that the ministry will control the BOJ budget only in respect of functions such as salaries.

In return, the BOJ would be exposed to substantially more public scrutiny. The policy board would for the first time be obliged to publish its proceedings.

See Lex

France proposes talks on Russian Nato fears

By Bruce Clark in Washington and Quentin Peel in London

France has suggested to the US, Britain and Germany that they hold a summit with Russia in April, in a bid to overcome Moscow's objections to Nato enlargement, diplomats said yesterday.

They described the proposal for a five-power meeting in Paris, which emerged from President Jacques Chirac's recent visit to Moscow, as a move by the French government to seize the initiative in an increasingly tense European security debate.

French officials said the suggestion had Germany's support but Bonn declined to confirm this. UK officials said they were considering the proposal and US officials declined immediate comment.

However, the French plan could run into strong objections from Nato's smaller members, who feel their interests are best represented by Mr Javier Solana, the secretary-general of the 16-member alliance.

The move comes at a time of increasing outspoke but conflicting signals from Moscow, arguing against Nato taking in new members from eastern Europe without Russian consent.

Mr Victor Chernomyrdin, the Russian prime minister, has said the enlargement plan could undermine the Russian government and boost support for hard-liners seeking to revive arms production.

Mr Anatoly Chubais, Russian president Boris Yeltsin's chief of staff, has suggested that a deal can be done, provided it is legally binding - something Washington, in particular, is loath to concede.

British officials believe the Russians are making belligerent noises to negotiate a better agreement. They are prepared to consider the French summit plan, provided it reinforces the negotiations being conducted by Mr Solana and fits into the timetable for the Nato summit in July.

The Russian premier is due to begin talks on US-Russian economic relations in Washington today. While there is no formal link between his visit and Nato expansion, diplomats say the talks, and a forthcoming US-Russian summit between President Bill Clinton and Mr Yeltsin, could prepare the way for a bilateral trade-off over European security.

They say France is clearly nervous that key questions about the continent's defence arrangements may be settled without consulting the leading western European powers.

Clinton seizes moment, Page 6

THE LEX COLUMN

Wall Street shuffle

FTSE Eurotrack 200: 2119.3 (+15.9)

1997 Investment banks

Share price relative to the S&P Composite

1996 Merrill Lynch

1997 Morgan Stanley

Source: Bloomberg

1996 Morgan Stanley

1997 Morgan Stanley

1996 Morgan Stanley

COMPANIES AND FINANCE: EUROPE

Breathing space for Crédit Foncier

By Andrew Jack
in Paris

Shareholders in Crédit Foncier de France, the troubled property lender, yesterday formally granted the company breathing space until the end of next year to find a solution to its financial crisis.

They approved a series of modifications to the company's statutes, including reducing the number of directors to as few as three, and holding annual board meetings only when deemed necessary.

The votes came at an extraordinary general meeting in Paris, which was forced, under French law, by losses in 1996 of FF10.8bn (US\$1.9bn).

These cut heavily into shareholders' equity and brought the company close to bankruptcy.

The decisions were reached almost unanimously – with between 97 per cent and 99 per cent endorsing the six resolutions – because nearly all the shares are now held indirectly by the French state, which took over the previously quoted

institution for FF2.7bn late last year.

Mr Jérôme Meysonnier, the state-appointed "governor", or chairman, told shareholders that the bank's survival depended on three factors: new equity, an external financial partner to improve its credit rating and permit it to borrow, and a "profound restructuring", which would entail heavy job losses.

Mr Jean Arthuis, the finance and economics minister, has ruled out a recapitalisation by the government. However, he remains open to discussions with potential partners.

So far, he says, the only solution involves transferring some of its operations to the rival mutual lender Crédit Immobilier de France.

Yesterday's meeting came against a backdrop of growing social tensions, triggered by the likely break-up of Crédit Foncier. Hundreds of employees chanted outside the hotel where the meeting was held, in the latest of a series of demonstrations.

Mr Meysonnier and other senior executives were held hostage for six days last month, when employees started an occupation of the Paris headquarters that is still continuing.

In the absence of an external partner, Crédit Foncier remains dangerously close to bankruptcy. It is below the normal regulatory minimum solvency margin for a bank to continue to operate.

Mr Meysonnier yesterday rejected criticisms that he had precipitated the crisis by announcing provisions of FF13.6bn for 1995, saying they were necessary in part because of the group's high levels of debt.

Daewoo puts steel in Polish football

Daewoo, the Korean industrial conglomerate, has taken a strategic stake in Legia, a leading Polish football club, writes Christopher Bobinski in Warsaw.

The investment could help establish professional standards in a local game where the finances are opaque, the play mediocre and talented players are speedily sold to western European clubs.

Last year Legia reached the quarter-finals of the European champions' league and it regularly tops the Polish league.

Mr Kim Woo Choong, head of Daewoo, says he wants to build Legia into a European-class club.

Daewoo's move was made possible by reforms in the Polish league, under which

the 30-plus first and second division clubs must transform themselves into joint stock companies. To date, four have done so, including Legia.

The reform offers the prospect of stock market listings for the clubs, once they put their finances in order and earnings rise with attendances.

Daewoo – which owns the Warsaw FSO car factory, Legia's former sponsor – is reported to have already invested 5m zlotys (\$1.67m) in the club. It now has 30 per cent of the new Legia company with another 30 per cent held by Polmot, one of Daewoo's local dealers.

The remaining equity is retained by the military, which founded the club.



Greenfield site: Daewoo has taken a 30 per cent stake in Legia Warsaw, a top Polish club

SPT opens line to Czech phone profits

Efficiency has replaced death in cutting queues for connection, says Vincent Boland

When the number-crunchers at SPT Telecom finally got to grips last year with the Czech operator's waiting list, they came across an application for a telephone that had been submitted in 1927. Checking further, they discovered the applicant was dead.

The exhaustion of the waiting list, a priority when the company was partly sold in 1985 to the Dutch/Swiss consortium TelSource, has been completed. SPT says the days when Czechs dropped dead in the queue for a phone are now over. Last year the number of people waiting for a telephone line fell for the first time in 10 years.

More than 88 per cent of all applications submitted before the end of 1990 – including many from the 1950s – were met last year, with 417,000 new lines added to SPT's network. "That is more than Holland and Switzerland put together," says Mr Bessel Kok, deputy general manager of SPT and head of TelSource, which groups PTT Telecom Netherlands and Swiss Telecom. It is also more lines than SPT installed in the whole of the 1980s.

The recent expansion has increased the density of telephone lines in the Czech

Republic from 23 per hundred people to 27. SPT also received 380,000 new requests but reduced the overall waiting list from 650,000 to 623,000 at the end of the year. This year it expects to install 470,000 lines.

It still takes two years to have one installed, but that is less than half the time it took a year ago and the goal is to eliminate the entire waiting list in 1998. This will mean that from 1999 an applicant will have a phone installed within three months of the request, while business customers will have to wait no longer than one month. That is an age by US standards, but in the Czech Republic it is considerable progress.

Apart from its fixed-line operations, the company's mobile telephone subsidiary, EuroTel, which it owns jointly with Bell Atlantic and US West, is trouncing its rivals.

Making connections

Telephone density	Lines per 100 people	%
1980	16.5	
1992	17.7	
1993	19.0	
1994	20.7	
1995	23.3	
1996	27.3	

Source: SPT Telecom

only rival, the Deutsche Telekom-run Radiomobil, in the race for market share. EuroTel has more than 100,000 customers after six months of operations, compared with Radiomobil's 35,000, in the market for digital mobile telephones.

EuroTel had a head start on Radiomobil, because it has been offering analogue mobile services since 1991, while its competitor entered the market early last year. Bureaucratic delays involved in getting permits to build transmission sites have also severely restricted Radiomobil's expansion.

SPT therefore had a good 1996, as executives were at pains to point out this week as they seek to shed its image as the Czech Republic's most detested company. As well as being more responsive to demand for new phones, it recently launched a slick advertising campaign to win friends

Analysts agree that for SPT is rosy, because it is a monopoly and has a captive market with pent-up demand. These factors are expected to contribute to solid revenue and earnings growth until at least the end of the decade, when its monopoly of long-distance and international services, which provide the backbone of its operations, is due to end.

Sustained growth, however, is dependent on the expansion of the Czech economy. Growth in Czech GDP actually fell in 1996, to 4.1 per cent from 4.8 per cent in 1995, and this year it is unlikely to expand much more than the slow pace of industrial restructuring and poor export growth. The

next round is due in April.

Few see any real threat to the alliance from the court case, however, and the government has made clear

there is no threat to the SPT/TelSource partnership.

Mr Kok admits the continuing wrangle is an irritant, but insists it does not affect the day-to-day running of the company.

Czech Statistics Office

recently cut its 1997 growth forecast from 5.1-5.6 per cent to 4.6 per cent.

At the same time, prospective competitors are already eagerly anticipating the end of SPT's monopoly. Local cable and telecoms groups, which opposed the alliance with TelSource, are pushing to open up the market sooner than 2001, and are talking with utility companies about joint ventures to provide alternative services to SPT.

There is also some unfinished business relating to the alliance between SPT and TelSource, which is being challenged in the courts by a small group of shareholders who argue that the sale of the stake was mishandled. Last year they secured a judgment in their favour relating to administrative "mistakes" in the sale, and they are continuing a legal campaign to have the alliance overturned. The next round is due in April.

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Euro Disney director goes in reshuffle

By Andrew Jack in Paris

Euro Disney, operator of the Paris-based theme park, yesterday announced the abrupt departure of one of its top executives as part of a reshuffle of senior jobs.

Mr Xavier de Mérac, finance director, had "decided to explore career opportunities outside the company", it said.

Mr Gilles Pélisson, president and chief operating officer, will temporarily oversee the financial direction of the company.

Euro Disney said the departure had been "by mutual agreement" and stressed the change came at a time of operational restructuring. It said Mr Philippe Bourguignon, chairman, had always been closely involved in financial management.

Mr de Mérac joined Euro Disney in 1992 and was finance director from 1994, shortly after the financial restructuring at the company.

Following the recent reshuffle, Mr Marc Robino has been hired from Novotel, part of the Accor group, as director for restaurants. Mr Christian Pardier, previously in charge of hotels at Euro Disney, becomes senior president for operations.

Mr Jeffrey Archambault will be director of special projects and Support 2000, which is designed to review administrative operations.

The company said the changes reflected its policy of shifting from a management structure based around its various attractions - the park, hotels and "festival" site - to one based around functions, such as shop and restaurant operations.

Separately yesterday, Euro Disney distributed copies of its 1996 annual report, which highlighted a series of corporate governance initiatives in line with reforms taking place across French companies.

It said the supervisory board had approved a charter defining its responsibilities, including a directive that directors should not sit on large numbers of other boards, which would dilute the time and energy they could give to the company.

Each director will be required to hold a minimum of 1,000 shares in Euro Disney, and an "important" proportion of the annual payments they receive - which rose in total from FF135,000 (\$17,000) in the previous year to FF135m - will depend on attendance at board meetings.

Observer, Page 15

OMV up 32% on higher oil prices

By Eric Frey in Vienna

Pre-tax earnings at OMV, the Austrian oil and gas group, jumped 32 per cent last year because of higher oil prices and positive results from all divisions.

However, the increase in net income was affected by a change in Austrian tax laws, which barred the company from deducting carried-forward losses from its 1996 and 1997 tax bills. OMV said yesterday.

Earnings before interest and tax rose from Sch2.19bn to a preliminary Sch2.9bn (as51m), while net profit climbed about 10 per cent from Sch1.73bn to an estimated Sch1.78bn. The clause in the tax law, which is part of the 1996 austerity budget agreement, permits OMV to include carried forward losses again in its 1998 tax bill.

Operating profit was up 39 per cent from Sch2.08bn to Sch2.9bn last year, and the company lifted its 1998 dividend from Sch20 to Sch23 a share.

OMV's record results exceeded analysts' earlier predictions of pre-tax earnings of about Sch2.5bn. Its shares rose on the Vienna bourse after the announcement, but fell back later to close at Sch13.22, 50, down Sch6.50.

Mr Richard Schenz, OMV chairman, expected earnings to remain roughly stable this year, subject to oil price and dollar fluctuations. Most of OMV's profit rise in recent years had come from cost reductions in all divisions. "Cost adjustment remains our permanent task," he said.

The natural gas division, which posted steady earnings, again made the biggest contribution to group profits last year, the company said. Higher oil prices, especially in the fourth quarter, helped the oil exploration and production lines to return to profit after a loss in 1995.

OMV was also satisfied with the performance of its petrol station network in neighbouring countries. In Austria, however, petrol retailing suffered from higher taxes and restructuring costs from station closures.

The chemicals division posted a profit amid higher prices for plastics and chemical products.

Mr Schenz said OMV had cancelled talks with Repsol, of Spain, on setting up a joint venture with its chemicals unit PCD, because the two groups could not agree on a solution for the polyolefins sector.

Instead, OMV would double capital spending on PCD's facilities to secure its survival.

Gucci takes over Italian franchisee

By Alice Rawsthorn

Gucci, the Italian luxury goods group, is expanding its retail operations by taking control of Gucci Venezia, which operates five franchised Gucci boutiques in Italy, including the Venice flagship store.

The deal, in which Gucci will pay an undisclosed sum for a majority stake in the business, follows the opening of its first Chinese stores in Beijing and Shanghai last weekend. Gucci will open its first free-standing Japanese boutique in Osaka next month, and is searching for sites for two flagship stores in Tokyo.

Mr Domenico De Sole, president, said the Gucci Venezia transaction formed part of its efforts to operate its stores directly, rather than through franchises. "We really believe that franchised businesses can benefit from our merchandising strength," he said.

Gucci Venezia is one of the group's larger franchised operations, with boutiques

in Treviso, Padova, Verona and Venice. After the deal Gucci will operate 76 stores directly, leaving 77 under the control of franchisees.

The Venezia acquisition, coupled with last weekend's store openings in China, marks the start of an aggressive expansion programme involving 20 new store openings this year.

After a troubled period in the 1980s, Gucci has become one of the hottest fashion labels of the 1990s under Mr Tom Ford, its young Texan chief designer. It has scheduled store openings for Germany, Hong Kong and the former Soviet Union, as well as Japan, by the end of 1996.

Gucci is also refurbishing existing boutiques, starting with the opening of an expanded store on London's Sloane Street in August, followed by the redesign of its Beverly Hills boutique.

Mr De Sole also aims to expand Gucci's product range, notably in luggage, gifts and homeware, which currently represent a small percentage of sales.

Food for thought for Israeli retailers

Consumption is growing fast, but the market is likely to remain a duopoly

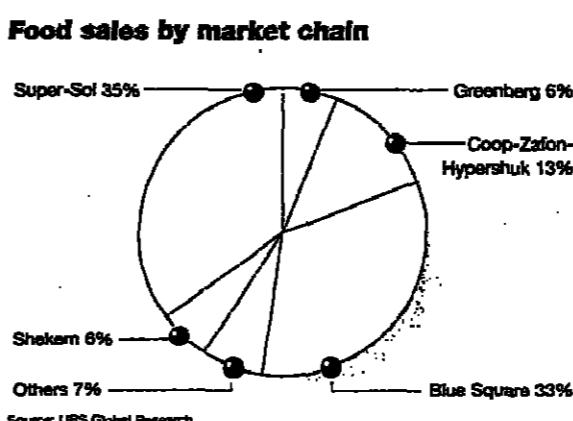
These are heady times for Israel's food retailers. Food sales in the large retail stores increased 16 per cent last year to about Shk25bn (\$7.5bn). And growth prospects for 1997 look just as good in spite of the slowdown in the economy, where gross domestic product growth will slow from 4.4 per cent in 1996 to less than 3.3 per cent this year.

The reason for the optimism is the population. During the next few years it is expected to grow at an annual rate of 2.5 per cent, which means the 1.9 per cent expected annual rise in per capita food consumption will represent a 4.4 per cent real increase.

This will establish Israel's reputation as one of the fastest growing areas in the global retail industry. Between 1990 and 1995, private consumption grew at an annual compound rate of 20.1 per cent, fuelled by the immigration to Israel of nearly 1m Russians, higher income levels and a change in consumer habits. Over the same period, food and beverage consumption grew at an annual compound rate of 17.6 per cent.

Yet analysts still believe that the market is far from saturated.

"It remains a very attractive sector," said Ms Elise Horowitz, analyst at Lehman Brothers, the investment bank. "The organised [supermarket] retail food market is



projected to grow from its current level of 40 per cent to an estimated 56 per cent in the coming years. There is still a lot of growth potential," she says.

Organised retail food chains account for 56 per cent of the food market in western Europe and 75 per cent in the US.

Israel's organised food chains are dominated by Blue Square, listed last year in New York, and Supersol, owned by a group of private Israeli investment companies, including the Recanati family.

Each already holds a market share of about 35 per cent in the supermarket sector, which accounts for 32 per cent of Israel's total food consumption.

And both groups are looking to increase their share of the organised retail food market through a two-pronged strategy of high investments and targeting the hitherto

neglected ultra-Orthodox Jewish community.

Blue Square, for example, plans to invest more than \$100m this year, following an investment of between \$80m and \$70m last year. "We are planning to open new stores, improve logistics and introduce new product lines," says Mr Yaakov Galbard, Blue Square chairman. Consolidated sales for last year are expected to reach Shk2.7bn.

Supersol - which earlier this week received the go-ahead from the antitrust authorities to acquire Shekem, the third-largest supermarket chain which has a 6 per cent market share - is planning a massive investment programme.

Between 1997 and 2000, it will invest Shk200m a year opening new stores, renovating existing stock and acquiring real estate for developing new shopping malls and commercial cen-

"For the international food fraternity, the cost of developing a new subsidiary with its own buying arrangements is prohibitive, especially as this product sourcing is of absolutely no relevance to the surrounding markets/countries," Mr Carasso argues.

Yet some non-Israeli retailers - most notably Nestlé, the Swiss food producer, and Danone, the French food group, have recently entered the Israeli market.

Danone has bought a 20 per cent stake in Strauss, the Israeli dairy product group.

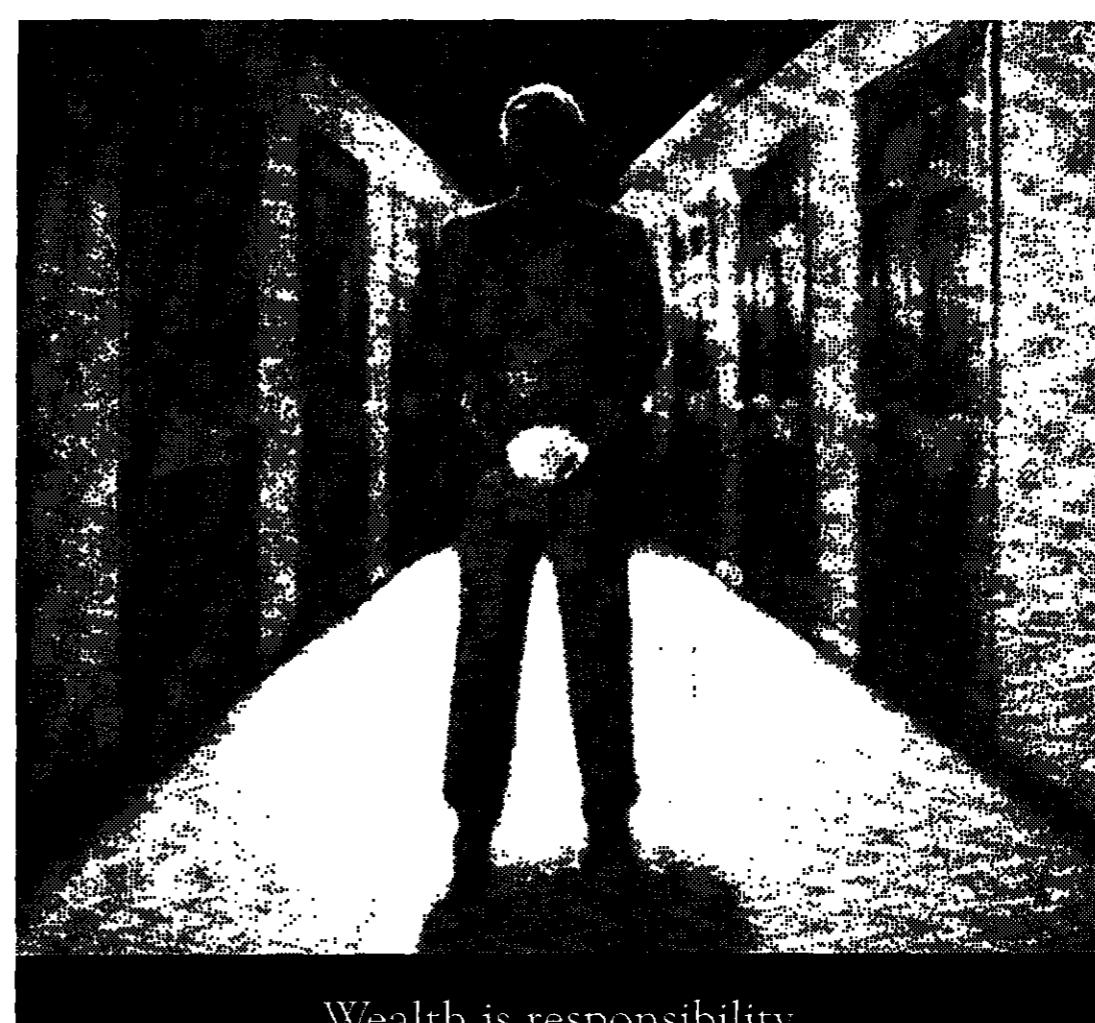
"We are not strong in this part of the world and we really think that Israel is a good place to begin building the brand of Danone," says Mr Frank Riboud, managing director of Danone.

That will be a long haul given the religious barriers. And even if non-Israeli retailers want to use Israel as a stepping stone to the rest of the Middle East, they will find there a food retailing sector far less developed compared with Israel's and an economy with a gross domestic product at least ten times lower than Israel's.

"It is early days yet to talk about Israel being some sort of hub," says Ms Horowitz, at Lehman.

That means Blue Square and Supersol will continue to enjoy an unassailable position for some time to come.

Judy Dempsey



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A Brazilian bank founded in 1889, headquartered in the State of Minas Gerais, having 86 branches (with government authorization to establish an additional 93), total assets of R\$1,574.8 million, and shareholders' equity of R\$60.6 million as of June 30, 1996.

The Shares offered for sale are the property of the state of Minas Gerais and MGI Participações S.A. and will only be sold in their entirety to an eligible buyer meeting the requirements of the Central Bank of Brazil.

An official announcement outlining the requirements and procedures to participate in the auction was published in Brazil's leading newspapers on January 31, 1997. Interested parties may obtain a copy of the announcement by calling the undersigned.

The undersigned have been retained by the state of Minas Gerais to act as advisors in the auction of the shares.

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COMPANIES AND FINANCE: THE AMERICAS

Morgan Stanley and Dean Witter Discover present their merger as one of equals

Former McKinsey man heads the bill

There was plenty of symbolism in the way Dean Witter Discover and Morgan Stanley chose to present their merger yesterday – and in the management structure they have set up for their enlarged group. But there was little doubt it will be Mr Philip Purcell, a former McKinsey management consultant, who will be running the show.

Sitting sandwiched between Mr Richard Fisher, Morgan Stanley chairman and chief executive, and Mr John Mack, its president and chief operating officer, Mr Purcell was at pains to represent the deal as a merger of equals.

With exaggerated familiarity, he lent over to put his hand on Mr Mack's arm – while pledging the two would form a double-act to rival the successful teamwork of Mr Mack

and Mr Fisher. The two Morgan Stanley bankers, as if on cue, pulled their own Discover cards from their wallets – though this is a credit card brand seldom seen on Wall Street, having built its business through an appeal to a more down-scale mass market.

However, the first test of this new relationship, as both sides acknowledged, will be the relationship between Mr Mack and Mr Purcell. And it is Mr Purcell – a former consultant who built up the financial services business while an executive at its former parent, Sears – who will hold the titles of chairman and chief executive officer.

He will be surrounded by Morgan Stanley executives, with Mr Mack serving as president and chief operating officer and Mr Phil Duff acting

as chief financial officer. Mr Fisher, one of Wall Street's most diplomatic investment bankers, has adopted the role of elder statesman, taking on the title of chairman of the new group's board-level executive committee. Symbolically, each side will have seven seats on the board.

If they can fit their two businesses together smoothly, it will be a formidable force in the US financial services business. Combined, the two will have a capital base of about \$10.5bn – far bigger than the \$6bn of Merrill Lynch, which is widely acknowledged as having created the most successful full-scale securities and investment banking concern on Wall Street.

It will also have a far more diversified range of businesses than many

others in the industry, potentially giving it greater stability as it seems to grow faster outside the US.

The steady stream of earnings from Dean Witter's credit cards and fund management businesses have already assured its stock a higher rating on Wall Street than Morgan Stanley, whose earnings are dependent on more volatile trading and investment banking businesses.

Of their combined \$12bn of revenues last year, \$2.5bn came from the Discover card and other credit services businesses, and \$1.7bn from the combined asset management operations of the two businesses. They also generated \$1.8bn of commissions between them and \$2.3bn of investment banking revenues.

Richard Waters

Discover card is icing on the merger cake

The fourth-largest US credit card brand has a new owner as a result of the merger of Morgan Stanley-Dean Witter Discover merger.

The Discover card, owned by Dean Witter Discover, has logged steady growth over the past few years, mostly at the expense of American Express, although it may also have cost MasterCard some customers.

From 1990 to 1996, it managed a steady but significant increase in its share of US credit card transaction volume from 4.8 per cent to 6.8 per cent. American Express currently holds 15.9 per cent.

Like the rest of the US credit card industry, it has been affected by the high rate of personal bankruptcies, with bad debt write-offs

running at 6.1 per cent for the fourth quarter of last year, and 5.4 per cent for 1995 as a whole. Both figures are roughly in line with the industry.

However, its total credit card managed loans increased from \$23.95bn to \$29.02bn during the year. Its quirky advertising, emphasising its detailed service and documentation, means it is already well recognised.

Analysts like the fact that it has the advantage of owning its own large volume payment network, and therefore does not have to pay fees to the Visa or MasterCard networks.

The Discover card is also being used as the flagship for a multiple-brand card strategy, based on its proprietary Novus merchant net-



Quirky advertising means the Discover card is already widely recognised

work, and this should allow the company to gain additional benefits of scale.

Like American Express, however, the rules of the Visa and MasterCard banking associations form a barrier to further expansion.

The associations ban member banks from offering either American Express or Discover cards, although these rules are currently being investigated by the US Justice department.

The company has ambitions

John Authers

Takeover speculation surrounds Cydsa

By Daniel Dombey
in Mexico City

A question mark is hanging over the future of Cydsa, one of Mexico's leading petrochemical and textile companies.

Cydsa's stock has appreciated by 43 per cent for the year to date – more than any other leading stock on the Mexican exchange – in spite of expectations of modest sales growth. This has led to speculation that an acquisition attempt is imminent.

There are reasons why Cydsa, which has a market capitalisation of \$313m, might be up for sale.

The firm that controls it, Monterrey-based glass manufacturer Vitro, could

improve its balance sheet by disposing of its 49 per cent stake.

Vitro dedicates almost two-thirds of its cash flow to interest on \$1.8bn of debt. This is inhibiting investment at a time when Vitro's near-monopoly in the Mexican glass market is being challenged by Saint-Gobain, the large French group.

"A sale of Cydsa would make sense. Vitro could use the money to pay off its peso debt," said Mr Santiago Piqué, an analyst at Bear Stearns in New York. "There are no real synergies between the two companies."

Total capital expenditure for 1996 was about \$28m.

However, even if Cydsa were for sale, there is still

no clear-cut buyer.

"We have not been buying any shares," said a spokesman at Alfa, the Monterrey-based steel and petrochemical conglomerate. "Cydsa and Alfa are two completely different companies. There are no synergies between the two."

"We have not bought any large amounts of Cydsa shares recently," said a fund manager at Grupo Financiero Inbursa, a financial group owned by Mr Carlos Slim, Mexico's richest businessman and the country's best-known corporate predator.

Between the stakes held by Inbursa and his conglomerate Grupo Carso, Mr Slim is estimated to own up to 10 per cent of Cydsa, which

would make him its second biggest shareholder after Vitro.

Some analysts, however, argue that Cydsa's recent rise has been based on fundamentals.

The company recently won water purifying contracts with Pemex, the Mexican state oil monopoly, and it remains a profitable concern in spite of pressure on world petrochemical prices.

Yet a change in the company's ownership could come quickly – and would be unlikely to prove traumatic for the company itself.

"Being associated with Vitro does not give us any kind of competitive advantage," a Cydsa spokesman said.

Analysts had expressed concerns about Cisco's \$4bn acquisition of Stratocast last year. Mr Chambers said, however, Stratocast had booked orders worth \$160m in the second quarter, up from a run rate of \$90m-\$100m last year.

For the year to date, Cisco reported net income of \$51.5m, or 76 cents a share, on revenues of \$3.63bn. In the year-ago period, net income was \$391.1m, or 88 cents, on revenues of \$1.72bn.

These were accounted for mainly by a \$75.6m write-down of the group's All American oil pipeline across the southern US, as part of preparations for the pipeline's sale as a non-core Goodyear operation.

The balance was made up of costs associated with the further rationalisation of tyre and rubber operations world-wide, including the ending of tyre-making in Greece.

The effect was to transform Goodyear's fourth quarter operating profit of \$164m, or \$1.05 a share, into a net loss of \$408.2m, or \$2.63.

Under the production-sharing deal, to be signed in New York next week, Goodyear, the world's third-biggest tyre-maker, will produce Dunlop-branded tyres for Sumitomo affiliates Dunlop and OHTSU in the US. Sumitomo and its OHTSU subsidiary will produce tyres for Nippon Goodyear, the US group's Japanese subsidiary.

The agreement, initially for three years, covers 2m car and light truck tyres a year, all destined for the replacement market.

The sale is the last big disposal in North America likely to emerge from Glaxo's takeover of Wellcome two years ago.

These were accounted for mainly by a \$75.6m write-down of the group's All American oil pipeline across the southern US, as part of preparations for the pipeline's sale as a non-core Goodyear operation.

The deal provides an indication of the cost and efficiency pressures being felt throughout the world tyre industry. "By better utilising the existing manufacturing assets of both companies, this agreement would avoid creating overcapacity in the industry and reduce the exposure of both companies to future economic cycles in the US and Japan," Mr Gibara said.

For the full year, Goodyear reported earnings of \$874.7m, or \$4.35 a share, before the one-off charges, up from \$611m, or \$4.02 a share in 1995. Net income for the year however fell to \$101.7m, or 66 cents, on sales down from \$13.17bn to \$13.11bn.

Unit tyre sales were up 7.2 per cent over 1995, but Mr Gibara said revenues were impacted adversely by fierce pricing pressures around the world and the strengthening of the dollar.

The company also announced a \$300m stock buy-back programme, designed to give Goodyear better flexibility in funding acquisitions and to optimise shareholder value. Last year, Goodyear spent \$330m acquiring more businesses in its core tyre and rubber products sectors.

With the latest write-down, the sale of the All American pipeline – built for Goodyear during the 1980s at a cost of more than \$1bn but now valued in Goodyear's books at \$420m – had moved "higher up the agenda", Mr Gibara said.

Restructuring costs were expected to be at a far lower level this year, he said.

Le Groupe Vidéotron Ltée

completed the sale of its 55.6% stake in

Videotron Holdings Plc

We acted as exclusive financial adviser to Le Groupe Vidéotron Ltée in this transaction.

Goldman Sachs International

Regulated by The Securities and Futures Authority

December 1996



International

Bank

Securities

Investment

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The chief
feels himself
tough time

COMPANIES AND FINANCE: ASIA-PACIFIC

Weaker yen lifts sales and profits at Sony

By Michiyo Nakamoto in Tokyo

Sony yesterday reported a strong increase in sales and profits in the third quarter, helped by the yen's weakness against the dollar and buoyant sales of electronics products. The company forecast record sales and pre-tax profits for the full year.

The Japanese consumer electronics group reported third-quarter sales in the fiscal year to March 23 per cent higher at Y1.665.5bn (\$18.72bn), compared with Y1.350.5bn in the previous year.

Pre-tax profits nearly doubled to Y147.4bn while net income more than doubled, from Y37.1bn to Y75.5bn.

The strong third-quarter performance would help lift Sony's full-year sales to a record Y5.500bn and pre-tax profits to a record Y275bn, the company forecast.

The increase in sales would be 20 per cent on the previous year. Sony said, while pre-tax profits would nearly double. Net income is forecast to increase 143 per cent, to Y132bn.

Sony's strong performance owed

much to the yen's weakness against the US dollar, which boosted sales by Y10bn and contributed Y40bn to operating profits for the quarter of Y300.4bn.

Sony said that apart from the yen's depreciation, it had benefited from firm demand for many of its consumer electronics products. In Japan, sales of the Sony PlayStation, a 32-bit video games machine, digital camcorders and the MiniDisc, a compact recordable audio disc, helped raise sales 14 per cent.

Minidisc sales came to 450,000 units in the third quarter com-

pared with 250,000 previously. Sony expects MiniDisc, which has won popular acclaim in Japan, to achieve sales of 1.5m units, in the full year to March, against 700,000 previously.

Meanwhile, the success of its digital Handycam camcorders helped sales of camcorders rise to 900,000 units against 750,000 units in the previous third quarter. Of the 3.3m camcorders Sony expects to sell in the year, it says 10 per cent will be digital camcorders.

Strong demand for computer monitors and video recorders

boosted sales in the US by 30 per cent, while European sales were up 25 per cent, helped again by the yen's weakness.

The third quarter was a good one for Sony's entertainment division, particularly its films arm, which has often dragged consolidated sales down in the past. Even in local currency terms, music hits such as Celine Dion's "Falling Into You", and video sales of the movie "Mystic River" lifted sales in Sony's music and movie divisions by 13 per cent and 35 per cent, respectively.

ASIA-PACIFIC NEWS DIGEST

ANA plans to lift passenger capacity

All Nippon Airways, Japan's second-largest airline and dominant domestic carrier, announced it would introduce larger aircraft and additional routes, in unveiling its 1997 business plan in Tokyo yesterday. The company predicted the changes would help its annual passenger capacity exceed 40m for the first time.

In the final year of a three-year medium-term restructuring plan, the airline is to take delivery of 11 new airliners, including four Boeing 777-200s and three Airbus aircraft. It will retire five others, taking the total fleet to 138 aircraft.

ANA said it was on target to reduce personnel costs per seat kilometre by 20 per cent, increase aircraft utilisation by 10 per cent and raise revenues by 15 per cent, under its restructuring plan.

Jonathan Arnells, Tokyo

Gujarat Ambuja profit slows

Gujarat Ambuja Cements, one of the Indian cement companies most closely watched by foreign investors, has reported a slow-down in first-half profit growth.

The company, often described as the most efficient cement producer in India, lifted its net profit by 20 per cent to Rs488m (\$13.6m) in the six months to December 31. The net profit came after the company made a tax provision of Rs40m, following the introduction of a minimum corporate tax last year.

Net profit growth was well below the 75 per cent achieved in the same period last year. Analysts said volume increases had been offset by price falls since October. Gujarat Ambuja said the growth in cement demand in India was about 9 per cent - "almost equivalent" to last year.

It declared an interim dividend of Rs2.5, and said it recently commissioned its fourth cement plant with a capacity of 1m tonnes a year.

Tony Tassell, Bombay

Rains hold up Newcrest

Newcrest Mining, the Australian gold miner, warned yesterday it had been forced to scale back operations at its large Telfer gold mine in the Great Sandy Desert, because heavy rainfall had cut road access. The move is designed to preserve distillate and allow treatment activities to continue.

Newcrest would not know the extent to which gold production had been affected until road access was re-established. It has already warned of a small loss in the second quarter to end-December, and said it might only break even in the second half.

Nikki Tait, Sydney

Jollibee bullish on 1997 sales

Jollibee, the Philippines' largest fast-food chain, said yesterday it expected to increase net profits in 1997 by 20 to 30 per cent from 603m pesos.

Mr Raffy dela Rosa, senior vice-president, said he expected strong sales growth to drive the rise in profits. He forecast group sales growing by 30-40 per cent, with the Greenwich pizza stores doubling their contribution from 500m pesos to 1bn pesos (\$38m).

Jollibee's 1996 profits, announced last month, disappointed analysts. It reported a 12 per cent rise, short of its target of 20 per cent. The group is following an ambitious expansion programme to become a leading Asian fast-food chain. It plans to open 30 to 50 new outlets a year.

Justin Marozzi, Manila

KDD takes step into cable

KDD, Japan's leading international telecommunications carrier, is to take a 2 per cent equity stake in a cable television operator. This is the first step in its strategy to develop a nationwide network of customers in the run-up to Japan's telecommunications deregulation.

KDD is expected to invest up to Y80m (\$0.45m) in Cable Television Tokyo, when the cable operator raises its capital to Y3bn later this year. CTT serves 12,000 households in the affluent Minato district in central Tokyo.

Analysts said the move heralded a series of medium-sized investments in local cable companies, providing KDD with access to potential subscribers to allow it to compete in the domestic long-distance telephone market. At present, KDD is only permitted to offer international services.

However, the benefits of such a plan are limited because cable penetration in Japan is still low, analysts said.

Jonathan Arnells

Analysts cool on China Eastern's HKSE debut

By Louise Lucas
in Hong Kong

China Eastern Airline, the Shanghai-based carrier, failed to make a flying start on its Hong Kong Stock Exchange debut yesterday, despite seeing its initial public offering 22 times subscribed.

The share price closed 5 per cent up, at HK\$145, compared with an issue price of HK\$138.

While the benchmark Hang Seng index rose less than 1 per cent, China Eastern's debut was considered by analysts to be unimpressive, especially given its role as the first Chinese airline to be listed overseas.

In the US, China Eastern's American Depository Shares were trading at US\$19.50 early yesterday, compared with an issue price of US\$18.18. Each ADS represents 100 H-shares, the name given to

the stock of Hong Kong-listed Chinese enterprises.

China Eastern, Hong Kong's 24th H-share, raised some HK\$1.96bn (US\$246m) in a dual listing in the territory and New York.

Analysts see limited upside for the stock in the future.

Concerns include the heavy regulatory environment in which airlines operate in the mainland, the company's debt burden, and competition on international routes.

Investors may have been further dispirited yesterday by Beijing's decision to slash domestic air fares for foreigners travelling in China.

The move, which is part of an attempt to boost tourism, sees air fares cut by as much as 30 per cent for foreigners.

The shares were priced at the top end of the proposed range - another factor

behind the modest debut. In addition, a portion of the US/international offering was reallocated to Hong Kong investors to meet the stronger demand in the territory.

Of the net proceeds, US\$135m will be used to buy new aircraft, spare parts and equipment.

The company, China's most profitable airline, has entered into agreements to purchase nine McDonnell Douglas MD90s and five Airbus A340s, which are to be delivered over the next four years.

The carrier, one of the top three in China, operates 114 routes, 91 of which are domestic, and makes more than 1,100 scheduled flights a week from 44 airports within China and abroad.

The company plans to add capacity to internal routes and to expand its international network.

Indosat surprises with double-digit growth

By Manuela Saragosa
in Jakarta

Indosat, the Indonesian satellite telecommunications company, surprised investors yesterday by announcing double-digit growth in

subsidaries had started to pay off earlier than had been expected.

Those investments brought Rp18.5bn to the bottom line.

Among the investments are Telkomsel, the mobile phone operator in which Indosat has a minority stake, and the company's joint-venture project, Mitra Global Telekomunikasi Indonesia.

Mitra Global was one of several consortia awarded a government licence to install and operate phone lines in Indonesia.

Mr Tjahjono said: "Our 1996 result has shown our strong commitment to achieving double-digit growth, despite the gloomy outlook

given by most telecoms analysts."

He dismissed concerns about a global trend towards lower international tariffs and its impact on the company's international telephone traffic levels.

Our new competitive international tariffs allow us to concentrate on our efforts to increase traffic volume," he said.

Mr Tjahjono added that he believed Indosat's outlook in this regard to be "positive".

Indosat's international telephone traffic in 1996 increased 17 per cent.

Company officials indicated that Indosat's loss of market share to Satelindo, a rival Indonesian international call service provider, was declining.

As evidence, they pointed to higher outgoing telephone traffic growth of 20.2 per cent in 1996, compared with 13.2 per cent a year earlier.

**Temple Court
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£175,000,000
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The rate of interest for the period 31 January 1997 to 30 April 1997 has been fixed at 6.572917 per cent per annum. Coupon No. 29 will therefore be payable on 30 April 1997 at £160.27 per coupon.
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Collared Floating Rate Notes due February 5, 2003 Series "IV"
For the Interest Period 5th February, 1997 to 5th August, 1997 the Notes will carry a Rate of Interest of 5.42188% per annum. The Coupon Amount per US \$1,000 Note will be US \$27.26 per US \$1,000 Note. More will be US \$27.26 and per US \$1,000 Note will be US \$27.26. The next Interest Payment Date will be 5th August, 1997.

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Amount per coupon (No. 24) = US \$29,223.96
Payable on 6th August, 1997

U.S.\$53,000,000
Banco Internacional, S.N.C.
Floating Rate Notes due 2000
In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 6th February, 1997 to 6th August, 1997 the Rate of Interest has been fixed at 6.375% p.a. and the Interest Amount payable on the relevant Interest Period Date 6th August, 1997 in respect of each U.S. \$100,000 nominal amount of the Notes will be U.S. \$3,205.21.

UNITED MEXICAN STATES Floating Rate Notes due 2001
Notice is hereby given pursuant to the Indenture dated as of August 5, 1996 that for the Accrued Period from February 6, 1997 to August 6, 1997, the Floating Rate Notes will bear interest at a rate of 7.00% per annum. The Interest Rate payable on May 6, 1997 will be US\$16.88 per US\$1,000 principal amount of Notes.

Deutsche Bank AG New York Branch Agent Bank

Prices for delivery determined for the purposes of the exchange trading and principal exchange rate
Pricing Rule for Trading on 08/02/97 on 08/02/97
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COMPANIES AND FINANCE: UK

Compromise move agreed in attempt to ease volatility in shares of demerged companies

Grey market for BG and Centrica

By Robert Corzine

A grey market is due to start on Monday in the shares of BG plc and Centrica, the two companies created by the demerger of British Gas on February 17.

The London Stock Exchange has approved the scheme, which was put forward by brokers led by SG Warburg. It will begin one day before the company holds an extraordinary general meeting to approve the demerger.

British Gas and Schroders, which is sponsoring Centrica's introduction to the London market, have reluctantly gone along with the grey market, although neither has formally endorsed it.

Industry analysts have published a wide range of valuations for the companies, whose demerger is accompanied by an unusually large number of regulatory and competitive uncertainties.

Marketmakers had wanted



Roy Gardner, Chief Executive

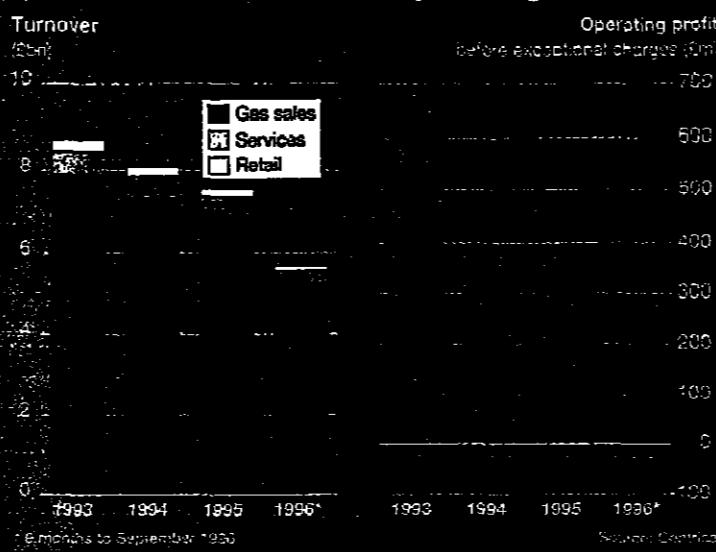
a grey market to begin three weeks before the start of official trading. A compromise put forward by the exchange will limit its operation to one week.

Analysts yesterday wel-

comed the grey market, which they hoped would give investors some "clarity" about the likely direction of shares. "It will help settle things down and allow institutions to focus on the valua-

tion issue," said one. The wide range of valuations has prompted some concern over the potential volatility of the shares of the companies after the demerger. Valuations for BG plc,

The steady leakage of profits



Source: Centrica

the grey market would help calm concerns about Centrica, British Gas's domestic trading, distribution, service and retail arm. He pointed to a possible convergence of technical factors that could make it a particularly volatile share on February 17.

British Gas's decision not to seek a US listing for Centrica means many US funds will be forced to sell the shares. Any US sell-off could be exacerbated by the withdrawal of UK income funds because Centrica will not pay a dividend. In addition uncertainty that Centrica might not qualify for the FTSE 100 could cause tracker funds to sell at the same time.

Trading volumes are also likely to be thin, and therefore any prices that emerge may not be an accurate benchmark for formal trading. "My concern is that the price from the grey market may not send any signal at all," said one executive involved in the demerger.

One of the last of the shipwrecked property buccaneers of the 1980s looks set to be raised from its creditors. Imry Properties would join Stanhope, Greycoat and Randsworth Trust on the list of those that returned from the dead. And Barclays Bank, the current owner, will be relieved to be rid of it, having found itself as sole banker to a collapsed leveraged buy-out. With negotiations running at around £450m for Imry, Barclays could even take a healthy book profit - although it previously made £240m of provisions against the investment.

The identity of the likely buyer, Rodamco, will bring back happy memories. The Dutch property fund was the aggressor in the UK's last big hostile property bid, for Hammerson - its 1989 offer still comfortably exceeds Hammerson's market value. Furthermore, it is the first overseas investor to take on a substantial development project since Imry's headier days. This suggests considerable confidence in the property market recovery. After all, Imry's 800,000 sq ft retail development in Southampton will require £200m of additional capital.

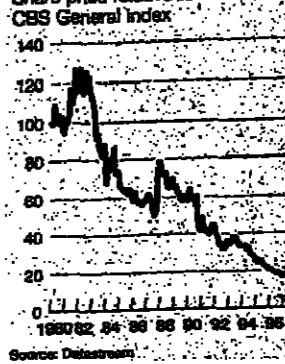
It is this project which is the key to making a profit from Imry. And with shopping centre rents finally rebounding, demand for the few development sites with planning permission is high. Nonetheless, this is a problematic site and valuations look demanding. With so many reminders of the 1980s, it is no wonder Chelsfield's shares rose on news that it was out of the bidding.

LEX COMMENT

Imry

Rodamco

Share price relative to the CSE General Index



Source: Datastream

Pru caps bid for Scottish Amicable

By Christopher Brown-Humes

Prudential, the UK's leading life insurer, opened a bidding war for Scottish Amicable yesterday, with a £1.9bn (\$3.07bn) offer which capped that from Abbey National last week.

Policyholders would get an average of £363 in cash or shares, with a similar amount added to their policies. The combined group

would have more than £100m of funds under management.

Abbey said it would consider improving its terms, which value the mutual life insurer at up to £1.4bn.

Observers said an auction behind closed doors was now likely. They said National Westminster Bank, Fortis of the Netherlands, and AMP, Australia's biggest life insurer, were among the most likely participants.

Scottish Amicable invited "definitive offers" from some of the "half dozen" companies which have approached it but refused to concede that its days as an independent company were over. It postponed sending out details of its own criticised demutualisation proposals for at least two weeks.

The Pru would give Scottish Amicable's 1.1m policyholders £800m in cash, shares and bonuses and inject £1.1bn into Amicable's with-profits life fund.

Half of the windfall which policyholders receive would be in cash or shares. They would also get £150m in bonuses added to policies immediately and at least £250m more on maturity. The funds funding comes from a £400m distribution of surplus assets from within Scottish Amicable's life fund. Abbey plans to distribute at least £400m to policy-

holders and Scottish Amicable at least £270m.

Analysts said the Prudential may have launched a knock-out blow, because of the way it was using the strength of its life fund to support its offer. "It's difficult for anyone else to come in," said Mr Roman Cizdyn, insurance analyst with Merrill Lynch. Prudential's shares rose 14p to 554.5p.

Lex, Page 16

Triplex defeated in bitter battle for Cook

By Richard Wolfe
Midlands Correspondent

Triplex Lloyd yesterday acknowledged defeat in its bitter takeover battle to win control of William Cook, the steel castings group.

Triplex was unable to raise its offer to beat the rival bid by the management

buy-out team led by Mr Andrew Cook, chairman and chief executive of William Cook. The withdrawal marks an end to the 12 week struggle between the two castings companies which has been marred by personal attacks by both sides and allegations of smear tactics.

Mr Colin Cooke, chairman

of Triplex Lloyd, said: "We correctly identified that William Cook was an undervalued company and would like to have acquired it at a price that we could have justified to our shareholders. In the event, this was not possible."

Triplex had been trying to win support among shareholders for a new offer since

Mr Cook launched his management buy-out bid two weeks ago. Mr Cook's recommended cash offer of 425p a share values William Cook at £79.5m, compared to Triplex's cash and shares package worth £73.7m. Triplex's cash and shares offer would lapse on Friday. Triplex's withdrawal repre-

sents a personal victory for Mr Andrew Cook, who was expected to lose control of the company founded by his great-great-grandfather. Under the terms of the buy-out, backed by Electra Fleming, Mr Cook will have a 14 per cent stake in the new company, to be called Steel Castings Investments.

Analysts estimate that a 50 per cent stake in Wellworth could cost between £90m and £100m (\$162m).

Fitzwilson built up its stake in Wellworth between 1992 and 1994 at a cost of £122m. The supermarket group last year had sales of about £300m.

Fitzwilson shares yesterday jumped 10p to 575p on rumours of a deal and Safeway's rose 11.5p to 351p.

All the main UK multiples have been attracted to the province since the IRA ceasefire in August 1994.

The supermarket sector in particular, estimated to be worth £1.6bn a year, is viewed as underdeveloped in terms of product ranges and technology.

Safeway is thought to have approached Wellworth over a possible deal when it became clear that J Sainsbury and Tesco were having difficulty obtaining planning permission for sites in Northern Ireland.

Sainsbury is facing planning inquiries on three sites and was forced by a High Court action to halt construction of a store at Coleraine following objections from local traders. Tesco has small Metro store in Belfast City centre and is looking at other sites.

Analysts said yesterday that a joint venture could be attractive to both parties.

It would give Safeway the chance to increase market share and would circumvent the difficulties encountered by its larger rivals.

Wellworth would benefit from Safeway's buying power in a market which is expected to become increasingly competitive.

Prices are substantially higher in Northern Ireland than in the rest of the UK and analysts estimate that a Safeway/Wellworth combination could bring them down by up to 5 per cent.

This would give Wellworth a significant advantage on pricing over Stewarts, the rival domestic supermarket group owned by Associated British Foods, which controls about 22 per cent of the market.

Ropner, the shipping, property and engineering group, yesterday succumbed to a revised £23.8m (\$34.8m) bid from rival Jacobs Holdings, signalling the demise of one of the few survivors of Britain's once important merchant shipping sector. Nearly three months after Jacobs mooted an all-share offer valuing the target at £27m, it raised its offer and introduced a cash element. Ropner's board, which includes three of the founder's great-grandsons, recommended the revised bid.

The offer is three new Jacobs shares and 302.75p cash for four Ropner shares. At yesterday's closing price of 91.5p, up 14p, it values each Ropner share at 144p.

Jacobs is also offering a partial cash alternative, allowing shareholders to take half their share entitlement in cash. UBS is underwriting the cash alternative at 84p a share.

At yesterday's closing price, the cash alternative also valued each Ropner share at 142p. A total of £22m cash will be available to Ropner shareholders.

Motoko Rich in London and Chris Tighe in Newcastle

Jacobs takes Ropner

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Motoko Rich in London and Chris Tighe in Newcastle

Scott Pickford meeting

The board of Scott Pickford, the UK oil consultancy at the centre of a tussle between US and Australian rivals, will meet on Friday to consider which of the two offers to recommend. Mr Don Scott, chairman, said he was also seeking clarification about an extraordinary meeting which was requested on January 30 by Mr Anthony Phipps who holds 24 per cent of Scott's stock.

Mr Phipps has alleged that Scott Pickford disregarded shareholders' interests by going ahead with a share exchange with Aerodata Holdings, the Australian oil services group, at a time when Core Laboratories, the US oil consultancy, had made a higher bid.

Core yesterday said its 59p per share cash offer, which values Scott at £7.46m, was conditional upon a recommendation by this Friday. It is also conditional upon acceptances from 90 per cent of Scott's shareholders.

Michael Lindemann

LucasVarity disposal

LucasVarity, the Anglo-US engineering group, yesterday announced the first disposal as part of its £250m (\$405m) restructuring. The company - which last December said it would be selling 13 non-core subsidiaries - has sold its 50 per cent holding in Lucas Yuasa, its automotive battery business, to its joint venture partner Yuasa Corporation of Japan. LucasVarity did not disclose the value of the deal.

Read by

First Direct, the Midland Bank subsidiary which pioneered telephone banking in the UK, is to lose its chief executive to the US. Mr Kevin Newman, chief executive of First Direct since 1991, is to move to Citibank in New York to develop the bank's global telephone banking operation. Midland, itself a subsidiary of HSEB Holdings, said yesterday Mr Newman's departure was amicable. Mr Graham Picken, First Direct's chairman, will take on a broader executive role. Mr Andrew Arnishaw, the 35 year old director of information technology - a role Mr Newman once held - will step up to the position of chief operating officer.

George Graham

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Betacom	5 mths to Dec 31	24.9 (6.92)	1.26 (0.25)	1.62 (0.36)	0.2	Apr 7	-	-
BSkyB	6 mths to Dec 31	585.6 (464)	133.7 (106.3)	7.1 (5.6)	2.75	Apr 4	2.5	5.5
Carcamp	Yr to Oct 31	104.7 (87)	9.27 (9.25)	18.3 (22.4)	7.25	Apr 18	7.25	11
Gardiner	Yr to Oct 31	96.7 (60.4)	4.37 (3.34)	2.62 (2)	0.65	Apr 11	0.59	0.85
Highlight	Yr to Nov 30	81.2 (57.3)	5.01 (4.62)	8.71 (6.78)	2.25	Apr 15	2.25	3.55
Sin Business	6 mths to Oct 31	2.81 (1.36)	0.265 (0.131)	0.0911 (-)	0.02284	Mar 6	-	3.38
Investment Trusts	NAV (p)	Attributable Earnings (p)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Angerstein Fwrt	6 mths to Nov 30	107.63 (101.49)	1.94 (1.65)	1.64 (1.33)	1.2	Mar 5	1.1	2.8
Yeoman	Yr to Dec 31	333.10 (298.54)	3.63 (3.19)	15.55 (15.85)	2.5	Apr 4	2.5	15.1

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. +After exceptional charge. -After exceptional credit. (On increased capital. £4.4m stock. +Makes 0.0448p to date. At 41 May 31. -Taking zero dividend preference shares of terminal redemption value.

JK 10/15/92

FINANCIAL TIMES THURSDAY FEBRUARY 6 1997

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EX COMMENT
Imry

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INTERNATIONAL CAPITAL MARKETS

Italy rallies on strong domestic buying

GOVERNMENT BONDS

By Edward Luce in London and Lisa Bransten in New York

Italian bonds recovered some of the ground lost earlier in the week on reports that European Union monetary officials were drawing up plans to guarantee a place in the second wave of Emu, after 2000.

Economists were divided on the reasons behind the BTP rally, with some attributing it to market relief after a period of growing uncertainty on Italy's prospects of being a founding member of Emu. Mr Luca Jellinek, bond strategist at Paribas in

London, said: "Italian bonds made good gains on the back of strong domestic buying. 1999 was never a realistic target date for Italy's entrance to Emu, so the reports on its delayed but guaranteed entry could be taken as a positive development."

Mr David Brown, chief economist at Bear Stearns in London, said: "The market's reaction was a little bit surprising. Italy is not off the hook at all. If Germany fails to give Italy less than resounding support at the summit between Mr Romano Prodi (prime minister of Italy) and Chancellor Helmut Kohl on Friday, then BTPs could take a dive."

Traders said that the re-

covery of Italy's long-running metal-workers' wage dispute on Tuesday, and the slowing in the annual rate of growth of Italy's consumer price index to 2.6 per cent - the lowest since 1989 - had fuelled expectations of further interest rate cuts by the central bank.

The recovery of the lira on the foreign exchange markets, where it had dropped to 1,990 against the D-Mark in the morning but rose to 1,895 in the late afternoon, directly tracked the BTP rally.

March futures on 10-year BTPs closed 0.83 higher at 1,935 on Liffe, while in the cash market the yield spread of BTPs over German bunds tightened to 155 basis points.

Spanish bonds also recovered, in spite of yesterday's report by a government minister that Spain's public debt had risen by 4 percentage points in 1996 to 69.3 per cent of GDP. Spanish 10-year bond futures rose by 0.23 to close at 1,133 in Barcelona. In the cash market, bonds' 10-year yield spread over bunds widened slightly to 109 basis points.

Overnight profit-taking by Japanese investors after the appreciation of sterling helped push UK gilts lower after a one-week rally. Traders said Italian investors heavily offloaded gilt futures to realise their recent capital gains and take advantage of cheaper Italian bonds. Liffe's March long gilt future

dropped 1% to close at 112.4. Yield spreads over 10-year bonds widened by six basis points to 174 basis points.

German bond futures rose by 0.36 to settle at 102.15 on Liffe yesterday on expectations of a strong rise in January unemployment figures today.

US Treasuries were moderately lower in mid-afternoon trading as the Federal Reserve left interest rates unchanged. Bonds bounced briefly off their session lows just after 2pm, as the Fed announced that its Open

Market Committee had not changed interest rates, and then began to settle back near their pre-announced levels.

Near 3.30pm, the benchmark 30-year Treasury was 1% lower at 96.82 to yield 6.731 per cent and the two year note was down 1% to 99.15, yielding 5.874 per cent.

Few on Wall Street expected the FOMC to change monetary policy, although several economists expect an interest rate increase sometime in the first half of this year.

Of more immediate concern to the market was the new supply to be sold next week as part of the Treasury's quarterly refunding operations. The Treasury said it planned to raise about \$21.75bn next week through the sale of \$17.75bn in three-year notes, \$12bn in 10-year notes and \$10bn in 30-year bonds.

Views differ on reform of derivatives

The reform of the rules governing US derivatives regulation makes an important new distinction between retail and "professional" or wholesale traders of government securities and foreign exchange instruments.

The legislation, subject to hearings by the Senate Agriculture Committee next week, opens the door for US derivatives exchanges to offer separate markets in these products free of oversight by the Commodity Futures Trading Commission, their chief regulator.

Since nearly 80 per cent of the business at the Chicago Board of Trade and the Chicago Mercantile Exchange results from professional trading, it is conceivable that if the bill passes Congress, the CFTC will be left overseeing just a handful of retail contracts listed on US exchanges.

The bill, introduced by a bipartisan group of senators, including Mr Richard Lugar, a Republican and chairman of the committee which periodically reviews the CFTC's powers, elicited praise from the derivatives industry and a shocked response from the CFTC.

"While we are still reviewing the proposed legislation, I am concerned that it could result in profound deregulation of the country's futures and options markets," said Ms Brooksley Born, chairwoman of the CFTC. "Important protections for the public, market participants, and the stability of the financial markets could be eliminated."

The controversial portions of the bill apply to the so-called Treasury Amendment, an add-on to the Commodity Exchange Act of 1974. The amendment has said that the CFTC has no power to supervise over-the-counter transactions in foreign exchange and government securities.

The new legislation would add OTC equity derivatives products to that list, something derivatives dealers and their trade group, the International Swaps and Derivatives Association, have lobbied for years. The fact that the bill would unfettered access to the OTC trade does not frighten the dealing community.

Participants include many different types of entities that are regulated in different ways. These markets are remarkably liquid and efficient. That regulatory diversity may be a source of strength," said Mr Mark Brickell, a member of ISDA's board and a managing director at J.P. Morgan.

ISDA said it was concerned the bill gives the CFTC the right to regulate over-the-counter foreign trades with retail investors as counterparties. The bill does not offer a definition of retail investors, and so creates some additional legal uncertainty, it said.

Mr Jack Sandner, chairman of the Chicago Mercantile Exchange, said this was the first time he could remember over the past 17 years "that we have potential legislation that will interfere with our industry" rather than impede its growth.

Laurie Morse

French offering gives investors Ecu option

INTERNATIONAL BONDS

By Samer Iskander

The eurobond market yesterday saw the third issue of bonds taking into account the growing momentum towards a single European currency.

The transaction - from Caisse Centrale du Crédit Immobilier de France (CIF) - was tagged a "Eurobanc" bond because it consists of two parallel floating-rate notes.

The bonds are denominated in Ecu and French francs. They have identical structures and pay the same margin 6% basis points, over benchmark interest rates - the London interbank rate on the Ecu tranche and the Paris interbank rate on the French franc rate.

Investors in the bonds have an option to exchange the franc-denominated paper for its Ecu equivalent after January 1999, when the single European currency is to be initiated.

"We are offering investors two options," CIF said. "An option on the single currency, and another on liquidity."

Liquidity is expected to increase as a result of the exchange, which raises the outstanding amount of the Ecu-denominated issue.

Credit Commercial de France, the lead manager, said the deal had met strong demand, notably from money market funds.

It also highlighted the simplicity of the structure. The French franc bonds come in denominations of FF1m, the London interbank rate on the Ecu tranche and the Paris interbank rate on the French franc rate.

The investor gets the equivalent of his franc hold-

ing in Ecu, rounded to the nearest Ecu," CIF said.

Elsewhere, Brazil doubled the size of its DM500m issue launched on Tuesday. "The new bonds were very well received, just like the initial issue," said Credit Suisse First Boston, the lead manager.

Other deals launched yesterday included a maiden issue in Australian dollars by the Province of Alberta.

ABN Amro, lead manager for the issue, said the debut transaction had benefited from the "rarity value attached to the borrower, which comes to the market only a couple of times every year".

The Dutch guilder sector saw a Fl1bn issue by BNG. "It was extremely well received," said ABN Amro, the lead manager, adding that demand in the sector was strong because of the absence of supply.

Analysts believe the Dutch government, which has already fulfilled 90 per cent of its financing requirements for the year, will not be issuing bonds in the near future.

Local de France. The total size of the deal, which is due to be launched in coming weeks, could be as high as \$1bn.

Final terms, non-callable unless stated. Yield spread from relevant government bond at launch supplied by lead manager. Unlisted, floating-rate notes. A spread-based coupon, R. Fixed rate, F. Flotation date, (a) no offer, (b) 3-month Libor +54bp, (c) 6-month Libor +20bp. (d) DM500m launched on Tuesday was increased to Cbrbn. (e) DM500m launched 15/1/97 was increased to DM400m. (f) Redemned in Fl. Exchangeable into Ecu bonds from 1/1/99. (g) 3-month Libor +154bp. (h) 3-month Libor +154bp. (i) Flotation date, 27/3/99, then 194% - 2 x 6-month Libor. (j) Over interpolated yield. (k) Flotation date, 27/3/99, then 9.5% to 194% - 2 x 6-month Libor. (l) Short 1st coupon.

Source: ABIS International

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Red	Coupon	Date	Price	Change	Yield	Week	Month	Year
Australia	6.750	11/08	98.5275	+0.470	7.25	7.48	7.44		
Austria	5.625	01/07	99.4490	+0.270	5.70	5.84	5.86		
Belgium	7.000	10/08	105.530	+0.320	5.65	5.77	5.90		
Canada	7.000	12/08	104.2000	+0.580	5.61	6.68	6.70		
Denmark	6.000	01/07	105.500	+0.480	5.67	5.77	5.87		
France	5.500	10/07	104.270	+0.480	5.61	5.71	5.85		
Germany	6.500	10/06	107.120	+0.280	5.54	5.84	5.78		
Germany Bund	6.000	01/07	102.350	+0.520	5.68	5.82	5.71		
Ireland	6.000	01/08	105.930	+0.320	5.65	5.65	5.71		
Italy	7.750	11/08	104.4700	+0.330	7.10	7.20	7.47		
Japan	No 143	04/08	104.200	+0.400	2.29	2.41	2.42		
Netherlands	5.750	01/07	101.220	+0.340	5.49	5.62	5.74		
Portugal	9.500	02/08	116.540	+0.340	6.88	6.70	6.56		
Spain	8.000	04/08	113.650	+0.230	6.74	6.74	7.00		
Sweden	8.000	09/07	108.590	+0.680	6.62	6.67	6.79		
UK Gilt	7.000	12/08	101.16	+0.220	7.28	7.22	7.22		
US Treasury	6.500	10/08	112.22	+0.220	7.35	7.28	7.59		
US Treasury *	6.500	11/08	112.22	+0.220	7.35	7.28	7.59		
ECU (French Gov)	6.500	11/08	107.5100	+0.220	5.91	5.98	6.11		
London closing, New York mid-day									
7 Gilt	6.500	12/08	104.200	+0.220	7.28	7.22	7.22		
Yield: Local market standard.									
7 Gilt	6.500	12/08	104.200	+0.220	7.28	7.22	7.22		
Yield: US, UK in 2000, others as quoted									

Source: ABIS International

US INTEREST RATES

Latest Treasury Bills and Bond Yields

One month - 1 year - 5 years

2 years - 7 years - 10 years

5 years - 10 years - 30 years

10 years - 30 years

30 years - 30 years

Source: ABIS International

	Open	Sett	price	Change	High	Low	Est. vol.	Open int.
Treasury Bills	131.00	131.00	+0.34	131.08	130.74	130.74	109,673	197,182
Jun	129.46	129.74	+0.38	129.78	129.45	129.45	14,657	
Sep	127.78	128.08	+0.40	128.70	127.78	127.78	776	

Yield: Local market standard.

7 Gilt

Yield: US, UK in 2000, others as quoted

Source: ABIS International

BOND FUTURES AND OPTIONS

France

II NOTIONAL FRENCH BOND FUTURES (MATIF) FF500,000

Open Sett price Change High Low Est. vol. Open int.

Mar 130.80 131.0

COMMODITIES AND AGRICULTURE

Conference on investment told that mining legislation should be changed

African countries urged to reform tax

By Mark Ashurst
in Cape Town

African countries needed to make substantial changes to their tax regimes if they were to attract their fair share of foreign capital for mining projects, Mr Bobby Danchin, chairman of Anglo American Corporation's new mining business unit, said yesterday.

He suggested at the Investing in Africa conference in Cape Town that, in spite of big economic and political reforms throughout Africa in the past 10 years, the implementation of reforms to mining legislation and the removal of fiscal barriers still had a long way to go.

"There has been much talk about the establishment of an environment that encourages the exploitation and exploration of minerals," he said. "Here, especially, implementation lags far behind good intention."

"Africa is still uncompetitive on a global basis because of fiscal impositions." He insisted: "Governments should be aware of the very considerable amounts of direct revenue which will be raised from exploration, capital investment and mining operations."

The key to attracting mining investment is to provide tax incentives on the various tax charges on mining profits."

Mr Dennis Tucker of Flemming Martin in Johannesburg, also told the conference that mining investment failed to reflect the continent's geological potential.

"Africa is headed on the straight and narrow with rapid moves aimed at turning its mineral wealth to account," he said. "[But] it has still to get its fair share of worldwide investment."

In terms of exploration budgets, Africa, with an 11.9 per cent share, lagged behind Latin America (27.3 per cent), Australia (18.8 per cent) and Canada (13.1 per cent).

Investors recognised the potential in Africa and were paying between \$36 and \$113 a troy ounce for gold reserves owned by companies in the region. That compared with the \$33 an ounce of reserves being paid for good quality South African producers and explained why South African companies were spending heavily on exploration elsewhere.

Mr Tucker estimated that the big South African groups would spend nearly \$100m this year in Africa.

South African interest was motivated in part by the decline of the domestic gold industry, which had failed to sustain the productivity improvements required to offset rising costs at deep level mines.

Revenues had increased by a quarter last year, largely as result of the weaker rand, but this had been eroded by a 20 per cent increase in production costs.

"Only the weak rand and strong rand gold price rescued income. The early productivity initiatives would not have bailed out the industry," said Mr Tucker.

• The bulk of global mining financing has shifted from its traditional base in London to Toronto, claimed Mr Michael Wilson, vice-chairman of RBC Dominion Securities, Canada's biggest investment bank, at a dinner held in connection with the conference. Canada had seen spectacular growth in equity fund raising for global mining projects.

Mr Wilson said mining equity finance raised on the Toronto Stock Exchange last year reached US\$4bn, some 3.5 times more than the next global market, Australia, where the equivalent of US\$1.1bn was raised.



Investment has failed to reflect the continent's potential

Cereal growers encouraged to save wildlife

By Alison Maitland

Leading conservation groups in the UK yesterday expressed enthusiasm for a government-funded pilot programme to encourage cereal farmers to change their practices to help save wildlife.

"This is really good news," said Mr Dick Potts, director general of The Game Conservancy Trust, an independent charity. "The scheme will mean there will be tens of thousands more birds, hundreds of thousands more wild flowers and millions more beneficial insects."

The programme provides a vision of reforms to the European Union's Common Agricultural Policy, which would switch funding from cereal production to environmental objectives.

There have been serious declines in many species of farmland wildlife in the past 25 years. The population of the tree sparrow has dropped by 88 per cent, grey partridge by 82 per cent, and lapwing by 52 per cent.

Mr Potts said large-scale cereal growers would be compensated for losses in direct support payments from Brussels for the small reduction in the area they cultivate with crops.

They would need to make only minor adjustments.

These include: leaving cereal stubble in some fields rather than ploughing it in; reviving the practice of sowing a grass and clover mix which remains in the field once harvested; avoiding spraying borders of fields with herbicides and insecticides; and keeping narrow strips across fields unsprayed.

These measures would encourage insects and provide food and shelter for wildlife. "It's a brilliant integrated package," said Mr Potts. He said research to be published shortly showed that chemical sprays were not universally harmful for wildlife.

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Newsprint producers delay rise in prices

By Robert Gibbens
in Montreal

Four big Canadian newsprint producers, facing customer resistance, have delayed a US\$75 a tonne price increase to March 1.

The increase to US\$75 had been due to come into force on February 1. The companies - Aenor, Stone-Consolidated, Abitibi Price and Donohue Market - said conditions were not yet right for the increase.

Analysts believe the rise will not take hold until late summer because North American inventories are still relatively high.

"The newsprint market is not ready for the \$75 increase now, but it should stick by March 1," said Mr Rick Petersen, a senior Aenor sales executive.

He said inventories were down at publisher and producer levels after long mill shutdowns over Christmas and New Year at all big Canadian producers.

Newsprint prices usually follow softwood pulp trends, and pulp producers see a firming trend, with strong Asian demand helping to absorb world supplies.

North American softwood kraft (BNSK) is expected to rise from \$525-\$550 a tonne to \$650 by the end of the year, said Mr Frank Dottori, president of Tembec, an eastern Canada producer of specialty pulps exported worldwide.

But many insist the newsprint market will not take the full 15 per cent increase on March 1. Mr John Miller, analyst with Canaccord Capital, said a \$30 increase is more likely to stick.

Investors, however, are taking a more optimistic view on the outlook for newsprint producers after last year's market sell-off. Aenor, Stone, Donohue and Abitibi shares are all near their 52-week highs.

Copper's rise leads general increase in LME prices

MARKETS REPORT

By Kenneth Gooding, Susanna Vovis and Robert Corraine

Copper for immediate delivery on the London Metal Exchange rose 3½ per cent and led a general increase in LME prices. The premium for copper for immediate delivery over three-month metal moved back above \$200 a tonne, to \$215, and three-month copper was \$210 at the close, up \$6 a tonne from Tuesday's close.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

■ ALUMINUM 99.7% PURITY (\$ per tonne)

Cash 3 mths 1629-30

Previous 1598.5-9.5 1623-4

High/low 1585/1615 1633/1615

AM Official 1594/1645 1618-19

Kerb close 1631-32

Open Int. 247,549 63,324

Total daily turnover 63,324

■ ALUMINUM ALLOY (\$ per tonne)

Cash 1515-20 1635-38

Previous 1500-05 1525-30

High/low 1540/1525 1640/1525

AM Official 1500-10 1525-30

Kerb close 1535-40

Open Int. 5,377 2,129

Total daily turnover 2,129

■ LEAD (\$ per tonne)

Cash 674.75 682.5-69.0

Previous 686.5-7.5 677.0

High/low 686/686 673/676

AM Official 683-63.5 676-77

Kerb close 681-82

Open Int. 37,340 10,740

Total daily turnover 6,380

■ NICKEL (\$ per tonne)

Cash 7690-700 7790-800

Previous 7590-600 7790-700

High/low 7840/7600 7690-707

AM Official 7595-600 7695-67

Kerb close 7810-15

Open Int. 51,101

Total daily turnover 12,661

■ TIN (\$ per tonne)

Cash 5810-15 5865-75

Previous 5800-10 5860-70

High/low 5800/5800 5860/5875

AM Official 5790-85 5850-85

Kerb close 5870-90

Open Int. 15,285

Total daily turnover 2,548

■ ZINC, special high grade (\$ per tonne)

Cash 1167.5-89.5 1196-89

Previous 1151.5-2.5 1171-2

High/low 1151.5 1190/1171

AM Official 1151-51.5 1171-71.5

Kerb close 1183-84

Open Int. 88,769

Total daily turnover 19,865

■ COPPER, Grade A (\$ per tonne)

Cash 2448-53 2237-38

Previous 2365-70 2195-200

High/low 2360/2370 2240/2232

AM Official 5790-85 5850-85

Kerb close 5870-90

Open Int. 148,165

Total daily turnover 99,043

■ LME AM Official (\$/tonne)

1,6292

LME Closing (\$/tonne)

1,6285

Spot 1,627.7

3 mths 1,616.5

12 mths 1,620.4

1 year 1,623.0

■ HIGH GRADE COPPER (COMEX)

Set Day's Open

price change High Low Vol Int.

Feb 11.00 -1.50 110.10 105.60 385 2,221

Mar 10.75 -1.75 108.50 103.80 7,761 22,822

Apr 10.75 -1.00 107.00 103.40 25 1,277

May 10.75 -0.25 105.10 101.25 384 7,058

Jun 10.40 -1.50 104.20 101.00 16 1,123

Jul 10.35 -0.25 103.20 102.00 31 4,554

Total 4,789 51,123

■ PRECIOUS METALS

LONDON BULLION MARKET (Prices supplied by N M Rothschild)

Gold/Troy oz \$ price

2410.00-34.00 2,400 17,261 33,592

2225-0.44 2,260 2,200 15,598

12.00-0.15 2,125 2,100 845 9,150

2110.00-2.15 2,125 2,100 1,005 8,699

2115.00-2.15 2,125 2,100 1,005 8,699

2115.00-2.15 2,125 2,100 1,005 8,699

2115.00-2.15 2,125 2,100 1,005 8,699

2115.00-2.15 2,125 2,100 1,005 8,699

2115.00-2.15 2,125

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Notes									
Allianz									
Axa									
Aviva									
Cigna									
Cigna									
Cigna									
Cigna									
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LONDON STOCK EXCHANGE

FTSE 100 and SmallCap close at new peaks

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

If there were lingering worries about the prospects of an interest rate rise in the UK they did not put off institutional buyers of UK stocks yesterday.

Both the FTSE 100 and FTSE SmallCap indices climbed to new intraday and closing highs, responding to a fresh flurry of local and overseas buying.

The only drag on the equity market came from gilts which, were a few ticks easier through out the morning on anxiety about interest rates.

The performance of stocks across the board was all the more impressive given that sterling continued to gain ground, rising over one per cent against a basket of leading currencies and over three pence, or 1.1 per cent against the D-mark.

The Bank of England left its money market dealing rates unchanged, signalling no alteration as yet in official interest rates after the latest meeting between Mr Eddie George, governor of the Bank of England, and Mr Kenneth Clarke, chancellor of the exchequer. Nor was there any change from the US where the Federal Reserve Open Market Committee finished its two-day

meeting to debate US monetary policy.

The FTSE 100 index closed an active trading session up 20.6 at a new closing peak of 4,281.5 having moved to an intraday record of 4,286.9 in mid-morning.

The FTSE SmallCap, meanwhile, was a further 4.9 ahead at a peak of 2,319.0 after an intraday record of 2,319.1. The FTSE 250 joined in the market's upside, shrugging off its recent bout of underperformance and moving up 8.2 to 4,583.9. But it remained about 32 points away from its closing and intraday highs, recorded on Tuesday 23.

Sterling's strength was one factor behind the handful of losers

in the FTSE 100, notably two of the market's big pharmaceutical stocks, Zeneca and SmithKline, whose shares have both been initiated by takeover speculation. They were additionally weakened by news that Roche of Switzerland, long seen as a potential bidder for either, had made an acquisition in the US, making a blockbuster bid less likely in the short term.

There was help for London too from Wall Street, where the Dow Jones Industrial Average opened sharply higher after news of the proposed merger of Morgan Stanley and Dean Witter, which will create the biggest investment bank stockbroker in the world.

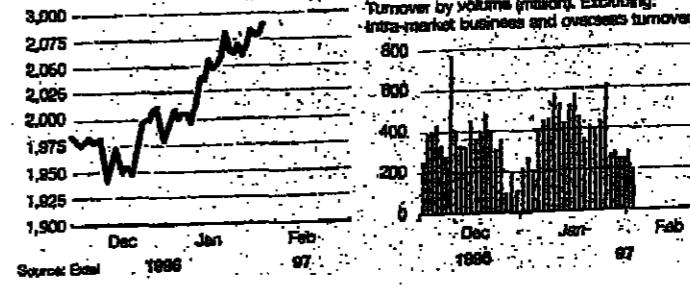
Up 27 points overnight, the Dow was up 30 points not long after the opening.

The spate of profit warnings continued with MS International, the engineering group, and West 175 Enterprises both suffering heavy share price falls.

News that Prudential had joined the bidding queue for Scottish Amicable was seen as only the second shot in what promises to be an aggressive takeover battle. Other big financial sector bids are "almost a certainty", according to one specialist.

Turnover at 8pm yesterday was 800m shares. Customer business on Tuesday, excluding Crest transactions, was worth £666.8m.

FTSE All-Share Index



Equity shares traded

Turnover by volume (million). Excluding intra-market business and overseas turnover	
Source: Bourse of London	1986
1,000	1987
1,200	1988
1,400	1989
1,600	1990
1,800	1991
2,000	1992
2,200	1993
2,400	1994
2,600	1995
2,800	1996
3,000	1997

Indices and ratios

FTSE 100	4281.5	+20.6	FT 30	2845.8	+4.2
FTSE 250	4553.9	+8.2	FTSE Non-Fins p/c	18.80	+8.75
FTSE 350	2116.8	+5.8	FTSE 100 Fut Mar	4277.0	+22.0
FTSE All-Share	2089.61	+8.41	10 yr Gilt yield	7.30	7.27
FTSE All-Share yield	3.52	3.54	Long gilt/equity ratio	2.07	2.06

Worst performing sectors

1 Telecommunications	+1.7	1 Extractive Inds	-0.6
2 Retailers: Food	+1.7	2 Pharmaceuticals	-0.5
3 Life Assurance	+1.6	3 Gas Distribution	-0.4
4 Utilities	+0.9	4 Building Mts	-0.4
5 Banks: Retail	+0.9	5 Engineering: Vehcils	-0.3

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIFFE) £25 per full index point (APD)					
Open	Sett price	Change	High	Low	Bst. vol. Open Int.
Mar 4270.0	4277.0	+22.0	4288.0	4267.0	10,127 50,000
Jun 4300.0	4305.5	+21.5	4300.0	4290.0	30 4079
Sep 4320.0	4320.0	+22.0	4320.0	4310.0	1741

FTSE 250 INDEX FUTURES (LIFFE) £10 per full index point					
Mar 4605.0	4605.0	-5.0	4605.0	4605.0	35 5726

EURO STYLE FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
Feb 4100 4100 4200 4200 4300 4400 4450	C P C P C P C P	4300 4350 4400	4450	4450	4450

FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
Feb 4125 4125 4175 4225 4275 4325 4375	C P C P C P C P	4275 4325 4375	4400	4450	4450

FTSE 250 INDEX FUTURES (LIFFE) £10 per full index point					
Feb 4125 4125 4175 4225 4275 4325 4375	C P C P C P C P	4275 4325	4375	4400	4450

EURO STYLE FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
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FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
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FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
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EURO STYLE FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE										WORLD STOCK MARKETS									
AUSTRIA (Feb 5 / Sch) 1,272										SINGAPORE (Feb 5 / Kroner) 1,357									
Belgium (Feb 5 / Frs) 2,449										SOUTH AFRICA (Feb 5 / Rand) 2,721									
Denmark (Feb 5 / Kr) 700										SOUTH KOREA (Feb 5 / Won) 1,248									
Finland (Feb 5 / Mark) 1,290										SOUTH AFRICA (Feb 5 / Rand) 2,721									
France (Feb 5 / Frs) 3,675										SOUTH KOREA (Feb 5 / Won) 1,248									
Germany (Feb 5 / DM) 1,290										SOUTH KOREA (Feb 5 / Won) 1,248									
Greece (Feb 5 / Drachma) 3,050										SOUTH KOREA (Feb 5 / Won) 1,248									
Iceland (Feb 5 / Krona) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
Ireland (Feb 5 / Eire) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
Italy (Feb 5 / Lira) 4,440										SOUTH KOREA (Feb 5 / Won) 1,248									
Netherlands (Feb 5 / Gld) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
Norway (Feb 5 / Krone) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
Portugal (Feb 5 / Escudo) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
Spain (Feb 5 / Peseta) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
Sweden (Feb 5 / Krona) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
Switzerland (Feb 5 / Frs) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
United Kingdom (Feb 5 / Pounds) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
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Austria (Feb 5 / Sch) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
Belgium (Feb 5 / Frs) 1,272										SOUTH KOREA (Feb 5 / Won) 1,248									
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Dow up as Wall St deal lifts sentiment

AMERICAS

The announcement that Morgan Stanley, the US investment bank, and Dean Witter Discover, the brokerage house, had agreed to merge to form the largest securities company in the US, sparked sharp rises in the securities sector, writes *Lisa Bransen in New York*.

Elsewhere, shares were mixed at midsession as the technology-rich Nasdaq composite slipped while other sectors were mostly flat.

Shares in Morgan Stanley jumped 7% or 13 per cent to \$64 and Dean Witter added \$1 or 5 per cent to \$40. The announcement also led to gains in a number of smaller securities companies seen as possible merger candidates. Donaldson Lufkin & Jenrette added \$2 at \$39. Bear Stearns gained 1% at \$33. Charles Schwab climbed \$1 at \$38 and AG Edwards rose 2% or 6 per cent to \$36.

Meanwhile, PaineWebber Group, which had risen more than \$11 since mid-

January on speculation that it might be a merger candidate, slid 3% to \$35 yesterday.

Blue chip shares in the Dow Jones Industrial Average were restrained by a loss of 3% at \$150 in IBM. At 1pm the index was 12.32 higher at 8,450.80 while the more broadly traded Standard & Poor's 500 lost 0.55 at 789.01. NYSE volume was 275.97 shares.

In early afternoon trading the Nasdaq was off 0.31 at 1,364.44 amid losses in both the large and small capitalisation components in the index. The Pacific Stock Exchange technology index, which include both Nasdaq and NYSE shares, fell 1.4 per cent.

All four of the largest companies on the Nasdaq were lower. Intel lost 4% at \$160. Microsoft shed \$2 at \$100. Cisco Systems, which reported quarterly results just ahead of estimates on Tuesday, shed 3% at \$64 and Oracle lost 3% at \$30.

TORONTO tracked Wall Street in a morning of solid

two-way trading but was marginally lower at midsession. At the noon calculation, the 300 composite index was off 1.57 at 6,143.84.

Banks were the best performing sector with Royal Bank of Canada gaining 35 cents to C\$1.75 and Toronto-Dominion Bank advancing 50 cents to C\$8.85. Oil and utilities were the most notable sector laggards.

Lafarge rose C\$9.90 to C\$46.30 following news of solid sales growth for 1996. Barrick Gold dipped 40 cents to C\$35.70 after weak fourth quarter earnings.

SAO PAULO was higher as preferred shares of CVRD climbed 5.2 per cent to R\$27.35 on continued bullishness over the mining giant's forthcoming privatisation. The Bovespa index was 665 higher by midsession at 5,181.20.

CARACAS moved ahead steadily from the outset after a decline in money market rates sparked an improvement in investor sentiment. At midsession, the IBC index was up 44.69 at 6,418.61.

Firm rand powers South Africa higher

Buoyed by a firm rand and talk of an end to exchange controls in next month's budget, the Johannesburg stock market continued to power upwards.

The all-share index closed 3.1 better at 6,804.1, thanks to strong performances

among resource stocks and the banks. Industrials, held back by a heavy fall for Iscor, gained 2.5 to 8,133.4.

The rand broke through the R4.50 to the dollar level at one stage amid persistent talk of an early end to exchange controls. The cur-

rency strength also sparked speculation on a cut for interest rates. South African Breweries closed R1.25 higher at R124. The main blight on the session was a fall of R21 or 7 per cent to R340 for Iscor, the steel producer, on lower profits.

EUROPE

More strength in the dollar, and a growing conviction that interest rates would remain steady, took 10 continental bourses to all-time highs.

FRANKFURT looked for leadership, saw that its chemicals sector had barely moved in two months, and lifted the sub-index by 2.6 per cent as the Dax peaked at 47.25, or 5.5 per cent higher than an Ibis-indicated 3,114.75. Turnover rose from DM12.1bn to DM12.9bn.

Bayer led chemicals with a gain of DM2.92 or 4.7 per cent at DM65. Mr Andreas Schmitz, CEO of chemicals at BZW in Frankfurt, noted that the big three topped the Dax 30 performance charts in 1996, and ranked very high in Europe; he saw yesterday as sector rotation following the big January gains in German banks, carmakers and construction stocks.

Among individual stocks, restructuring gave Luftansa a big lift, the airline gaining DM1.15 or 5.2 per cent at DM23.35.

PARIS kept in step with leading bourses, pushing the CAC 40 comfortably into new high ground with a rise of 38.18 or 1.5 per cent to 2,541.24 in heavy two-way trading.

Banks bounced off a firm bond market, Suez adding FFr7.50 or 3 per cent to FFr260 and BNP gaining

FFr5.30 to FFr221. Elf, up FFr30 to FFr370, had a Merrill Lynch share upgrade as well as the firm dollar to thank for a 5.5 per cent surge.

Strong 1996 sales left Carrefour FFr36 higher at FFr3.35 and a similar story prevailed at Saks Rosignol which surged FFr12.60 or 8.4 per cent to FFr16.5.

Havas continued to benefit from talk of a restructured media sector, adding FFr1.70 to FFr449 for a gain of 11 per cent in three days. Accor fell FFr9 to FFr749 after Paribas downgraded the stock from "buy" to "no action, fair value".

AMSTERDAM registered an all-time high with the AEX index 9.27 better at 884.49. Royal Dutch rode up on the strong dollar, Heineken bounded on earnings hopes and a good day for bonds sent financials slightly higher.

Heineken jumped FFr1.90 or 3.2 per cent to FFr307 after a press report sparked hopes that the brewer's earlier forecast of lower profits for 1996 had been too pessimistic.

Royal Dutch gained FFr8.40 to FFr31.60. ABN Amro rose FFr1.30 to FFr124 and Aegon gained FFr1.50 to FFr115. Weak on Tuesday on news of a third quarter loss, KLM rallied strongly, adding FFr1 to FFr15.50.

ZURICH extended its record-setting run to a fifth

FTSE Actuaries Share Indices

Feb 5 THE EUROPEAN SERIES

Hourly changes Open 10.30 11.00 12.00 13.00 14.00 15.00 Close

FTSE Eurotrack 100 2074.72 2076.58 2077.51 2078.15 2078.74 2080.22 2080.12 2081.22

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The Business of Travel

Welcome to the first issue of the Business of Travel, a new review which will appear four times a year with the Financial Times, focusing on the latest developments in business travel and travel management. This issue, which has been timed to coincide with the Business Travel 97 show being held at London's Business Design Centre, from Tuesday February 11 until Thursday February 13, concentrates on developments in conferences and exhibitions. The range of articles, includes how to organise your conference, how to keep the audience's attention, and how to evaluate whether it has been a success.

In addition, there are reports on a wide variety of other themes, including the latest on air and rail travel, the hotel industry and travellers' experiences. There is also a special guide for business travellers to some of the main centres in south-east Asia and a listing of important world conferences and exhibitions. Future issues planned for May 15, September 9, and November 20 will follow a broadly similar format, and will contain a section on an important industry theme, together with regular features and guides.

Readers' comments on this publication, on travel issues, their experiences travelling on business, and on other topics of relevance to the international traveller are welcomed, and should be sent to:

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Business travel is becoming more expensive after sharp rises in the cost of hotels and air travel last year. American Express, the card issuer and business travel agent, estimates that hotel prices in many parts of the world rose by up to 20 per cent. US air fares increased by 11 per cent in the first eight months of last year compared to the previous year, according to Business Travel International, the global travel agency partnership.

The rise in air fares was partly due to the return of a US federal tax on airline tickets, according to BTI, but heavy demand has also been instrumental in pushing up prices.

As the cost of business travel rises, travellers and suppliers have been redoubling their efforts to control costs, often at the expense of the business travel agent. Commission-capping by airlines has spread from the US into Europe, with airlines such as British Airways, Lufthansa and SAS

capping payments to travel agents on domestic flights, according to American Express.

Richard Lovell, executive vice-president for northern Europe at Carlson Wagonlit, the business travel agent, predicts consolidation in the airline industry but does not foresee an end to attempts to cut back on travel agents' costs. "There will be fewer suppliers and they will try to bypass the business travel agent to sell direct to the corporate client or,

in some cases, go over the heads of the corporate client to the business traveller," he says.

For this reason, business travel agents are generating alternative ways to earn fees in order to reduce their reliance on commission. Maria Liija, senior vice-president of American Express' European business travel operations, believes that managing this change is the greatest challenge facing the company.

Providing self-service tools to corporate clients is an important part of the redefined business travel agent's role, according to Ms Liija. American Express has been working with Microsoft, the software production company, to develop a real-time booking service for launch in the US later this year.

This will allow corporate travellers to reserve and book

travel on their personal computers or laptops. The system can incorporate negotiated rates and travel policy guidelines, and the information is stored to monitor compliance and identify ways of reducing travel budgets.

Travel agents' expanding services include handling conferences, Jeff Reynolds, manager of group travel at Hogg Robinson, the business travel agent which entered the conference market six years ago, says these

■ Travel management:

serious travel budgets need serious management, so some companies are switching to agencies. Page 2

■ Conferences and exhibitions:

While choosing the right speakers for a conference is important, there are many fundamental matters to consider. Page 3-5

■ Air and rail travel:

events are the fastest-growing part of the group's UK business.

Marshall Freeman, chairman and chief executive of Miller Freeman Worldwide, the exhibitions and magazines division of United News & Media in the UK, says that business travel is being stimulated by the globalisation of marketing, which is leading to growing numbers of trade fairs and exhibitions.

So far, business travel agents have been successful in managing this change. Mr Lovell says that Carlson Wagonlit's income was entirely commission-based 10 years ago but now half comes from fees. The

company's target is to reach a 75 per cent fee basis by the end of next year, but he believes it is unrealistic to expect payment by commission to disappear altogether.

Moreover, some business travel agents believe that suppliers will not be as successful as they hope in bypassing travel agents through new technology.

The Guild of Business Travel Agents, the UK-based industry body, says that use of the Internet to make travel bookings could increase the involvement of the business travel agent after the emergence in the US

of problems for both airlines and travellers dealing directly over the Net.

The Guild says that some airlines are considering withdrawing from offering Internet-based reservations services because of "dummy" bookings which leave them picking up the bill for "sales" which are not honoured. Bonafide travellers, meanwhile, are left facing the frustration of being unable to obtain seats on a flight because of fictitious bookings.

"The cost to airlines through lost revenue and increased administration in eliminating dummy bookings could also be passed on to the consumer in higher air fares," said George Paton, the guild's chairman.

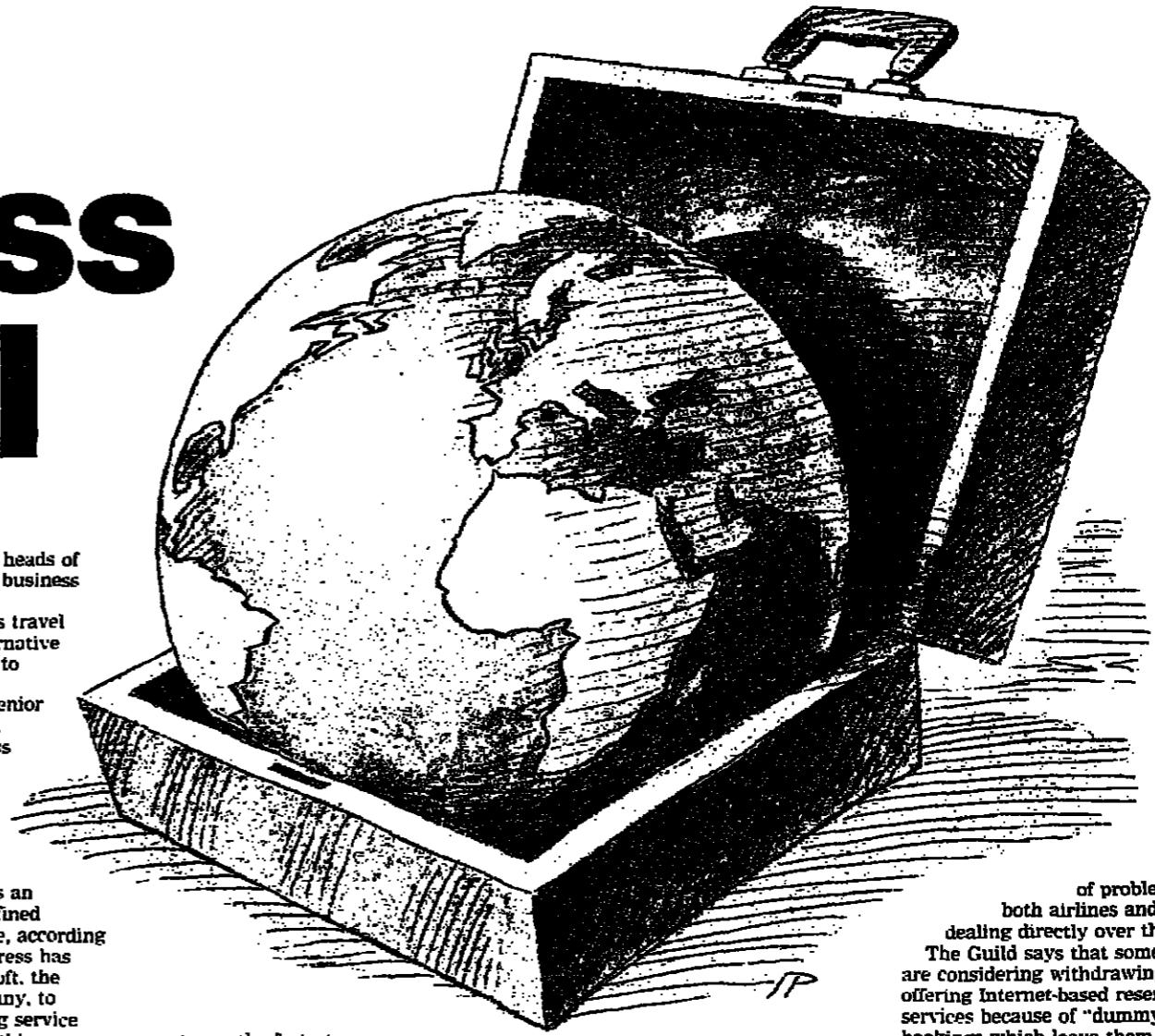
"The Internet has a significant role to play in the planning of travel, but professional help will be needed to make bookings for a long time to come."

■ Travellers' tales:

Three regular business travellers tell of their experiences and offer some advice. Page 11

■ Safety and security:

Business travellers can be easy prey for thieves, especially at airports and railway stations. Page 12



Bank crisis

ESN'T CARE
M. DO YOU?

THE AMERICAN EXPRESS

*Salvador Dali etching you purchased 3 years ago
in Italy was
never shipped to
you. We have tried to get this lovely picture
of "or whatever, to you sooner" SERVICE.*

FORT LAUDERDALE, Saturday, July 22—How to locate something a customer can't describe is not a course we offer employees at American Express. So how Donna Merritt, a supervisor in one of our Florida offices, ever helped a Cardmember recover a very unusual etching is beyond us.

Our guess is that Donna, like a lot of the people who work for American Express, knows something about the art of customer service. Mainly, that it isn't a service, but lots of services—many of which don't have names or procedures or restrictions. Come to think of it, it's also something you can't describe.

AMERICAN EXPRESS

THERE IS ONLY ONE AMERICAN EXPRESS.

Travel management

Agencies are becoming just the ticket

Serious travel budgets need serious management, says Amon Cohen, who looks at some of the services on offer

The cost of corporate travel is rocketing, especially in booming Britain. Spending on air tickets through members of the Guild of Business Travel Agents, who handle more than 75 per cent of all corporate travel in the UK, increased 17 per cent in the year to last October 31.

The number of flights flown was up 8.5 per cent, suggesting that both rising ticket prices and increased overseas activity by UK businesses are responsible. The GBTAs chairman, Tony Hughes forecasts a similar advance in 1997.

In the face of such increases, businesses are realising it is no longer good enough for each of their travellers' secretaries to book flights by calling their favourite travel agency. Serious budgets require serious, professional management. The question is, by whom?

Most companies believe that a dedicated business travel agent is essential. These days, the agent will be less concerned with issuing tickets than providing the key management information for negotiating discounts with travel suppliers in return for guaranteeing minimum volumes of business.

The old agency role of taking telephone orders and booking tickets is increasingly being lost to electronic reservations systems, which travellers can call up on their own PCs. That does not mean, however, that a company can manage without its agent.

"The marketplace is so complex that our clients need our skills to understand it," says Mr Hughes, who is also managing director of P&O Travel. "Do they do their own

legal work? They need travel management advisers in just the same way."

His view is supported by Richard Cornwell, senior travel and functions manager at Price Waterhouse. "We could well be using a self-booking system by this time next year but we will still need a travel agency to audit our activities," he says.

However, one area where travel agents are increasingly losing business is accommodation. There has been a trend recently for companies to hand this job over to specialist hotel booking agencies.

Price Waterhouse is one such example. It uses a travel agency for its general business travel requirements but an hotel agency for its accommodation. Mr Cornwell says the agency's specialisation gives it enhanced negotiating power with hotels and leaves it without the distractions of the other travel demands of its clients. The hotels sector is following the trend set by conference organisers, a chunk of the travel budget bitten off by the specialists long ago.

Mr Hughes does not see the need for this segmentation - nearly all his members have hotel and conference experts, making it unnecessary to use anyone other than a high-quality business travel agent, he says.

With an array of travel consultancy agreements in place, companies must consider whether they need an in-house manager to co-ordinate them all. Having such a link within the company, however, is much appreciated by the agents.

"For larger companies, it is better to have an employee who

understands the way their company ticks to a degree that their travel agent, no matter how good they are, could not know," says Mr Hughes. As for what size travel budget merits a dedicated staff travel manager, Mr Hughes says

Elm is as good a figure as any.

As chairman of the Institute of

Travel Management, Mr Cornwell,

not surprisingly agrees with the

need for travel managers. "If nothing else, someone has to write the

company travel policy," he says.

"But by knowing the business and the people in it, we are also more

likely to negotiate better deals with

travel suppliers than anyone else

in the company."

Travel arrangements can be made or amended while on the move with the help of a laptop PC

company travel policy," he says. "But by knowing the business and the people in it, we are also more likely to negotiate better deals with travel suppliers than anyone else in the company."

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COMPANY STUDY IBM

Suitable case for treatment

If ever a company needed radical action to control its travel expenditure, it was International Business Machines. In the UK alone, "Big Blue's" travel spend has risen 30 per cent a year since 1994 to around \$45m. In continental Europe, the company spends an "estimated" \$300m a year on travel.

One reason for that dramatic rise was the reorganisation of IBM by business rather than by country. With an employee in Frankfurt as likely to have a team member in Paris as in Munich, demand for travel rocketed. But another significant reason for the rise was that IBM had failed to understand and control its travel budget. Having between 40 and 50 different agents in Europe did not help.

"We needed to get a better handle on where we were spending money with airlines and hotels," says IBM commodity operations manager Bob Gisborne. "We could not do that with our own systems, so the obvious tool was a travel agent. The trouble was that when we looked at how much we spent with British Airways, for example, it was a very manual exercise because we had to go to each country and to each agent within that country to get the figures."

Consolidation with a single agent was the obvious answer, and in the last year IBM has awarded the whole of Europe to Carlson Wagonlit Travel, while American Express has picked up North America and JTB has won the east Asia contract.

"The need to travel is so great at the moment that we could do another three or four trips in economy for the same price as one business-class ticket," says Mr Gisborne.

With agency choice cracked and corporate policy on the way, Mr Gisborne's next mission is to bring hotel spending under control. "That will be much harder - employees want to stay at their favourite hotel, regardless of whether it is on the approved list," he says.

But after a year of success on other travel fronts, don't bet against IBM winning this battle, too.

Amon Cohen

NET NOTES

By Stephen McGookin



Screen offers easy checks

For business travellers who like - or have - to arrange their own trip itineraries, the Internet allows you to sample a range of electronic travel services, obtain fare quotations for flights and book tickets or hotel accommodation online.

If you're intending to visit a city for the first time, check by using any search engine for more background information: that you could reasonably wish for. For virtually any big city you should be able to download maps, public transportation details and other essential information.

To ease administrative bottlenecks before you leave, there is a lot of official information which can help frequent travellers: for example, the US State Department's Bureau of Consular Affairs has an FAQ page covering passports and citizenship issues (http://travel.state.gov/ppt_faq.html).

Other government sites offer similar information, or at the very least give you a phone number you can call for advice.

Although experience in the US shows that airlines' remote flight ordering, or 'E-tickets', has yet to be proven completely error-free - you should always request a faxed or e-mailed confirmation if ordering remotely. There are several outlets which will cater for your travel requirements online.

Among these 'cybertravel agents', Fifo (www.fifo.com) is a US service currently in test form for UK residents, which allows access to flight information and, using its Fare Beater function, searches for the lowest alternative prices for a specified flight.

In the US, tickets can be ordered via a secure server and delivered through Federal Express.

The site's Travel Zone feature also has a range of interesting and helpful travel-related articles. And it is not just airlines which allow you to book online. Eurostar, the train service between London and continental Europe, plans to introduce a booking facility at its site www.eurostar.com/eurostar.

When you arrive at your destination, many of the world's leading hotels will allow you to reserve your accommodation through the Net. Links to leading chains can be found at www.hotelstravel.com/chains.htm.

If you are travelling purely on business, sites such as WorldMeeting.com (www.worldmeeting.com) - which bills itself as the 'one-stop Internet site for organising your meetings' - can be useful since they will have details of hotel meeting and conference facilities, as well as suppliers of products for exhibitions and conference organisers.

Never again need you be further than a phone call away from an overhead projector...

But when busy executives are finished work and looking for relaxation, there is no shortage of sites advertising local leisure activities, such as UK Golf (<http://uk-golf.com>), for anyone planning to play and stay in Britain, with information on hotels, golf courses and golf-related travel agents.

In the US, a similar example is Double Eagle Golf (www.double-eagle-golf.com), which organises golf and corporate hospitality packages designed around major sporting events, as well as incentive travel programmes.

• Stephen McGookin (steve.mcgoon@bt.com) welcomes suggestions for new business travel-related web sites. Also, check the Business Traveller section on the FT's web site, www.ft.com.

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Conferences & exhibitions

Value for money and appeal are the essentials

Event organisers must keep an eye on changing needs, says Scheherazade Daneshkhu

The buoyancy of the conferences and exhibitions industry is linked primarily to economic conditions and the strength of individual industries. But the key to a successful event is being flexible enough to meet customers' changing needs.

Although the industry is quick to defend the importance of the traditional conference and exhibition in the face of technological advances — such as teleconferencing and business television — there is little doubt that the traditional event is having to change.

Delivering value for money in the cost-conscious 1990s is increasingly important, while pressures of time on companies streamlined for efficiency mean fewer employees are able to travel. And when they do, they tend to spend less time at the event.

"It is already difficult to get people to attend a meeting if they are not directly employed by the company sponsoring it," says Pete Brady, chief executive of Clearwater Communications, the London-based conference production company. "So the shape of conferences will have to change to make them more appealing."

Many delegates to industry conferences place greater value on networking opportunities than speeches, however senior the person delivering it.

This means that many organisers are having to build in "breakout sessions"

for people with shared interests instead of filling delegates' time with presentations of the company's message.

Teleconferencing may not be able to replace the attractions of face-to-face contact but is likely to become an increasingly important conference tool to link audiences in different parts of the world. The computer industry has used it to connect audiences in Europe with speakers in California's Silicon Valley for a number of years.

The increasing globalisation of industries and markets also means that the international meeting is fast becoming the rule rather than the exception, according to Sue Potton, manager of sales for the UK and North America at the Queen Elizabeth II Conference Centre in London. This means ever-greater attention to detail to ensure a trouble-free meeting.

In the US, exhibitions and conference activity is still buoyant and is continuing to be stimulated by the scope for niche shows, according to

Marshall Freeman, chairman and chief executive of Miller Freeman Worldwide, part of United News and Media, which last year took over Blenheim to become the world's largest exhibitions organiser.

"The markets in the US are big enough so that niche industry shows are large events in themselves," says Mr Freeman. "Another stimulus to the US industry



Video-conferencing has for years been popular for linking small groups. Now the technology is making advances in the conference and exhibition industries

is coming from the trend for overseas product suppliers to use trade shows to exhibit their products directly to retailers instead of business buyers. This method is used to bypass or supplement the traditional route of contacting an importer for distribution.

Asia remains the fastest growing conference and exhibitions market with the only potential limiting factor

being venue space, according to Mr Freeman. Patricia Conibear, manager for Europe at the Hong Kong Convention and Incentive Travel Bureau, says that over the past few years the region's growth has been led by its fast-growing economies and the value of its potential audience. Trade bodies have taken shows to where the buyers are, while professional associations

have gone to the region to attract new members.

China is emerging as a potentially exciting conference and exhibition destination and, after the British handover of Hong Kong to China on July 1, Hong Kong is positioning itself to become the hub for shows aimed at trade between China and the rest of the world.

South America is also an increasingly attractive exhibition destination, but can suffer from a shortage of good quality space.

Exhibition activity has grown in Europe despite the maturity of the market and the continuing recession in Germany and France. The number of exhibition days rose in 1996 by 5 per cent compared to 1993 — the comparable year due to the two-year cycle of

association. In the UK, the number of conferences increased by 30 per cent in 1996 compared to 1994, according to the British Centres Association. "The growth in the level of participation at exhibitions is an encouraging sign for the industry as much of Europe was still weathering the recession in this period," says Michel Berroeta, president of the 10.28m.

Seminars play an important role

Exhibitions have become far more sophisticated in recent years, says Motoko Rich

Trade exhibitions have come a long way since the days when visitors were shepherded into a hall full of booths and stands, garnished with a few yards of red carpet and some advertising.

Nowadays, exhibitions are far more sophisticated, with organisers adding seminars, workshops and even conferences to the fare as exhibitors try to tempt their visitors with new products.

While free-standing exhibitions provide exhibitors with the chance to exchange ideas and see how their industry peers operate, visitors are less well served if they do not have separate forums in which they can meet each other.

Seminars or workshops give business visitors that opportunity: in a room together, they can exchange views, learn how others in the industry handle difficult problems or discuss the annual issues of the day.

One example is provided by the Royal Smithfield Show, the exhibition for the UK farming industry. P&O Events, the subsidiary of the Peninsular & Oriental Steam

Company which organised the show, last year ran a forum on BSE (or "mad cow disease") for visitors. "The seminars are a very key part of the show, and we promote them as part of the visitor package," says Jonathan Gold, managing director of P&O Events.

Seminars provide organisers with an arena to develop the concept of the exhibition beyond pure product demonstration. At their best, seminars should stimulate the visitors, giving them a reason to attend the exhibition that is almost distinct from the product displays.

Mr Gold says the seminar component became more popular during the last recession, when exhibition attendees were not buying many new products, but organisers still wanted to entice them to the shows. "So we increased the content in the show, adding a business and an intellectual component as well," says Mr Gold.

P&O Events works with trade publications to pro-

motivate and design the content of the seminars and exhibitions. "They can help us get the right speakers," says Mr Gold. "What we are doing is moving the show from being purely a day out into much more of a serious business event."

A seminar works best if visitors are able to spend more than one day at the exhibition, otherwise they may have too little time to take in the exhibits.

Organisers might also consider enhancing their exhibition with other supplementary services, such as an Internet web page for those who cannot attend. "Organisers should look to supplement their investments by integrating several forms of communication," says Nick Lamb, managing director of Crown Business Communications in the UK.

While virtually all trade exhibitions are likely to benefit from the addition of seminar or other ancillary services, some events — such as the annual Ideal Home Exhibition in London — may not be suited to such supplementary products.

One world One company

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tour with
messageObjective, and unusual
trends, reports Amon Cole

MARCH		
Date	Event	Venue
Mar 1-2	International wines and spirits exhibition	Dusseldorf
Mar 1-3	International food industry exhibition	Barcelona
Mar 1-4	Transport and logistics exhibition	Klagenfurt
Mar 1-5	Entertainment and tourism fair	New Delhi
Mar 1-6	Plastics conference	London
Mar 1-7	ET world steel conference	London
Mar 1-8	Medical design and materials conference	Geneva
Mar 1-9	Safety and health at work exhibition	Bombay
Mar 1-10	World motor industry conference	New York
Mar 1-11	Glass conference	Austria
Mar 1-12	Investing in Russia conference	Monte Carlo
Mar 1-13	Winter preservation congress	Dortmund
Mar 1-14	TV Monte Carlo conference	Geneva
Mar 1-15	International motorcycle exhibition	Vienna
Mar 1-16	International motor show	Barcelona
Mar 1-17	European building and heating trade fair	Berlin
Mar 1-18	Transport and logistics fair	Paris
Mar 1-19	International tourism exchange	Chicago
Mar 1-20	International show fashion fair	Innsbruck
Mar 1-21	Plant engineering conference	Bournemouth
Mar 1-22	Sportswear trade fair	Belfast
Mar 1-23	Hotel and catering trade exhibition	London
Mar 1-24	Environmental management conference	London
Mar 1-25	International direct marketing fair	Moscow
Mar 1-26	Investment fair	Milan
Mar 1-27	International leather goods exhibition	Hanover
Mar 1-28	Office, information and telecoms fair	Vienna
Mar 1-29	Information and telecommunications fair	Brussels
Mar 1-30	Franchising seminar and exhibition	Bahrain
Mar 1-31	Middle East oil conference	Munich
Mar 1-32	Property investment financing fair	Bangkok
Mar 1-33	MEOS energy conference	Helsinki
Mar 1-34	Clothing and home textile exhibition	Berlin
Mar 1-35	EBR information business conference	Stockholm
Mar 1-36	Restaurants and catering fair	Prague
Mar 1-37	Industrial & consumer electronics fair	Moscow
Mar 1-38	Power, environment, mining conference	Berlin
Mar 1-39	EBIC business information conference	Nottingham
Mar 1-40	Security exhibition	Birmingham
Mar 1-41	Travel trade fair	Singapore
Mar 1-42	Interceas Asia environmental conference	London
Mar 1-43	Worldwide licensing exposition	Antwerp
Mar 1-44	Lipidex food and catering conference	Paris
Mar 1-45	Pensions and life assurance conference	Lille
Mar 1-46	Channel tunnel conference	Nicosia
Mar 1-47	Water treatment exhibition	Denmark
Mar 1-48	Transport '97	Leipzig
Mar 1-49	Leipzig book fair	Manchester
Mar 1-50	Food and wine fair	Bahrain
Mar 1-51	Middle East, fire and security conference	London
Mar 1-52	FT world pharmaceuticals conference	Birmingham
Mar 1-53	British Accounting Association conference	Leeds
Mar 1-54	World physics exhibition	Paris
Mar 1-55	Industrial cleaning conference	Paris
Mar 1-56	International recycling exhibition	London
Mar 1-57	Shoe fair	London
Mar 1-58	Property research conference	Singapore

APRIL		
Apr 1-2	Petrochemicals conference	Singapore
Apr 1-3	German Surgical Society conference	Munich
Apr 2-5	Info-tech exhibition	Sarajevo
Apr 5-13	International motor show	Stockholm
Apr 6-9	International paper conservation conference	London
Apr 7-10	International oil and gas exhibition	Moscow
Apr 7-11	Communications conference	Singapore
Apr 8-10	International vending exhibition	Birmingham
Apr 8-12	Advertising and sales promotion fair	Hamburg
Apr 8-13	International food and packaging exhibition	Russia
Apr 8-14	International security trade exhibition	Budapest
Apr 8-15	Electrical engineering exhibition	Gateshead
Apr 8-16	International security fair	Wiesbaden
Apr 10-11	East Meets West construction conference	Berlin
Apr 10-12	Pre-press service & equipment exhibition	Gothenburg
Apr 10-13	International franchise fair	Frankfurt
Apr 11-20	International commercial vehicles motor show	Porto
Apr 12-16	Hotel and catering exhibition	Nuremberg
Apr 13-17	Intl engineering and food conference	Brighton
Apr 14-16	Telecoms and computer conference/adsit	Frankfurt
Apr 14-16	Pacific oil and gas conference	Paris
Apr 14-19	Newtech '97	London
Apr 14-19	Industrial fair	London
Apr 15-16	CSE pharmaceuticals conference	Singapore
Apr 15-16	Business connections exhibition	Munich
Apr 15-16	FT world water conference	Sarajevo
Apr 15-16	Office management exhibition	Stockholm
Apr 15-17	Pharmaceutical technology conference	London
Apr 15-17	Network data and telecommo conference	Moscow
Apr 15-18	Medical technology exhibition	Singapore
Apr 16-17	Business computing conference	Birmingham
Apr 18	Trade fair	Hanover
Apr 21-22	Euro-Cash '97 conference	Frankfurt
Apr 21-23	Cable and satellite exhibition	London
Apr 21-24	Intermedia/Internet Asia conference	Singapore
Apr 22-24	Environment biotechnology conference	London
Apr 22-25	International water industry exhibition	Athens
Apr 22-25	International packaging exhibition	Copenhagen
Apr 22-25	FT City course	St Petersburg
Apr 22-24	IT expo	Stockholm
Apr 22-24	European telecoms law conference	Modena
Apr 22-24	Automation and robotics trade fair	Amsterdam
Apr 22-25	Fire safety conference	London
Apr 22-25	FT European electricity conference	Singapore
Apr 22-25	Healthcare conference	London
Apr 22-25	Creative packaging exhibition	London
Apr 22-25	Paris Fair	London
Apr 22-25	SIAMT automotive trade show	London
Apr 22-30	Chemical tankers transport conference	Singapore
Apr 22-30	Summer marine conference	Athens
Apr 22-30	Travel, languages and culture fair	Baltimore
Apr 23	Travel, languages and culture fair	Geneva

MAY		
May 4-6	Media and marketing conference	Vienna
May 5-7	SCE software quality conference	Udine
May 5-9	World investment markets conference	Miami
May 6-10	Metalworking trade fair	Nuremberg
May 6-10	Estech Asian environment conference	Bangkok
May 6-9	Parsons funds annual conference/exhibit	Harrogate
May 10-14	International food and drink exhibition	Lipson
May 12-13	Electrocoms corans a portal services forum	Frankfurt
May 13-14	Accounting standards conference	Stockholm
May 13-15	Paper conference	Graz
May 13-15	Water pipeline systems conference	The Hague
May 13-15	Marine technology conference	Poland
May 14-15	FT Zambia investment opportunities conf	Ljubljana
May 14-16	Medical congress	Berlin
May 14-19	World oil conference	Belgium
May 15-23	Woodwork machinery fair	Brussels
May 20-21	FT electronic publishing conference	London
May 20-22	Internet World International	London
May 20-22	Wine trade fair	London
May 21-22	TransSimex transport conference	Kazakhstan
May 21-22	FT healthcare conference	London
May 21-23	Oil and gas conference	Tashkent
May 21-25	Scandinavian furniture fair	Copenhagen
May 22-25	Intl consumer & industrial products fair	Nicosia
May 22-25	Cyberworld '97	Bern
May 24-25	International trade fair	Barcelona
May 25-29	Modiform healthcare conference	Zurich
May 27-30	Data and telecommunications show	Budapest
May 27-31	International investment goods trade fair	Budapest
May 27-31	International investment goods trade fair	London
May 28	Business technology expo	Innsbruck
May 29-31	Austrian surgeons' conference	London

The above data has been supplied by Conferences and Exhibitions Diary, 2 Princes Street, Oxford Road, Aylesbury HP19 3ET, UK. Tel: +44 1296 265355; Conference Calendar, 128 Adams Gardens, Brunel Road, London SE16 4JH [Tel: +44 207 777711]; and FT Conferences, 149 Tottenham Court Road, London W1P 9LL, UK. Tel: +44 171 886 2626

Hoteliers vie to be hosts

Events can account for a quarter of an hotel's annual turnover. Kate Bevan discovers how organisers can be wooed for their lucrative business

Do you dread the annual corporate jamboree? The long flight - or long drive if it is held in your home country? The agonising experience of having to be seen to be having fun?

If it is any consolation, it may be even worse for the person who has organised the conference. The planning will have been a long drawn-out, detailed and exhausting experience.

However, for the hotels that host them, they are a very serious business, generating a large chunk of revenue. Simon Hirst, general manager of the Regent hotel at Chiang Mai in northern Thailand, reckons conferences and meetings generate 25 per cent of his turnover.

So how can hotels woo the organisers of this lucrative business? In some cases, it is location that wins the day. The Beverly Hills Peninsula hotel in California was a prime spot for Walt Disney to hold its recent press conferences to launch *101 Dalmatians*. Situated discreetly in the middle of the stars' favoured district, and boasting the only five-star rating in the city, the quiet but convenient location was probably more of a factor than the hotel's technical facilities.

The challenge for conference venues is to be different. In Hong Kong, for example, there is no hotel that cannot offer variations on a Chinese theme, complete with dragons. But the organiser who is up to his or her eyes in dragons might want to hold at least one meeting somewhere different. One innovative space is at the Peninsula, sister to the Beverly Hills hotel, it has re-created a feel for the golden age of air travel with its China Clipper lounge, complete with photographs and artefacts, which it uses mainly for guests arriving or departing by helicopter, but can also be hired out for small meetings and conferences - and not a dragon in sight.

It is a combination of things that leads an organiser to the final choice, says Richard Pavitt, meetings and incentive travel consultant. "It's not necessarily the cheapest place that wins the business. After all, if you pay peanuts, you get monkeys." Rather, he says, it is the venue that offers the best package. "It's in the detail. What I want is

the best possible handling of the event together with the best value for the event. For example, I want the smoothest possible arrival and faultless reception of conference delegates."

But in many cases the final choice of venue may not be particularly scientific. A survey of 840 meetings planners carried out by American Express, the business travel agent, in conjunction with Meetings and Incentive Travel magazine, found that most organisers - 93 per cent - rely on their own knowledge and experience when choosing a venue. Some 78 per cent said they relied on recommendations, and 61 per cent never use a conference placement agency.

Mr Pavitt arrives at his final choice by a process of whittling down, and tough negotiating. "You

talk to the leading hotels, get their rates, and sort out what else they might be able to offer." The "something else" is the added value - such as room upgrades at the conference hotel.

"Then it's a case of going and inspecting the best two or three and negotiating nose-to-nose," says Mr Pavitt. Other organisers agree. "Familiarisation trips are by far the best way of evaluating a hotel and new venue," said one interviewed for the American Express survey.

Organisers also agree that the attitude of staff at the venue - from the manager down - can make or break a conference. Said one organiser quoted in the American Express survey: "For large events a dedicated [hotel] manager is always appreciated." Mr Pavitt echoes this sentiment: "You've got to keep all the

staff properly briefed. There is layer upon layer of people who are involved, and you have to work with them, not mop up after them."

Ultimately, the most successful conference will be the one that has been planned minutely by both the organiser and the venue, and costed down to the last item. "You've got to have a minute-by-minute checklist," says Mr Pavitt. Others agree, according to the American Express survey. Said one: "Venues need to pay more attention to detail, and remember the customer is always right." Another said: "Check, check and check again." And that means everything, including the invoice: organisers have found themselves charged for all sorts of bizarre extras - including elephants, fire extinguishers and a plastic duck. Must have been some conference!

Business Travel '97

London hosts show

More than 30 new products and services are due to be launched at Business Travel '97, the UK exhibition dedicated to the corporate travel market which opens in London next week.

The unveilings will be made by top names in the airline, hotel, car rental and business travel management consultancy sectors.

A key feature of the exhibition will be a series of seminars concentrating on communicating advanced business solutions and core travel management skills. The programme of morning and afternoon seminars will be supported by practical workshop sessions.

The programme includes:

- How to get the best out of your travel agent
- How to get the best tax deals as a business traveller
- A beginner's guide to planning and arranging business travel
- How to exploit frequent flyer programmes
- How to get the hotels you want at the prices you want

Those scheduled to take part in these seminars include Roeland Moens (managing director of European), Gavin Halliday (British Airways), Derek Jewson (Unilever), Mike Smith (American Airlines), and Paul Wait (American Express).

A new feature of the exhibition this year is a series of lunchtime panel sessions. These will include a head-to-head between Peter White, director of sales at British Airways, and Paul Griffiths, commercial director of Virgin Atlantic. The exhibition, which is being arranged by Centaur Exhibitions, in association with Travel Trade Gazette, Business Traveller, and the Financial Times, is being held at the Business Design Centre, Islington Green, London between February 11 and 13. Further details: Tel: +44 171 237 5678; fax: +44 171 237 5

Air & rail travel

Airports have to find the right balance

Roger Bray explains why offshore runways are likely to become more common

The Dutch parliament is about to open a national debate which will be echoed across the world and whose outcome, whichever way it goes, will affect the price of flying.

At issue will be the balance between commercial expediency and the environment - a term which in this case embraces not just nature but quality of life for people living under noisy flight paths.

The Netherlands' main airport, Amsterdam Schiphol, likely to reach its capacity some time in the next decade, but the problem is not one of space. It already has four runways and a fifth has been approved. Creating extra terminal capacity would not be difficult. For environmental reasons, however, the government has set a limit of 44m passengers a year.

The options for growth after that are offshore - in the North Sea, the IJsselmeer (Zuider See), or in the port of Rotterdam. But first parliament must decide the issue of philosophy. Does the Netherlands want to continue competing for international air traffic?

About 40 per cent of Schiphol's passengers are in transit. How much benefit do they bring to the national exchequer?

That is a question which has dogged airport developers increasingly in recent years. It has featured prominently, for example, in arguments at the marathon public inquiry into plans to

build a fifth passenger terminal at London Heathrow.

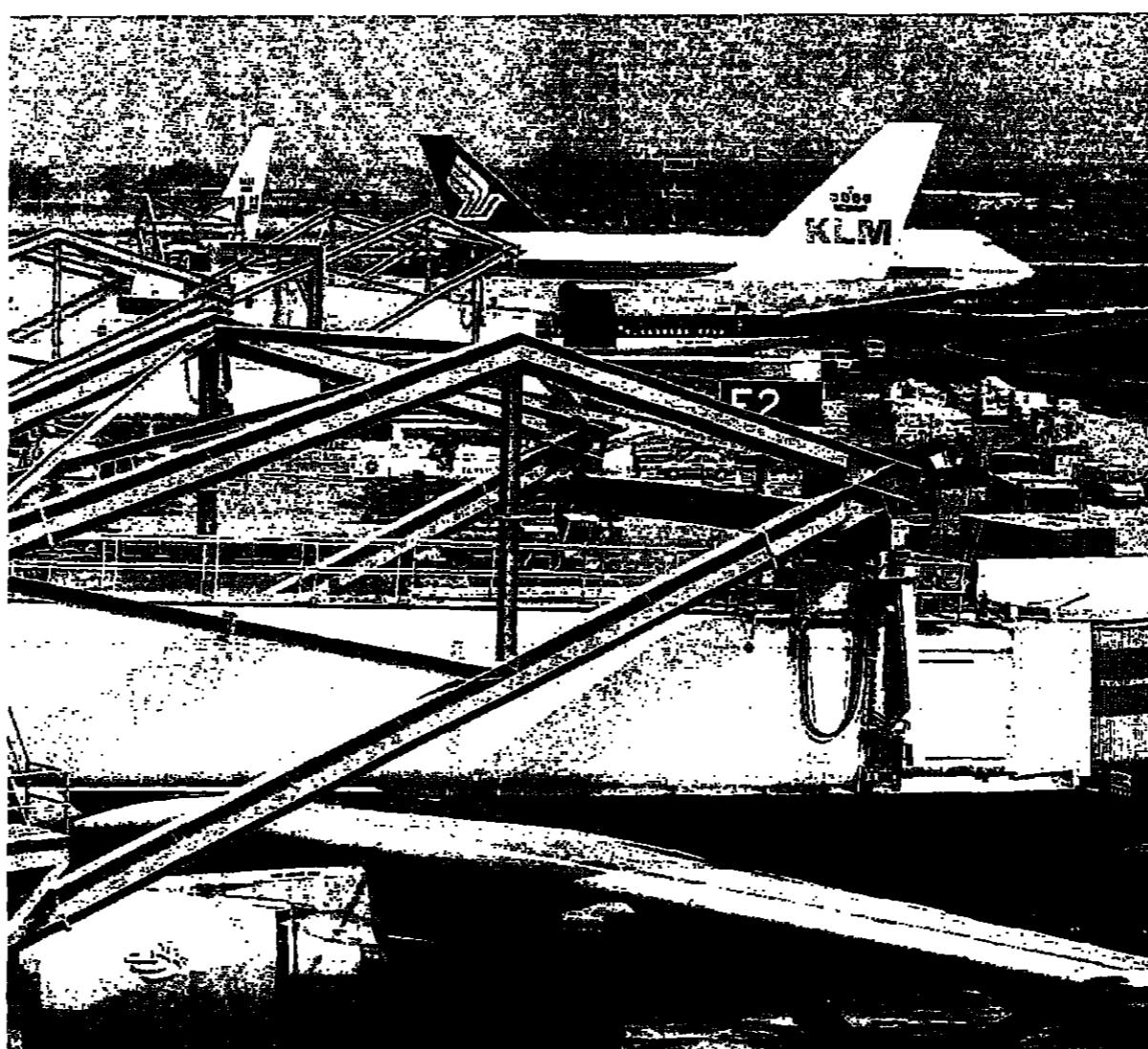
Those developers know that many routes would not be viable without transfer traffic. Cramp its growth, and passengers seeking quick and convenient connections will change aircraft elsewhere. Services will die, the airport will drop out of the major league.

Inevitably, the argument has reached different stages around the world, but it seems likely that more and more hub airports will have to be built in the sea to appease local protest groups.

In Asia, where at least \$2bn of airport development is under way or planned, Japan's recently-constructed Kansai and Hong Kong's forthcoming Chep Lap Kok both incorporate large amounts of land reclaimed from the sea. There is talk of a third airport for Tokyo - also on an offshore site.

Environmental demands are intensifying at a time when international travel and tourism is predicted to grow at an average rate of almost 6 per cent a year over the next 10 years.

For every plus there seems to be a minus. Leading airports will be able to make greater use of runways and simultaneously combat the noise lobby through the operation of larger jets, but the need to fill those aircraft - if they are built - is likely to encourage more feeder services from smaller, provincial airports.



Schiphol: Further expansion is being limited by the authorities on environmental grounds

Electronic ticket machines are easing pressure on terminals by cutting check-in queues. But the impending abolition of duty-free purchases for passengers flying between EU countries is forcing airport operators to compensate for the loss of revenue by creating more retail space.

The opening of existing and former communist regimes to greater competition promises to cut flight delays by freeing more airspace. But the new business this generates will add to overall congestion. At one end of the scale, Albania's out-dated Tirana airport is undergoing a £22m

renovation; at the other, China, where traffic growth is dramatic enough to prompt a forecast that eventually it will be second in volume only to that in the US, is pumping \$3bn into the modernisation of some 100 airports.

While it wrestles with such conundrums, the industry is facing continuing demands for smoother service, easier access and less all-round hassle.

Despite the argument over transit passengers, Heathrow recently acknowledged their importance by providing them with a new centre in which to work and relax between flights. Before long

baggage, delivery is likely to be improved by the incorporation of microchips in suitcases, allowing them to be tracked at all times. Limousine check-in for high fare customers, which can happen en route to the terminal entrance, has been introduced by at least two airlines - Emirates and the UK's Virgin Atlantic - and looks like a sign of things to come.

Provided security demands can be met, ticketless travel will also ease pressure at airport check-ins, allowing passengers without bags to pick up boarding passes from car park machines, for example. There are some areas in

which congestion will pay short-term dividends. The busier the airport, the more it generates road traffic, for example. The more cars, the greater stimulus for airports to develop new public transport links.

It is happening in the UK, where the much-delayed Heathrow Express rail link with Paddington in central London will provide a welcome alternative from an underground train service shared with commuters. And it is happening at New York's Kennedy, hardly the world's most user-friendly airport, where "people mover" trains will soon replace the bus services between terminals.

wards. It says the new jets will not have fibre optics, which it doubts are a practical solution.

It's neck and neck between Swissair and the small UK carrier *Detourair* to lead the way with in-flight gambling. Singapore Airlines is likely to join them by the end of the year.

The real benefit of such systems is video on demand, which allows passengers to select a movie or TV programme at any time, simply by selecting it on a control panel. They may then watch it on an individual screen and start or stop it at will.

Some airlines already offer it to first or business class passengers - after a fashion. They carry a stock of cassettes which passengers slide into armrest slots. The disadvantage is that a fellow traveller may have grabbed the film you want.

Others provide hand-held viewers. This has provided a stop-gap solution for United Airlines, which has run into serious difficulties trying to fit the latest entertainment technology.

Though it already has built-in individual screens on Boeing 777s flying to London, United is introducing portable monitors to passenger flying on other international routes.

Air France is testing video on demand by remote control on one aircraft but is not yet happy with its reliability, and is likely to wait for the delivery of new aircraft fitted with high-capacity fibre optic cables before offering it more widely.

The problem may be overcome in another way. Skyphone, an international consortium including BT, plans to offer passengers links with the Internet, allowing them to send and receive messages by e-mail.

The picture is still fuzzy

Technical problems plague efforts to keep passengers entertained above the clouds, says **Roger Bray**

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Air & rail travel

NEWS IN BRIEF

By Roger Gray

Changi voted 'best' again

Singapore's opulent Changi Airport continues to set standards for the rest. Latest plaudit came from readers of *Executive Travel* magazine, who again voted it best in the world. They are not alone.

Another poll, published last year, showed that business travellers flying with carriers belonging to the International Air Transport Association also rated it number one - ahead of the UK's Manchester and Amsterdam's Schiphol.

Crisp landing

Briefcase space is limited. Is there one thing, above all others, that you always carry aboard an aircraft on a long flight? For Sir Colin Marshall, president of the Confederation of British Industry and chairman of British Airways and Inchcape, it's a fresh, white shirt.

Sir Colin, who travels at least once a week, says: "I always change shirts before we land. It makes you feel a new man."

Bangkok bouquet

Soon you will be able to order flowers from your airline seat - by tapping in a request on your individual computer screen. Until then, orchids are the best bet. Get a large box at Bangkok airport, for example, from around \$10. But can you bring them through customs? Yes, says the ministry of agriculture, fisheries and food. The only cut flowers from non-EU countries which need special clearance are chrysanthemums, geraniums and pelargoniums.

Ringing up big bills

Where in Europe will you pay the highest hotel telephone charges? Latest comprehensive data suggests it is still the Russian Federation. A report by consultants Pannell Kerr Forster Associates covering 1995 showed that, on average, guests there not only paid the highest room rates, but that payments for calls represented 6 per cent of hoteliers' revenues - the highest proportion in Europe and nearly three times Italy's 2.1 per cent.

Bird's eye view

The idea of fitting external, closed circuit television cameras to airliners was hatched for safety reasons. It was suggested they might enable pilots to spot an engine fire, for example. But after conducting tests, the UK Civil Aviation Authority decided they posed too many unresolved questions to justify making them compulsory. Flight deck pictures might distract the crew during the critical moments of take-off, for example.

Dubai-based airline Emirates has found another use for them. Its Boeing 777s have two, which allow passengers a "pilot's eye view" of take-offs, landings and the en-route scenery over which they fly.

Eurostar seeks clear run of track

Some passengers wonder if prices are outstripping service. Charles Batchelor reports

Eurostar high-speed trains between England, France and Belgium have attracted back many of the passengers lost when services were suspended in the wake of last November's Channel tunnel fire. But capacity will remain restricted at least until June.

A total of 70,000 people were carried in the second week of January compared with the 100,000 who were travelling each week before the fire, though early January is traditionally a quiet time. Over the three weeks of the Christmas-New Year period, a respectable 220,000 people were carried.

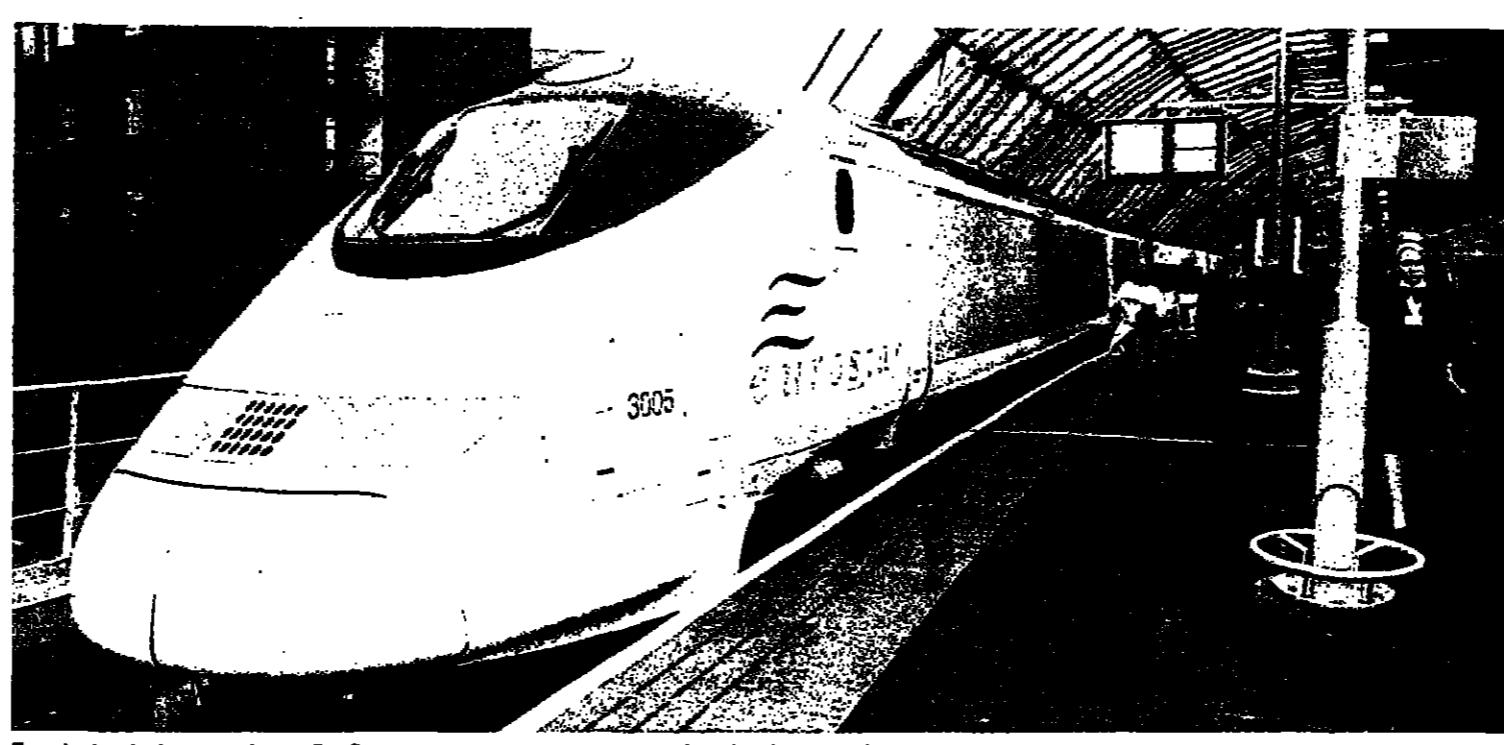
Repair work on the section of tunnel damaged by a burning freight shuttle is expected to take until May, but Eurostar says it will take a week or so to reload its computers with timetable information and advertise its services to its customers.

Despite the loss of 10 trains a week in each direction from the timetable, Adam Mills, chief executive of London & Continental Railways (LCR), Eurostar's parent company, is confident passenger numbers will soon be back to pre-fire levels.

The marketing campaign launched by the new marketing team which arrived from Richard Branson's Virgin group in early 1996 has begun to achieve results. A range of new fares catering for a much more highly segmented market has been launched and passenger numbers have begun to climb.

Nearly 5m passengers were carried in 1996 compared with 3m the year before. The fire will have set back its targets slightly, but Eurostar was previously forecasting it would reach an annual rate of 10m passengers - and financial break-even - within the next 18 months.

Some people in the travel



Eurostar has had many setbacks. But figures suggest passengers are returning after the tunnel fire

industry question, however, whether price is starting to become a barrier to further growth. In the early days, Eurostar offered relatively cheap fares and also benefited from the travel policies which required employees to fly economy class but allowed them first class train fares.

"But some people would say they have pushed up prices faster than service," comments Mr Platt. "They have taken it to its furthest point. Only time will tell whether they have crossed the line."

Travellers may also be deterred by the addition of between 20 and 30 minutes to journey times at the moment to take account of the restricted capacity of the tunnel. Timetables have had to be juggled to allow "flights" of six trains - including Eurostars, passenger shuttles and freight trains - an hour through the tunnel in each direction.

These delays have emphasised the importance to the long-term success of Channel tunnel services of completing high-speed lines in Belgium and the UK. This will allow journey times to be reduced, putting greater pressure on the airlines.

At present, the London-Paris journey time is three hours but will come down to 24 hours when the British high-speed line is completed in 2003. The London-Brussels time is 3½ hours, reducing to 2½ hours when the Belgian high-speed line is opened in mid-1998 and 2½ hours when the UK line is finished.

In the UK, plans to extend Eurostar services beyond London have suffered considerable delays, and Eurostar is now talking of a June start to services up the main west coast line and "late summer" for the east coast services to the north of England and Scotland.

Eurostar has had difficulty in obtaining approval from Railtrack to run its trains north of London. Their powerful electronic systems pose a potential threat to signalling and control systems on the existing railway.

The temporary service of two link trains a day from the north of England direct to Waterloo has been stopped, and Eurostar passengers will now be able to book through-tickets on the regular mainline services. This will increase the choice of trains but means travellers may also be deterred by the addition of between 20 and 30 minutes to journey times at the moment to take account of the restricted capacity of the tunnel. Timetables have had to be juggled to allow "flights" of six trains - including Eurostars, passenger shuttles and freight trains - an hour through the tunnel in each direction.

This does, however, end the absurdity of dedicated Eurostar link trains carrying just a handful of passengers because the Channel tunnel security regime dictated they could not carry domestic passengers as well.

The prospects for the launch of sleeper services through the tunnel looks increasingly uncertain, however, and the project is under review by Eurostar. The problems it faces are the technical complexity of the trains and the uncertainty of the market place. Will business travellers from Cardiff or Glasgow want to travel overnight to continental European destinations, even if they can be guaranteed breakfast-time arrival?

Making a success of Eurostar is proving harder than first envisaged. The initial forecast was that 13½m passengers would be carried in the first year, but in practice attracting business has involved getting a mass of detail right. Managers are making good progress, but there is still a long way to go.

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1997 EXHIBITION CALENDAR

7-10	Macef Primavera '97 International Exhibition of Tableware, Household and Gift Items, Silverware, Goldsmith's Items, Watches
7-10	Millapis Exhibition of Marble, Granite and Natural Stone in Architecture, Interior Design and Art
21-22	MFifor '97 International Exhibition of Floriculture, Plants and Gardening Accessories
21-23	Salone dello Studente - Campus Orienta School and training courses guidance
21-24	Saben Exhibition-Conference Nature and Health
25-27	W.I.T. World Investment in Tourism - Conference & Exhibition
26-28	Bit '97 International Tourism Exchange
28-34	Modamilano - Milanovendemoda Women's wear collections
28-34	Modamilano - Modit Women's wear collections
3-5	Milano Collezioni Donna Women's wear - Autumn/Winter 1997-1998 Collections
3-5	Moda in Tessuto & Accessori International textile and accessories exhibition
4-6	Promotion Expo Exhibition of objects for promotion and business gift, promotional services, Materials and objects for point of purchase advertising
6-10	Cartoonitis Exhibition of comic strips and cartoons
6-10	Didattica Exhibition of equipment and materials for didactics
6-10	"R" Salone del Libro e della Comunicazione Religiosa 4th Exhibition of Religious Books and Communication
6-10	Domus Acta - Salone per i Luoghi di Culto e le Comunità Religiose Exhibition for Places of Worship and Religious Communities - Exhibition of equipment and services for building, restoration, furnishings, religious objects, parafums, art and music, culture, social activities and associations
13-16	71 Mipel International leather goods market
13-17	Mifit Fur and Leather Exhibition
18-22	Ipack-Ima '97 International Exhibition of Packaging and Packaging, Mechanical Handling, Food-processing Industrial Machinery
19-22	Tau Expo '97 6th International environmental technologies and services Conference Exhibition, 6th Human Protection, Civil Defense and Fire-fighting exhibition
21-23	Milanoff '97 International Photocell exhibition
21-24	Miart Modern and contemporary art exhibition
24-27	Zoomark 7th International Exhibition of Products and Accessories for Pets
24-28	Sicof '97 17th International photography, cinema, video, audiovisuals and photo-finishing exhibition
24-28	Sim Hi-Fi '97 27th International musical instruments, hi-fi, consumer electronics, video and multimedia exhibition
25-10	Plast '97 International plastics and rubber exhibition
25-10	Smau Cadd Specialized computer aided technologies exhibition
9-12	Tax Fair Exhibition of furnishing textiles
9-12	Mido '97 International optics, ophthalmology and ophthalmology exhibition
22-26	Intel '97 15th International Electronics and Electronics exhibition
3-5	Modaprime International lingerie and clothing exhibition
4-7	Movint '97 9th International materials handling exhibition
6-8	Chibidue '97 International exhibition of gift articles, perfume items, costume jewellery and smokers' supplies
6-8	Chibimart '97 Exhibition Market of Handicraft Typical Products
11-15	Juniors 9th Emiss International sportswear, sport articles and camping equipment exhibition
25-1	Modas Estivo '97 Bianchini International sportswear, sport articles and camping equipment exhibition
5-7	Progetto Intimo Underwear exhibition
4-7	Micam - Modacalzatura International leather exhibition
5-8	Macef Autunno '97 International Exhibition of Tableware, Household and Gift Items, Silverware, Goldsmith's Items, Watches
5-8	Bijoux '97 Costume jewellery exhibition
16-21	Eicma Moto '97 55th International motorcycle exhibition
16-21	Eicma Bicic '97 55th International bicycle exhibition
18-21	72 Mipel International leather goods market
18-21	Mitech Medical international tools, hardware and do-it-yourself exhibition
18-21	MLGA Milano Garden Show 4th Gardening Exhibition, Products, Machines, Equipment, Garden Furniture and Services for the Maintenance and Uplighting of Gardens and Rural Areas
29-1	Moda In - Tessuto & Accessori International clothing textiles and accessories exhibition
2-6	Simau '97 13th International exhibition of information & communications technology
2-6	Modamilano - Modit Women's wear collections
3-7	Spositalia Gowns and accessories for the bride and formal ceremonies
3-7	La Mia Casa '97 29th Exhibition of the interior and furnishings for the home
7-8	Mediterraneo Private Label Mediterranean Private Label exhibition
7-10	12 Franchising & Partnership Exhibition of Innovative Formulas in Business and Services
7-11	Expo Food '97 International food and beverages exhibition
7-11	Expo Vip '97 International professional quality catering products, equipment and services exhibition
7-11	Expo Tour '97 International exhibition of equipment, furnishings, supplies, technologies and services for tourism
8-16	Antiquaria 35th Exhibition Market of Milanese Antiquarians
20-22	Tecnocoll '97 Materials and technologies for indoor and outdoor technical curtailments and tensioned structures
21-25	Simel '97 International Ecological and Boiling Equipment exhibition
21-25	Envotis Vine-growing techniques exhibition
21-25	Sport City Exhibition Sport and leisure time exhibition equipment, accessories, casual and sportswear
21-25	Abrosus Exhibition Market of Computer and Telecommunications for Home, School and Leisure Time
21-25	AF - L'Artigiano in Fiera Exhibition Market of Handicraft Products
24	Modaprime International knitwear and clothing exhibition
7-8	Natale in Fiera Christmas of the Fair



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Room rates remain firm in spite of tough competition

Business travellers are beginning to show resistance to paying higher prices for accommodation, particularly in London. Scheherazade Daneshkhu reports

Business travellers are facing increasingly expensive hotel bills in many parts of the world. Strong growth in demand for hotel accommodation by both business and leisure travellers is sustaining already high hotel rates in the main commercial cities, according to American Express.

Hotel rates worldwide rose last year by between 15 and 20 per cent, following a similar rise the previous year, according to the company.

"Demand for hotel rooms continues to be very strong, particularly in the four and five-star sector," says Borge Elgaard, vice-president of the hotel relations division. "Cities which double as both business and leisure destinations - such as London,

New York and Rome - have seen significant rises for the second year running."

London hotels, particularly at the top end of the market, have pushed through some of the highest rises. Business travellers are the largest source of business for London's five-star hotels, accounting for 72 per cent of guests, according to Arthur Andersen, the accountancy firm.

It found that average room rates at five-star London hotels rose steadily over the year from £152 per night, excluding tax, in the first quarter of last year to £175 in the third quarter.

Occupancy rates rose to more than 80 per cent in the third quarter. "This strong demand has allowed luxury hotels to increase published rates and

reduce the volume of special rates on offer," said Arthur Andersen.

Although the rise in UK room rates is high, the picture across Europe is patchy. Room prices in Paris have increased by between 5 and 10 per cent but in Rome, hotel prices have been rising as strongly as in the UK. Strong demand in New York has also led to significant rises.

Mr Elgaard said that further increases, particularly in London, could jeopardise the rate of growth of the travel market. Business travellers are already beginning to show resistance to paying higher prices, particularly at the upper end of the market.

However, competition to attract business travellers remains intense as international

chains set ambitious targets to cover as many areas of the globe as possible. The drive for global expansion was the spur to the agreement signed last month between Beverly Hills-based Hilton Hotels and Ladbrooke, the UK group that owns the Hilton name outside the US, through its Hilton International subsidiary - to reunite the Hilton hotel brand worldwide.

Both companies are now making reservations for each other's hotels through their jointly-owned reservations system. Another benefit for customers is that HHonors' Hilton Worldwide loyalty scheme has been expanded from applying solely to Hilton hotels in the US to include Hilton International hotels.

The HHonors scheme is the only hotel loyalty programme to allow travellers to exchange points for airline miles and exchange airline miles for points, according to Hilton. The scheme also covers Conrad International and Vista hotel brands.

Give diners the fax...

Nicholas Lander brings himself up to date with the best eating spots around the world with the help of some restaurant guides

Keeping abreast of the restaurant scene in London, New York, San Francisco or Paris in its current expansionist phase is not easy as all sources of information have specific weaknesses.

The British Michelin, The Good Food Guide, the Egon Ronay and the AA Guides are the most comprehensive but they are the least user-friendly in terms of format and weight. And, as annuals, they do not include the most recent openings.

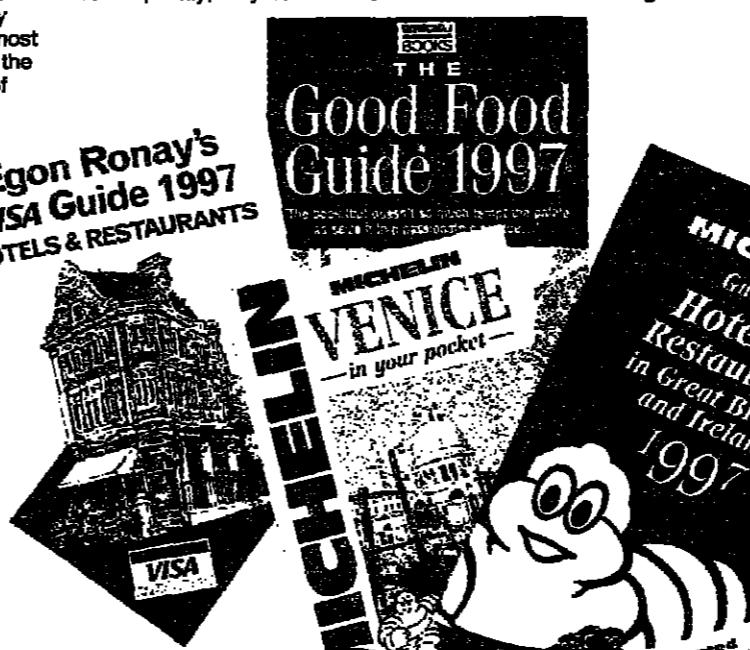
However, their greatest practical advantage is that they invariably give a restaurant's fax number (and few these days do not have fax). It is always advisable to confirm your booking by fax, particularly if you want to eat at one of the larger restaurants where the opportunity for human error over a booking is considerable.

By contrast, the Zagat restaurant guides, which now cover 40 American cities and London, and the

Harden brothers' guides to London slip easily into any briefcase or jacket pocket.

These guides are based on diners' experiences and verdicts, and rate restaurants numerically on food, service and ambience. Consequently, they contain vast

amounts of number-crunching data and lists - by area, cuisine and price - but sadly not the restaurants' fax numbers. Both guides regularly publish newsletters to cover the most recent openings and have e-mail addresses: contact Zagat on



zagat@zagatsurvey.com and the Hardens via mail@hardens.com.

Newspapers are the most immediate source of up-to-the-minute restaurant reports. But as restaurant openings increasingly become media events, a favourable review invariably means immediate full houses.

Should you have a favourite restaurant, where you like the food and service and you are able to dine at a quiet corner table when you need one, frequent it; in today's competitive market, restaurateurs do appreciate regular customers.

Set-price lunch menus continue to offer excellent value, as do the albeit more expensive hotel dining rooms which, by contrast, offer space, a higher staff/guest ratio, and a sense of calm.

Finally, cosmopolitan business travellers to Japan might like to consider packing a paperback copy of Richard Hosking's recently-published Dictionary of Japanese Food (\$20; £12.99). The first book of its kind to appear in English, it will make travel in Japan or even a visit to a Japanese restaurant much more enjoyable.

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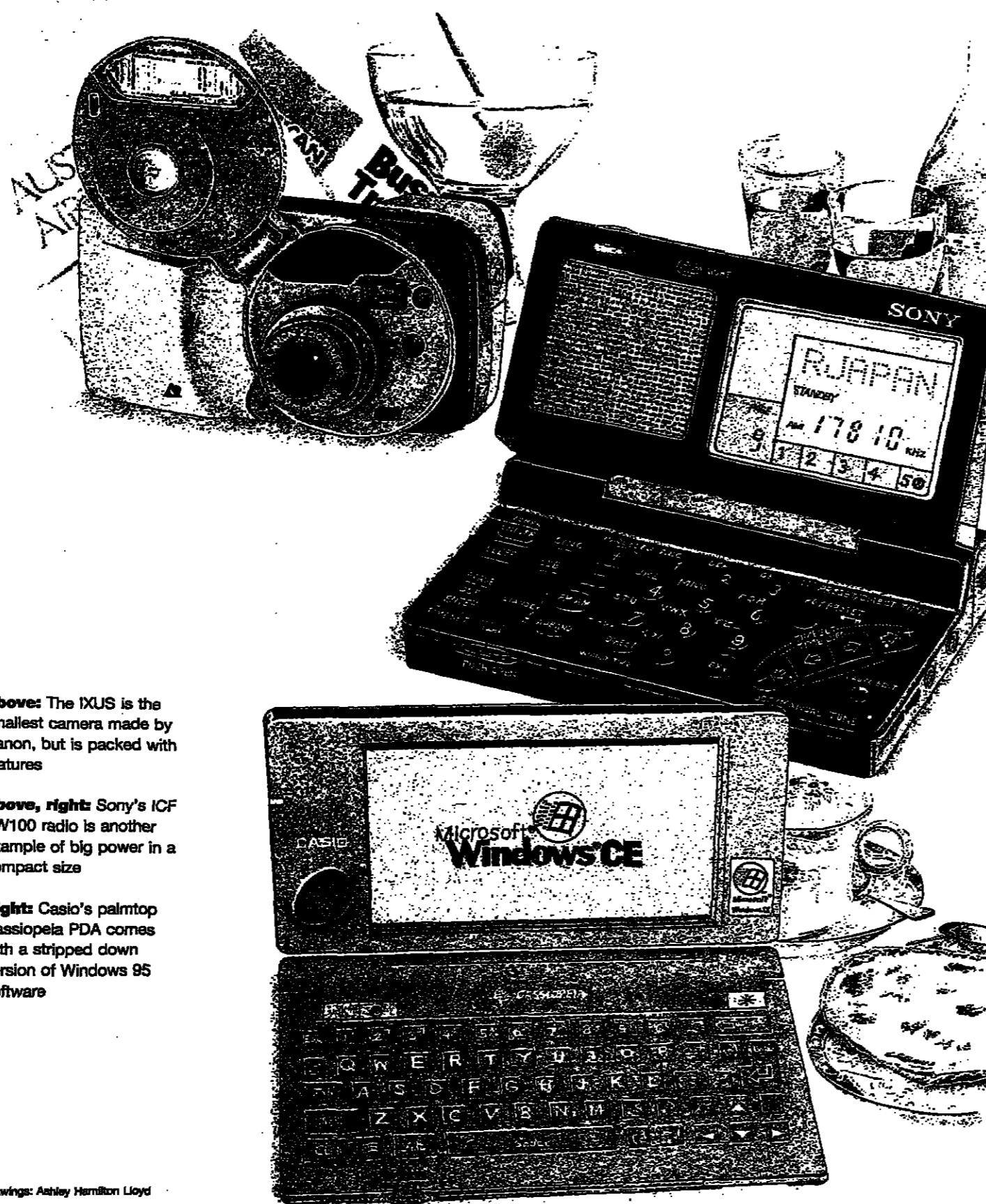
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Above: The IXUS is the smallest camera made by Canon, but is packed with features

Above, right: Sony's ICF SW100 radio is another example of big power in a compact size

Right: Casio's palm-top Cassiopeia PDA comes with a stripped down version of Windows 95 software

Drawings: Ashley Hamilton Lloyd

Travellers' technology

A pocketful of little gizmos

Computers, cameras and radios are coming down in size. Roger Bray casts a lightweight traveller's eye over some of them

Travelling light is becoming easier, but temptation to stuff your cabin baggage with gadgets grows ever stronger. Keeping the benefits of miniaturisation requires increasingly thoughtful planning.

Tape recorders, short-wave radios and coffee makers have been made enticingly small – but will you really need them? Computer manufacturers are reducing the weight of some laptops by allowing you a choice of components instead of trying to cram everything into the same box – but which to take and which to leave?

Do you need to take the laptop at all? The new Psion 3C palmtop, available in the two megabyte version for around £200 (£340 tax-free), comes with an infra-red device which enables you to point it at a printer and obtain a hard copy without having to carry a cable and jack. Later this year software should be available which will allow the transfer of information to a PC in the same fashion.

Other manufacturers are making palm tops, known as "personal digital assistants", with a stripped down version of Windows 95 software – Windows CE – which will perform in much the same way as it does on a desktop computer. Casio's Cassiopeia PDA, which is on sale in the US and should be in UK shops within a few months, already makes use of this.

Also coming soon is the digital video disc, a double-sided and layered CD-Rom or entertainment provider carrying up to 14

times as much information as those now available.

Forget work for a moment. Suppose somebody puts the *Marriage of Figaro* on one of these discs. With the right equipment you could kill those long hours in flight watching it on your laptop screen, plugging in headphones and hearing it in stereo.

Certainly such screens have been getting bigger and clearer. Last year, Toshiba broke new ground with a screen 12.1 inches across. Now it has stretched that to 13.3 inches with the launch of its new Terra 70CDT.

Already, navigating CD-Roms on laptops is taking less time; they now run at up to 10 times the speed of an audio disc.

Sadly, lithium-ion batteries, which offer the longest life, do not seem to be getting much cheaper.

At the top end you could pay more than £200, which makes it all the more welcome that airlines such as American, United and the UK's Virgin Atlantic are either installing

cable power points or are about to.

Laptops have become more flexible. No longer do you have to carry the technology you do not need. Fujitsu's new 500 series Lifebook, for example, has a base which can house separate drives for CD-Roms, floppy discs, a second hard drive or an extra battery.

It has also just unveiled the 600 series of "ultra-slim" notebooks with external floppy disc attachments. They clip on to "expansion bases", which include

floppy and CD-Rom drives.

The advent of satellite television has reduced the importance of short-wave radios, but for those desperate to follow international cricket matches, catch the UK football results, or simply listen to BBC World Service news analysis, they, too, have become even tinier.

The Sony ICF SW100, which retails tax-free at London's Heathrow airport for £175, is about the size of a pack of cigarettes (110mm x 24mm x 73mm) and weighs only 230 grammes.

Cameras are losing weight and doing more. APS (advanced photo system) allows three settings – normal, close-up and wide angle – in a shell measuring only about 11.5mm x 21mm x 4mm. Canon's IXUS, for example, is the smallest camera the company has produced, yet it includes autofocus and a zoom. Film comes in a cartridge, and there are no negatives – you get a strip of contacts.

Recommended retail price is £299, although if you shop around you may find it for a little over £200.

As the anopheline mosquito becomes ever more resistant to prophylactics, measures to avoid being bitten in the first place become increasingly important. An impregnated net will fold into a pack no bigger than an paperback book.

For those in too much of a rush to seek dental treatment, London-based Trailfinders now stocks an emergency tooth care pack (£3.25).

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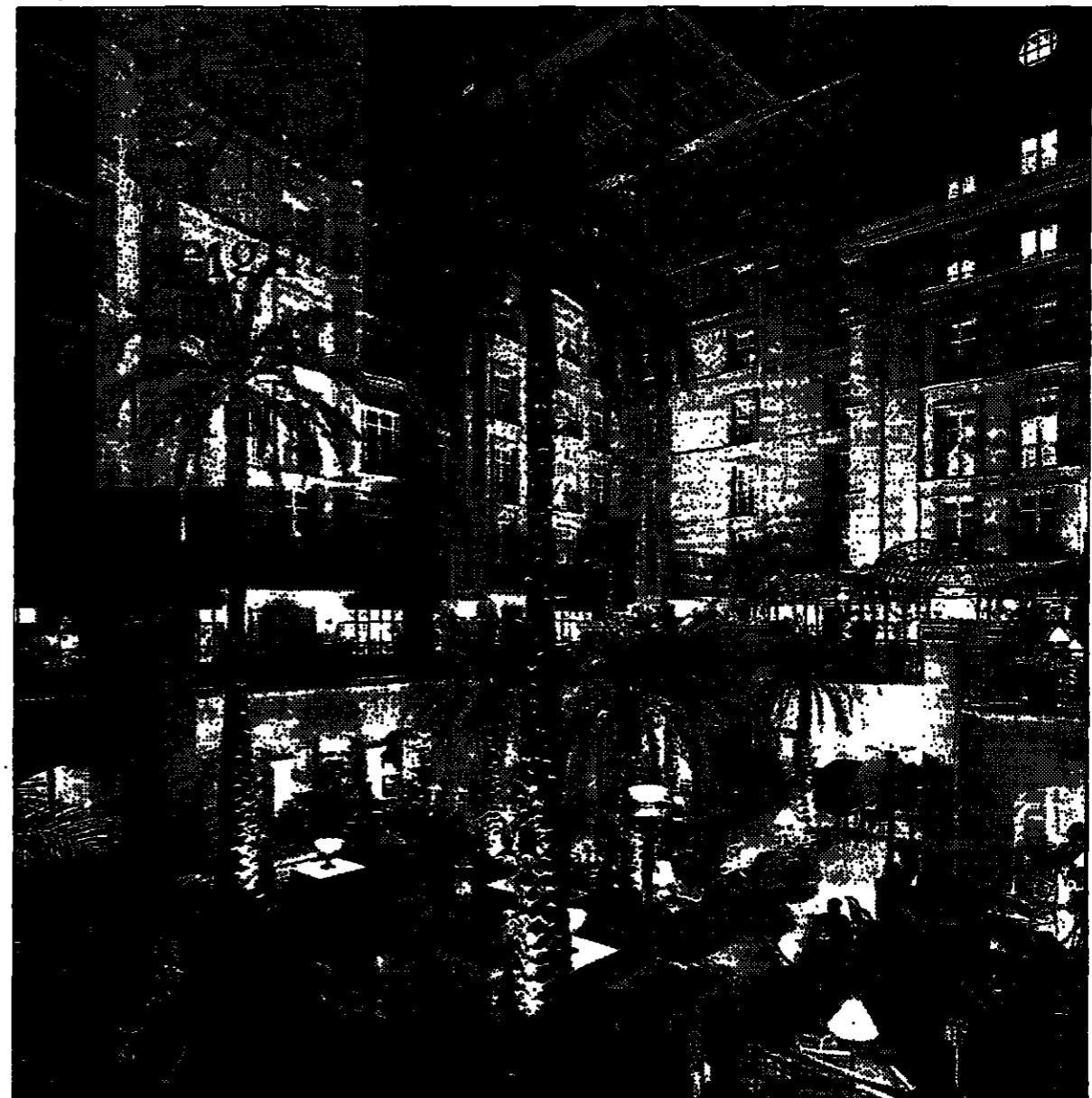
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AS INDIVIDUAL AS YOU ARE

Getting around: South-east Asia

Financial Times correspondents based in the region guide the business traveller round the main business districts, offering the first-time visitor and weary globetrotter alike tips to make their journey a little smoother

HONG KONG

By Louise Lucas

There is little hassle in the prime business district of Central, and taxi drivers usually speak enough English to reach the right destination. But wander beyond the confines of Central and you can come all too quickly face-to-face with the screeching, reeking, teeming street scenes of Asia proper.

Visas

Nationals of most countries do not require visas, providing they hold onward travel tickets. Most visitors can stay for one to three months, depending upon nationality. British citizens, who are now able to stay for one year and do not require employment visas, will see changes after China resumes sovereignty over Hong Kong in July, although no final decision has yet been taken on the new regime.

Airlines

Some 60 international airlines service Hong Kong, linking it to the west as well as holiday and business destinations within Asia. The international Kai Tak airport, one of the world's busiest, is small and just 20 minutes drive from town. But it is frequently packed to the seams, which makes delays a hallmark of many trips.

Local transport

Transport is plentiful and cheap. Airport buses, stopping at the main hotels, run every 15 to 20 minutes and cost HK\$19 for the trip into town. Taxis, for the same distance, cost around HK\$100 – more if you fail to stipulate "old tunnel".

Hotels

HK is sufficiently small and well-served by transport to allow visitors to stay in a variety of places, but most business travellers settle for hotels in Central or in Tsui Sha Tsui, on the southern tip of the Kowloon peninsula. The two districts are linked by underground train and, more pleasantly, by a regular ferry service which takes around 10 minutes and costs just HK\$2.

Top Central hotels include The Mandarin, The Conrad and the Shangri-La (HK\$2,500 - HK\$4,800) or, five minutes drive away, the Grand Hyatt (HK\$3,150 - HK\$3,950). The grande dame of hotels, The Peninsula, (HK\$3,100 to HK\$38,000 for the Penthouse suite) is in Tsui Sha Tsui, as are a number of slightly cheaper options including the Holiday Inn Golden Mile (HK\$2,300 - HK\$2,800).

Many hotels are heavily booked this year, especially around June/July.

Eating out

Much eating out is done in hotels, which are expensive and often lack charm, and in dai pai dong – noodle stalls which are best avoided by the uninitiated. Two restaurants stand out – M at the Fringe, in Central (allow HK\$1,200 for two) and The Verandah Restaurant at Repulse Bay (similarly priced).

INDONESIA

By Manuela Saragosa

Jakarta, with its panorama of frenzied construction, shanty towns and rotting canals and worsening traffic jams, is a pedestrian's nightmare. For those who dare to brave the heat and pollution, the 500-year-old Sunda Kelapa harbour and northern parts of the city with its remnants of dilapidated Dutch colonial architecture can offer some interesting surprises.

Visas

Visas are required for all except EU countries, US, Canada, Argentina, Australia, Brazil, Chile, Morocco, New Zealand, Scandinavia, Venezuela and ASEAN passport holders. Citizens from Portugal may face difficulties because of the ongoing dispute over East Timor. Anyone planning to stay for more than two months will need a permit, and a business visa may also be required in some cases.

Airlines

Jakarta, Surabaya, and Bali are served by many international airlines. The national carrier, Garuda, serves the main commercial and cultural centres in the country, but there are more than 40 private and semi-private airlines. Sempati Air is a favoured one, but only the smaller carriers fly to the furthest corners of the archipelago. Their safety records are a much discussed subject on Jakarta's cocktail party circuit. Note that special permission from the immigration department is needed to travel to politically turbulent areas such as Irian Jaya and East Timor.

Local transport

Taxis are plentiful and come in various states of disrepair. Whenever possible opt for Blue Bird or Silver Bird taxis and check the chauffeur's switches on the meter before starting the journey. There is a small surcharge for the journey between Jakarta airport and the city centre. Avoid private limousine tours at the airport; they always charge over the odds. Haggling with taxi drivers should generally be avoided. Most hotels can arrange private car services and pick-ups from the airport.

Hotels

Most five-star hotels are conveniently located near the business district. The Grand Hyatt is considered the most luxurious (\$290 a night). Other popular hotels are the Mandarin Oriental (\$180), Shangri-La (\$210), and the Regent (\$195). Add 21 per cent tax and service.

Eating out

Business dining takes place mainly in five-star hotels and, as with most eating experiences in Jakarta, there is a trade-off between ambience and good food. Outside the hotels, a standard point of call is the Oasis restaurant, which offers the traditional "rijsttafel" menu with as many as 10 courses. Pre-booking advisable. Cafe Batavia in north Jakarta, is situated in one of the oldest areas of the city and offers an extensive Chinese menu.



LOOKING DOWN PEEL STREET - CENTRAL - HONG KONG

VIETNAM

By Jeremy Grant

Don't take the hair-raising journey into Hanoi from the airport as a guide to the way things will be during your stay in the capital. Although the streets are a chaotic jumble of mopeds and bicycles, the city has bags of French colonial charm, and it's worth taking time out between meetings to enjoy it.

Visas

All nationalities entering Vietnam must obtain a visa in advance. If you are visiting for the first time and just checking out opportunities, a tourist visa (valid for one month) is usually enough. Business visas last either three, six months or 12 months and are usually secured by the Vietnamese organisation hosting your visit. If none is, try asking the Vietnam Chamber of Commerce & Industry for guidance (International Relations Dept, 33 Ba Trieu, Hanoi. Tel: +84 824-8891; fax: 825-6446).

Airlines

Ho Chi Minh City is the business centre of Vietnam, and Tan Son Nhut airport – served by 18 international airlines – is its main gateway. Domestic air travel used to be a trying experience as the main aircraft used were ageing Soviet-made Tupolevs. All that has changed: now a fleet of Vietnam Airlines new European Airbus 320s will whisk you between Hanoi, Ho Chi Minh City and Danang. Book all flights well in advance.

Local transport

Taxis from Tan Son Nhut to the centre of Hanoi – often still called Saigon – cost about \$8. From Noi Bai airport to the city centre costs about \$18. In Hanoi, there is no finer way to travel than by cyclo-rickshaw. But they are slow, so avoid using them to travel between meetings. Hire a car from your hotel for the business day then collapse into a cyclo and tour the colourful Old Quarter before dinner.

Hotels

There are plenty to suit all ranges in Ho Chi Minh City; less choice in the capital. Most popular in Hanoi is the Metropole (\$219-\$449), a renovated former French colonial redoubt. Others worth trying are the centrally-located De Selys (\$135-\$265) and the luxurious Hanoi Daewoo (\$140-\$629). In Ho Chi Minh City, popular choices are the Omnia Hotel (\$200-\$800) and the New World Hotel (\$185-\$850).

Eating out

Vietnam has a challenging cuisine. In the north, Chinese-influenced dishes prevail and rice is a staple. Down south, the food is spicier and fried noodles are popular. For authentic Vietnamese in Hanoi, book at Nam Phuong (tel: 824-0926). In Saigon, a table at Tan Nam (\$29-9634) should please. Don't miss lunch in Hanoi at Hoa Sua (81 Tho Nhieu Street), a charming al fresco restaurant serving a mix of Vietnamese and French food with bakery attached.

PHILIPPINES

By Justin Merott

Don't expect the traffic from Manila's airport to the business district of Makati to get any better during your stay in the capital. It doesn't. Plan appointments with care and don't try to pack too much into one day or you will find yourself cursing in a three-hour jam. If you can, extend your trip by a few days, escape from the chaos of Manila and retreat to one of the 7,000 stunning islands.

Visas

Most western nations are automatically given a 21-day visa on arrival. Indian nationals, Chinese citizens and nationals from socialist countries require a visa in advance. For stays between three weeks and two months, a visa should be obtained from the home Philippine embassy, although it is possible to extend your stay by application to the Manila Immigration Office.

Airlines

Manila's Ninoy Aquino International Airport is served by 37 international airlines. Philippine Airlines, the flag carrier, Cebu Air, Air Philippines, and AAI-Island Hopper are the main operators of relatively inexpensive domestic flights.

Local transport

Official taxis from the airport to Manila's business district of Makati cost about \$14, but it is easy to find cheaper alternatives. As with all taxi rides within the capital, always ensure the driver puts the meter on, and refuse the offer of "pay me what you like" or you are guaranteed a colourful argument with him on arrival at your destination. Taxis are plentiful and cheap, but not always easy to hail, and it can be frustrating watching empty cars pass you by. Because the traffic is notoriously heavy, drivers frequently will refuse to take you beyond the local district. For this reason, it may be worthwhile keeping the driver with you all day. You'll pay more but will be spared the stress.

Hotels

The Manila Hotel (\$200 a night) is where Michael Jackson and President Bill Clinton stay, but for the more practical businessman it is inadvisable to stay outside Makati, where most of your appointments are likely to be. There is a good choice, including the Shangri-La (\$275), the Mandarin (\$250), Manila Peninsula (\$265), New World Hotel (\$240), and the Intercontinental (\$250).

Eating out

Local cuisine is difficult to find – the country has many cultural influences – but Manila has some excellent cosmopolitan restaurants. The best tend to be in the top hotels – Boccarino's in the New World, the Tivoli Grill in the Mandarin, or for first class French cuisine, Cheval Blanc in the Shangri-La. If you would like something a little more enterprising there are some very good Italian (Goodfellas, Primavera) and Japanese (Sugi) spots in Makati.

MALAYSIA

By James Kyng

Once-modest Kuala Lumpur (known universally as KL) is changing its stripes. It now has the tallest building in the world, the Petronas Towers. Officials claim that the city's telecoms tower is the tallest in Asia, and there are plans to build the longest building in the world, a 2-km structure which will snake on stilts above a muddy, polluted river.

Visas

Requirements vary, so check before you travel. Many nationals are granted visas on arrival at KL airport.

Airlines

Malaysian Airlines (MAS), which has a code-sharing agreement with Virgin, flies several times a day to KL from Europe, North America and Asian capitals. Its prices are generally competitive with those of Singapore Airlines, which also has many flights. Cheaper alternatives include Royal Brunei Airlines. Many people arrive in KL via Singapore, and there is a regular shuttle service between the two. Within Malaysia there are smaller airlines such as Seaga but most businessmen are unlikely to encounter them. Trains are glacially slow and buses not much quicker.

Local transport

Taxis within Kuala Lumpur are infamous. Many empty cabs decline to stop. Those that do stop, often decline to take passengers. Those rare cabs that both stop and agree on a destination often do not use their meters and ask for vastly inflated fares. When it is raining, the sight of a forlorn foreigner who has forgotten his umbrella is liable to turn cabbies even more voracious. Solutions: ask your hotel to order a taxi well in advance; or hire a taxi by the hour (M\$25); or hire the hotel limousine (from M\$40 per hour).

Hotels

Most business travellers stay in the Golden Triangle, the crowded business district where nearly all leading companies keep an office. The main hotels in this area are the Hilton, Shangri-La, Equatorial, Istana, and the Renaissance. Rates vary, but most charge more than M\$330 per double room per night. Malaysia's chronic labour shortage has taken its toll on some top hotels where shoddy service is not unusual. If your business is in the satellite towns of Shah Alam or Petaling Jaya, it is best to book a hotel in these areas.

Eating out

There are many good restaurants in the Golden Triangle, with much variety to choose from. For Malay cuisine try either Sri Melaya or Yazmin, near the Golden Triangle. Appetising Indian vegetarian food can be found at Ana Lakshmi, in the suburb of Bangsar. Carcosa, the former residence of the British High Commissioner, serves European food and has a jazz trio.

THAILAND

By Ted Bardacke

Bangkok's pace is hectic but things take forever to get done. Get into a rhythm: relax in the traffic between your one appointment in the morning and one in the afternoon.

Visas

Most western and Asian nationalities can enter Thailand without a visa; a 14-day permit is available on arrival. Two-month tourist visas are issued in one day at Thai embassies around the world, while three-month business visas (not essential unless you are arriving to take up residence) take a bit longer.

Airlines

Bangkok is served by 66 international airlines, and is easy to get to. Within Thailand, Thai Airways flies to all major destinations and has connecting limousine services to smaller cities. Two smaller airlines connect some tourist destinations and provincial cities.

Local transport

From Bangkok's Don Muang airport the options range from limousine service (\$16-\$24 to most areas) to metered and non-metered taxis (\$5-\$15), for which you sometimes must wait. Most hotels will also arrange to pick you up, the price of which can range from free to expensive.

Unless you know where you're going and can communicate it in Thai, taking local taxis can be a trying experience. They are cheap, however, with most rides costing under \$5. Hotel cars with drivers are risk-free but can cost up to \$10 per day.

In an extreme rush, risk your life and take a motorcycle taxi. Don't hire a self-drive car unless you are travelling outside Bangkok and are prepared to get lost. Because of the premise that if you are wealthy enough to fly someone will be waiting for you with a car, it can be difficult getting local transport at some provincial airports unless you prearrange it.

Hotels

Location is key; stay close to where you work. The Oriental Hotel (\$256 a night) is Bangkok's top choice but may be too out of the way for many. The Dusit Thani, the Regent and the Grand Hyatt Erawan (\$170-\$215) are all central, while the Sheraton and Imperial Queen's Park (\$170-\$210) are best for those working in the Sukhumvit area. A good middle-level choice is the Novotel in Siam Square (\$115).

Eating out

Bangkok is an eater's paradise; Thai and Chinese (particularly for entertaining business clients) are the best bets, and most top hotels provide excellent western fare. Try Ban Khan Phor (\$8 per person) in Siam Square and Chao Sua (\$15-\$30) in the World Trade Centre. A dinner along the Chao Phraya river – River City Mall's rooftop BBQ (\$20) or a riverside hotel – should not be missed.

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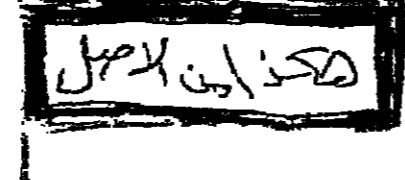
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Travellers' security and safety

Busy execs can be easy targets

A thief has probably got his eyes on you and your laptop PC or briefcase from the moment you leave home or office. **Roger Bray** reports

It is a moment of horror which has confronted many frequent travellers. You arrive at the airport or rail station and reach into your shoulder bag for tickets and passport. Then the chill strikes. The zips you realise, have been opened already... by somebody else.

Business travellers in a hurry are juicy prey for the quick-fingered dip. An unguarded moment or a cleverly arranged diversion are all it takes.

The advent of electronic communications has produced a new hazard, however. A thriving market has grown up in stolen laptops.

There have been widely reported instances of passengers placing them on X-ray conveyor belts, never to see them again. While you empty small change and keys at the metal detection arch, a travelling thief picks up your computer beyond the security check and walks off with it. The only defence is constant vigilance.

With some laptops now costing £3,500 and more, it is hardly surprising that the same advice applies at hotels. And while some security experts say overhead projectors which plug into them are as yet a little bulky to smuggle out, they will also become targets as they get smaller. "Theft of laptops is unquestionably the biggest headache for business travellers in the 1990s," says Chad Callaghan, senior director of loss prevention for the Marriott chain. "Mostly they disappear from meeting rooms while guests are out for lunch or a coffee."

There is also a certain amount of distraction theft, he says, where someone will catch your attention as you pay off a taxi, for example, while an accomplice makes off with the computer.

Some hotels provide cables, not unlike those which come with bicycle padlocks, so that customers may lock their computers to a table or chair. Marriott, says Mr Callaghan, plans to fit meeting room doors with combination or key card locks.

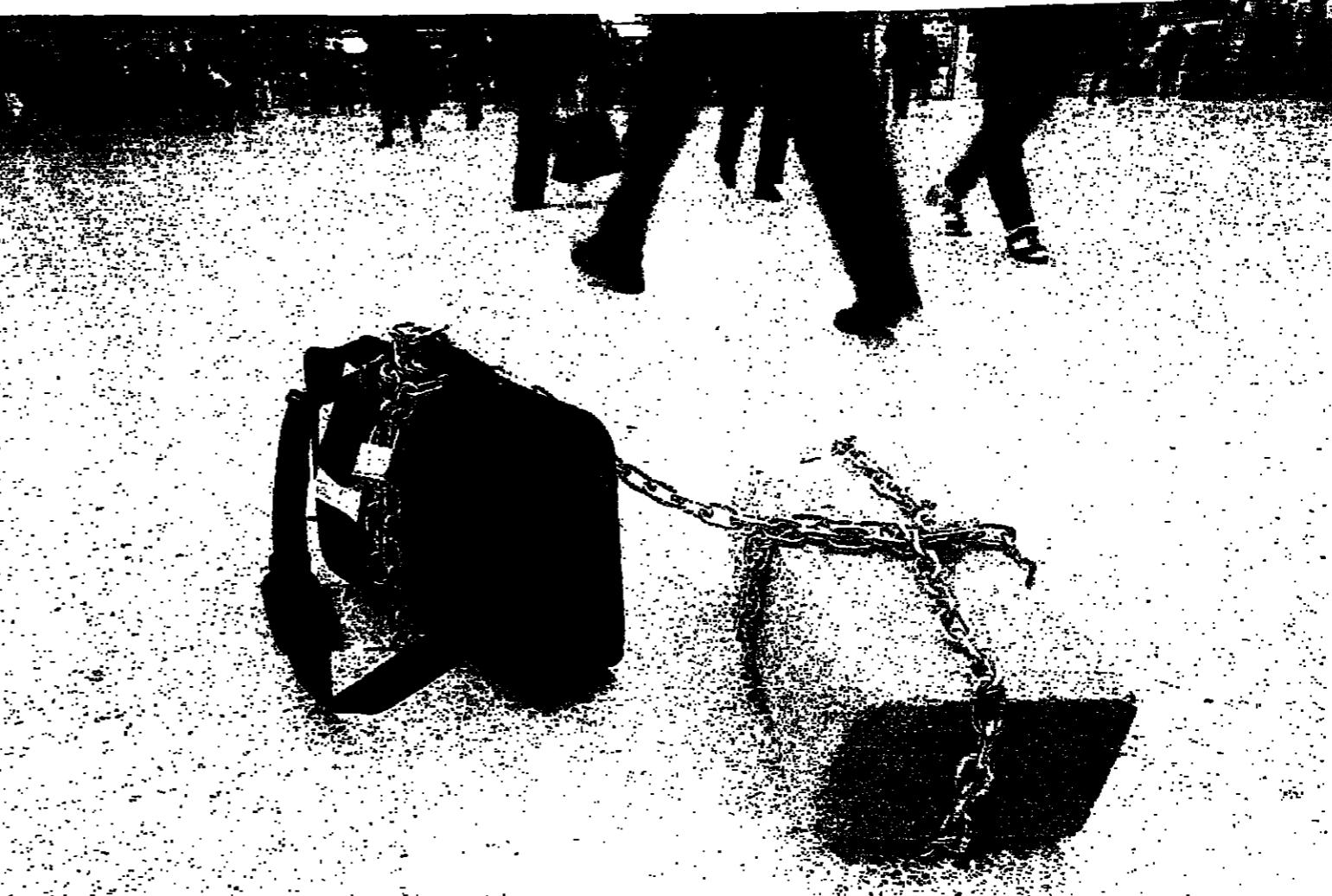
Cards which open hotel room doors when you swipe them through an electronic reader are frustrating when they fail to work but they are clearly more secure than numbered keys, which are still used at many hotels.

Callaghan says his company is introducing them as rapidly as possible.

Rex Rice, senior vice-president for purchasing and standards at Inter-Continental, agrees that laptops are "vulnerable", but says measures being taken have reduced the incidence of theft. "People can no longer come back later and use the same key, plus we can interrogate locks to see who went into the room, whether it was guest or staff - and what level of staff."

"We have asked staff to watch meeting rooms during coffee and lunch breaks. We are installing more security cameras and we are ensuring that every employee in the front of the house is part of the security structure."

One problem with security is that it is difficult to give advice to a hard-bitten business traveller without



Airports and railway stations are happy hunting grounds for thieves who can easily walk off with an unguarded laptop computer

Picture: Colin Beale

Beware the muggers, 'cowboys' and crooked police

Some crimes are a permanent feature of many countries or cities. In others they come and go. Roger Bray offers a current checklist:

- In third world countries, dress down if you go exploring, take as little cash as you can get by on, and keep expensive items such as cameras or laptops well concealed. Never use unmarked taxis.
- Muggings, sometimes violent, are a danger in Russian cities. In Moscow and St Petersburg, watch out for groups of children and vagrants. Travel only in marked taxis.
- Pickpocketing and handbag snatching are common in large Spanish cities. Avoid carrying credit cards, cash, tickets and passport in the same bag or briefcase.
- There has been an upsurge of car theft in Latvia. Use guarded car parks if possible. Visitors to the capital, Riga, and other towns are warned to steer clear of unlit streets at night.

- Do not accept food or drink from strangers - it may be drugged. This problem has been identified in Russia, Bulgaria and Thailand.
- The UK Foreign Office says there is a "serious risk" of theft on trains in Poland, particularly on international services and especially when boarding. Passengers should keep valuables such as jewellery, watches, cameras, wallets, purses and passports out of sight.
- Don't walk alone at night in Almaty, or other cities in Kazakhstan.
- Crime can be blatant. In and around Panama City's Avenida Central, muggings occur in broad daylight.

Exhibition Centre Singapore

Date	Event	No. of Exhibitors	Date	Event	No. of Exhibitors
1-3 Apr	Food Ingredients Asia '97	225	12-14 May	Oceanology International Pacific Rim	150
2-4 Apr	Mets Asia '97	250	13-16 May	Tax Free Asia Pacific '97	242
	Energy Web Asia '97	200	14-17 May	SIBEX '97: 15th South East International & Construction Exposition Incorporating: AIHEX '97; 3rd SE Asian International Building Services Exposition AIDEX '97; 3rd SE Asian International Hardware Exposition REHVAC '97; 2nd SE Asian International Refrigeration, Heating, Ventilation & Air-conditioning Exposition A/E/C System '97	200
3-6 Apr	Cosmetics, Hair, Beauty & Fashion '97 Singapore	100			
9-11 Apr	Interop DotCom	80	16-18 May	Asian Over Exhibition & Conference '97	250
	NetWorld + Interop - the Networking Summit in Asia	300	22-25 May	Zoomana '97	42
9-12 Apr	Security Asia '97	280		Aquarama '97	110
	Fire Safety & Rescue Asia '97	56	27-30 May	Asia Pack '97/Asia Print '97 (AIF)	400
10-13 Apr	Boat Asia '97	250	2-6 June	The Annual Meeting of the International Society for the Study of Lumbar Spine	25
	Incorporating: Tackle Asia '97		1-5 June	Pharmaceutical Ingredients Asia '97	120
	Mama Asia '97		8-13 June	19th International League Against Rheumatism (ILAR) Congress of Rheumatology	220
	Commercial Craft Asia '97		9-14 June	Asia Telecom '97	400
	Water Sports & Dive Expo Asia '97		11-13 June	11th International Symposium on Contact Dermatitis	15
22-25 Apr	Asian International Gift Fair '97 (held in conjunction with Asian International Handicraft Fair '97 and Asian International Stationery Fair '97) (AIF)	550	17-20 June	Shop Design Asia	210
23-25 Apr	Asia Card Technology '97 Incorporating: Asia Banking Technology '97	50	18-20 June	Camerex '97: The International Camerawork Technology Exhibitions Incorporating: 12th World Chinese Book Fair	160
	InterAirport Asia '97	150		World English Book Fair	
	ScanTech Asia '97	50		World Electronic Book Fair	
23-27 Apr	Consumer Goods Asia '97 - A Showcase of Products from Asian SMEs	230	20-29 June	The PC Show '97 Singapore Incorporating: The Software Show '97	350
	Art Expo '97	150			
24-29 Apr	TRESCRS '97 - International Fine Art & Antiques Fair Asia (AIF)	155			
25 Apr - 4 May	Homemakers '97	120			
28-29 Apr	EDICOM '97 Conference and Exhibition on Electronic Data Interchange	20			
6-8 May	SEMICON Test, Assembly & Packaging	170			
6-9 May	INDEX Asia '97: International Maritime Defence Exhibition & Conference Asia 1997	350			

Information is correct at the time of printing. Please contact the respective organisers for the latest details.

I'm interested in the forthcoming events. Please send me more information about the Exhibitions indicated.

— Singapore Convention & Exhibition Calendar

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